

THE CORPORATION OF THE TOWN OF WASAGA BEACH

BY-LAW 2020-134

A By-law to adopt the estimates of all sums required for all municipal purposes during the year 2021

WHEREAS pursuant to Section 9 of the *Municipal Act, 2001*, a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising its authority under this or any other Act;

AND WHEREAS pursuant to Section 8 of the *Municipal Act, 2001*, states the powers of a municipality under this or any other Act shall be interpreted broadly so as to confer broad authority on the municipality to enable the municipality to govern its affairs as it considers appropriate to enhance the municipality's ability to respond to municipal issues;

AND WHEREAS section 290 of the *Municipal Act, 2001*, provides that a local municipality shall in each year prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality including amount sufficient to pay all debts of the municipality falling due within the year, amounts required to be raised for sinking funds and amounts required for any board, commission or other body;

AND WHEREAS a public meeting was held by the Town pertaining to the General Operating and Capital Budgets for 2021 for the Town of Wasaga Beach on December 15, 2020;

NOW THEREFORE THE COUNCIL OF THE CORPORATION OF THE TOWN OF WASAGA BEACH HEREBY ENACTS AS FOLLOWS:

1. That the estimates of all sums required for municipal purposes for the 2021 Operating and Capital Budget are hereby adopted and attached hereto and forming part of this by-law as Schedule "A".
2. That this By-law shall come into force and effect on the final passage thereof.

BY-LAW READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS 22ND DAY OF DECEMBER 2020.

THE CORPORATION OF THE TOWN OF WASAGA BEACH

Nina Bifulchi, Mayor

Dina Lundy, Clerk

TOWN OF WASAGA BEACH

2021 BUDGET



TOWN OF WASAGA BEACH
2021 OPERATING AND CAPITAL
BUDGET



Town of Wasaga Beach
2021 Operating Budget Summary

	Budget	Actual	Budget
	2020	2020	2021
		(to October 31)	
TAXATION			
Taxation General	25,551,080.00	25,038,067.35	0.00
Payments in Lieu	0.00	167,033.13	0.00
	25,551,080.00	25,205,100.48	0.00
Taxation Supplementaries	200,000.00	108,815.97	200,000.00
Taxation Write-offs	(100,000.00)	(37,809.03)	(100,000.00)
TAXATION TOTAL	25,651,080.00	25,276,107.42	100,000.00
GENERAL GOVERNMENT			
Members of Council			
Expenditures	367,490.00	274,169.52	367,550.00
Net Revenue (Expenditures)	(367,490.00)	(274,169.52)	(367,550.00)
Administration			
Revenue	2,024,630.00	2,806,933.43	2,085,170.00
Expenditures	2,922,530.00	2,491,585.85	3,028,240.00
Net Revenue (Expenditures)	(897,900.00)	315,347.58	(943,070.00)
Main Street Market			
Revenue	8,500.00	254.12	0.00
Expenditures	8,500.00	12,492.31	0.00
Net Revenue (Expenditures)	0.00	(12,238.19)	0.00
Beachfront Rental Properties			
Revenue	758,070.00	542,856.52	513,930.00
Expenditures	974,630.00	771,629.14	670,720.00
Net Revenue (Expenditures)	(216,560.00)	(228,772.62)	(156,790.00)
Affordable Housing			
Revenue	6,420.00	5,885.00	6,420.00
Expenditures	6,420.00	2,360.16	6,420.00
Net Revenue (Expenditures)	0.00	3,524.84	0.00
After-Hours Medical Clinic			
Revenue	30,000.00	9,466.45	0.00
Expenditures	30,000.00	52,295.53	0.00
Net Revenue (Expenditures)	0.00	(42,829.08)	0.00
Clerk			
Revenue	152,920.00	83,562.20	93,980.00
Expenditures	488,000.00	326,761.00	469,480.00
Net Revenue (Expenditures)	(335,080.00)	(243,198.80)	(375,500.00)
Elections			
Revenue	0.00	100.00	0.00
Expenditures	27,250.00	21,048.24	20,290.00
Net Revenue (Expenditures)	(27,250.00)	(20,948.24)	(20,290.00)
Accessibility Advisory Committee			
Expenditures	5,000.00	725.65	5,000.00
Net Revenue (Expenditures)	(5,000.00)	(725.65)	(5,000.00)

**Town of Wasaga Beach
2021 Operating Budget Summary**

	Budget	Actual	Budget
	2020	2020	2021
		(to October 31)	
Town Archives			
Revenue	1,000.00	110.48	1,000.00
Expenditures	4,500.00	1,416.94	12,300.00
Net Revenue (Expenditures)	(3,500.00)	(1,306.46)	(11,300.00)
Historical Advisory Committee			
Revenue	0.00	0.00	15,000.00
Expenditures	2,900.00	306.56	17,900.00
Net Revenue (Expenditures)	(2,900.00)	(306.56)	(2,900.00)
Cemetery			
Revenue	65,870.00	56,205.06	67,580.00
Expenditures	65,870.00	48,597.44	67,580.00
Net Revenue (Expenditures)	0.00	7,607.62	0.00
Sub-total Clerk	(373,730.00)	(258,878.09)	(414,990.00)
Parking			
Revenue	765,000.00	761,443.60	681,500.00
Expenditures	765,000.00	323,010.60	681,500.00
Net Revenue (Expenditures)	0.00	438,433.00	0.00
By-Law			
Revenue	584,640.00	190,149.14	316,170.00
Expenditures	777,650.00	621,045.48	572,030.00
Net Revenue (Expenditures)	(193,010.00)	(430,896.34)	(255,860.00)
Animal Control			
Revenue	23,000.00	21,142.50	27,000.00
Expenditures	67,400.00	35,076.00	107,730.00
Net Revenue (Expenditures)	(44,400.00)	(13,933.50)	(80,730.00)
Sub-total Municipal Law Enforcement	(237,410.00)	(6,396.84)	(336,590.00)
Treasury			
Revenue	1,689,730.00	1,174,691.07	1,503,520.00
Expenditures	1,360,240.00	1,086,415.11	1,455,140.00
Net Revenue (Expenditures)	329,490.00	88,275.96	48,380.00
Debenture Payments			
Revenue	110,690.00	0.00	49,930.00
Expenditures	1,416,330.00	1,058,227.64	1,487,500.00
Net Revenue (Expenditures)	(1,305,640.00)	(1,058,227.64)	(1,437,570.00)
Information Technology			
Revenue	241,480.00	165,522.72	166,730.00
Expenditures	605,200.00	553,005.22	646,260.00
Net Revenue (Expenditures)	(363,720.00)	(387,482.50)	(479,530.00)
GENERAL GOVERNMENT TOTAL	(3,432,960.00)	(1,861,846.10)	(4,087,710.00)

**Town of Wasaga Beach
2021 Operating Budget Summary**

	Budget	Actual	Budget
	2020	2020	2021
		(to October 31)	
COMMUNITY SERVICES			
Provincial Police			
Revenue	121,600.00	9,314.53	122,600.00
Expenditures	4,987,350.00	3,286,208.81	4,971,550.00
Net Revenue (Expenditures)	(4,865,750.00)	(3,276,894.28)	(4,848,950.00)
Community Police			
Revenue	0.00	0.00	4,800.00
Expenditures	5,970.00	4,008.99	8,210.00
Net Revenue (Expenditures)	(5,970.00)	(4,008.99)	(3,410.00)
Sub-total Policing	(4,871,720.00)	(3,280,903.27)	(4,852,360.00)
Fire			
Revenue	55,850.00	63,745.61	59,300.00
Expenditures	3,728,990.00	3,048,093.09	3,913,940.00
Net Revenue (Expenditures)	(3,673,140.00)	(2,984,347.48)	(3,854,640.00)
Emergency Management			
Expenditures	3,250.00	6,729.23	4,250.00
Net Revenue (Expenditures)	(3,250.00)	(6,729.23)	(4,250.00)
Occupational Health & Safety			
Expenditures	94,750.00	89,154.05	156,580.00
Net Revenue (Expenditures)	(94,750.00)	(89,154.05)	(156,580.00)
Sub-total Fire	(3,771,140.00)	(3,080,230.76)	(4,015,470.00)
Recreation, Events & Facilities Administration			
Revenue	9,000.00	4,825.00	10,200.00
Expenditures	492,830.00	383,466.87	527,300.00
Net Revenue (Expenditures)	(483,830.00)	(378,641.87)	(517,100.00)
Recreation			
Revenue	102,800.00	26,910.51	107,400.00
Expenditures	202,360.00	82,714.67	211,730.00
Net Revenue (Expenditures)	(99,560.00)	(55,804.16)	(104,330.00)
Provincial Park - Beach 1 & 2 - Water-Safety Patrol			
Expenditures	5,600.00	2,596.11	4,350.00
Net Revenue (Expenditures)	(5,600.00)	(2,596.11)	(4,350.00)
Canteen			
Revenue	45,000.00	11,060.37	45,000.00
Expenditures	53,920.00	15,323.66	55,110.00
Net Revenue (Expenditures)	(8,920.00)	(4,263.29)	(10,110.00)
Arena			
Revenue	383,500.00	217,453.58	459,230.00
Expenditures	664,190.00	504,494.53	778,190.00
Net Revenue (Expenditures)	(280,690.00)	(287,040.95)	(318,960.00)

**Town of Wasaga Beach
2021 Operating Budget Summary**

	Budget	Actual	Budget
	2020	2020	2021
		(to October 31)	
New Arena			
Revenue	0.00	0.00	125,000.00
Expenditures	150,000.00	112,500.00	275,000.00
Net Revenue (Expenditures)	(150,000.00)	(112,500.00)	(150,000.00)
RecPlex			
Revenue	123,500.00	37,700.58	124,000.00
Expenditures	471,380.00	377,185.81	544,640.00
Net Revenue (Expenditures)	(347,880.00)	(339,485.23)	(420,640.00)
Medical Facility			
Expenditures	2,110.00	1,432.24	2,270.00
Net Revenue (Expenditures)	(2,110.00)	(1,432.24)	(2,270.00)
Youth Centre			
Revenue	22,400.00	3,109.42	19,400.00
Expenditures	222,350.00	120,727.51	226,590.00
Net Revenue (Expenditures)	(199,950.00)	(117,618.09)	(207,190.00)
Youth Advisory Committee			
Expenditures	4,900.00	204.38	4,900.00
Net Revenue (Expenditures)	(4,900.00)	(204.38)	(4,900.00)
Volunteer Program			
Expenditures	20,480.00	7,333.67	14,190.00
Net Revenue (Expenditures)	(20,480.00)	(7,333.67)	(14,190.00)
Seniors Active Living Centre			
Revenue	55,750.00	52,398.75	55,750.00
Expenditures	115,670.00	69,493.33	121,240.00
Net Revenue (Expenditures)	(59,920.00)	(17,094.58)	(65,490.00)
Community Events			
Revenue	42,500.00	7,139.87	42,500.00
Expenditures	419,470.00	178,107.88	428,850.00
Net Revenue (Expenditures)	(376,970.00)	(170,968.01)	(386,350.00)
Beachfront Events			
Revenue	42,040.00	0.00	31,800.00
Expenditures	410,800.00	126,141.22	366,830.00
Net Revenue (Expenditures)	(368,760.00)	(126,141.22)	(335,030.00)
Sub-total Recreation, Events & Facilities	(2,409,570.00)	(1,621,123.80)	(2,540,910.00)

**Town of Wasaga Beach
2021 Operating Budget Summary**

	Budget	Actual	Budget
	2020	2020	2021
		(to October 31)	
Library			
Revenue	66,110.00	46,772.77	184,280.00
Expenditures	999,470.00	687,387.59	1,155,550.00
Net Revenue (Expenditures)	(933,360.00)	(640,614.82)	(971,270.00)
Age-Friendly Community Advisory Committee			
Revenue	500.00	0.00	5,000.00
Expenditures	5,000.00	31.95	5,000.00
Net Revenue (Expenditures)	(4,500.00)	(31.95)	0.00
COMMUNITY SERVICES TOTAL	(11,990,290.00)	(8,622,904.60)	(12,380,010.00)
PUBLIC WORKS			
Public Works Administration			
Revenue	28,800.00	906,584.87	1,028,800.00
Expenditures	2,020,080.00	2,281,558.23	3,146,710.00
Net Revenue (Expenditures)	(1,991,280.00)	(1,374,973.36)	(2,117,910.00)
Engineering			
Revenue	457,000.00	281,904.57	483,200.00
Expenditures	738,250.00	546,825.43	781,490.00
Net Revenue (Expenditures)	(281,250.00)	(264,920.86)	(298,290.00)
Transit			
Revenue	329,340.00	362,114.27	588,760.00
Expenditures	914,140.00	490,148.56	970,910.00
Net Revenue (Expenditures)	(584,800.00)	(128,034.29)	(382,150.00)
Winter Control			
Revenue	50,000.00	12,811.74	25,000.00
Expenditures	872,240.00	513,281.90	883,300.00
Net Revenue (Expenditures)	(822,240.00)	(500,470.16)	(858,300.00)
Maintenance Operations			
Revenue	57,100.00	22,812.48	48,500.00
Expenditures	844,420.00	687,819.85	815,290.00
Net Revenue (Expenditures)	(787,320.00)	(665,007.37)	(766,790.00)
Street Lighting			
Revenue	17,220.00	17,220.00	17,220.00
Expenditures	228,510.00	144,136.33	232,370.00
Net Revenue (Expenditures)	(211,290.00)	(126,916.33)	(215,150.00)
Nottawasaga River Improvements			
Revenue	5,250.00	6,000.00	6,000.00
Expenditures	48,890.00	49,191.60	47,450.00
Net Revenue (Expenditures)	(43,640.00)	(43,191.60)	(41,450.00)

Town of Wasaga Beach
2021 Operating Budget Summary

	Budget	Actual	Budget
	2020	2020	2021
		(to October 31)	
Water Operations			
Revenue	3,228,020.00	2,308,613.36	3,345,380.00
Expenditures	3,228,020.00	1,230,566.74	3,345,380.00
Net Revenue (Expenditures)	0.00	1,078,046.62	0.00
Wastewater Operations			
Revenue	4,037,900.00	2,835,009.93	4,103,970.00
Expenditures	4,037,900.00	1,966,382.61	4,103,970.00
Net Revenue (Expenditures)	0.00	868,627.32	0.00
Municipal Waste Collection			
Revenue	18,500.00	17,188.64	18,500.00
Expenditures	165,000.00	184,613.90	167,820.00
Net Revenue (Expenditures)	(146,500.00)	(167,425.26)	(149,320.00)
Storm Drainage Operations			
Revenue	150,000.00	1,742.63	250,000.00
Expenditures	344,250.00	180,748.42	461,040.00
Net Revenue (Expenditures)	(194,250.00)	(179,005.79)	(211,040.00)
Sub-total Public Works	(5,062,570.00)	(1,503,271.08)	(5,040,400.00)
Parks			
Revenue	60,120.00	60,100.00	1,120.00
Expenditures	861,310.00	624,566.22	791,150.00
Net Revenue (Expenditures)	(801,190.00)	(564,466.22)	(790,030.00)
Wasaga Sports Park			
Revenue	46,000.00	21,718.67	46,000.00
Expenditures	108,950.00	47,246.75	111,070.00
Net Revenue (Expenditures)	(62,950.00)	(25,528.08)	(65,070.00)
Oakview Woods Complex			
Revenue	1,600.00	198.24	1,600.00
Expenditures	78,930.00	34,728.07	85,670.00
Net Revenue (Expenditures)	(77,330.00)	(34,529.83)	(84,070.00)
Town Beautification			
Expenditures	176,320.00	140,238.13	179,260.00
Net Revenue (Expenditures)	(176,320.00)	(140,238.13)	(179,260.00)
Sub-total Parks	(1,117,790.00)	(764,762.26)	(1,118,430.00)
Fleet Maintenance			
Revenue	138,500.00	100,261.72	170,800.00
Expenditures	372,290.00	290,889.68	388,990.00
Net Revenue (Expenditures)	(233,790.00)	(190,627.96)	(218,190.00)
PUBLIC WORKS TOTAL	(6,414,150.00)	(2,458,661.30)	(6,377,020.00)

**Town of Wasaga Beach
2021 Operating Budget Summary**

	Budget 2020	Actual 2020 (to October 31)	Budget 2021
PLANNING & DEVELOPMENT			
Building & Development Standards			
Revenue	1,133,580.00	798,688.11	971,030.00
Expenditures	1,133,580.00	783,140.14	971,030.00
Net Revenue (Expenditures)	0.00	15,547.97	0.00
Planning			
Revenue	461,200.00	293,409.85	420,400.00
Expenditures	1,420,310.00	785,737.89	1,420,880.00
Net Revenue (Expenditures)	(959,110.00)	(492,328.04)	(1,000,480.00)
Healthy Community Networks Committee			
Expenditures	3,000.00	717.93	3,000.00
Net Revenue (Expenditures)	(3,000.00)	(717.93)	(3,000.00)
Economic Development			
Revenue	88,000.00	50,000.00	85,500.00
Expenditures	534,570.00	204,856.88	560,020.00
Net Revenue (Expenditures)	(446,570.00)	(154,856.88)	(474,520.00)
Sub-total Planning & Economic Initiatives	(1,408,680.00)	(647,902.85)	(1,478,000.00)
PLANNING & DEVELOPMENT TOTAL	(1,408,680.00)	(632,354.88)	(1,478,000.00)
TOTAL OPERATING REVENUE	43,591,710.00	39,709,048.81	18,735,970.00
TOTAL OPERATING EXPENDITURES	41,186,710.00	28,008,708.27	42,958,710.00
NET OPERATING REVENUE (EXPENDITURES)	2,405,000.00	11,700,340.54	(24,222,740.00)
<i>This report is for internal purposes only and has not been audited or reviewed. The accuracy or completeness of this information has not been verified. Readers are cautioned that this report may not be appropriate for their purposes.</i>			

**Town of Wasaga Beach
2021 Capital Budget Summary**

	Budget	Actual	Budget
	2020	2020	2021
		(to October 31)	
GENERAL GOVERNMENT			
Members of Council			
Expenditures	0.00	10,609.43	0.00
Net Revenue (Expenditures)	0.00	(10,609.43)	0.00
Administration			
Revenue	799,700.00	799,701.63	712,600.00
Expenditures	1,104,930.00	1,045,426.74	935,910.00
Net Revenue (Expenditures)	(305,230.00)	(245,725.11)	(223,310.00)
Property Purchase/Sale			
Revenue	200,000.00	0.00	200,000.00
Expenditures	200,000.00	21,196.13	200,000.00
Net Revenue (Expenditures)	0.00	(21,196.13)	0.00
Main Street Market			
Expenditures	0.00	6,000.00	0.00
Net Revenue (Expenditures)	0.00	(6,000.00)	0.00
Beachfront Rental Properties			
Expenditures	107,000.00	0.00	50,000.00
Net Revenue (Expenditures)	(107,000.00)	0.00	(50,000.00)
Clerk			
Expenditures	3,000.00	2,535.26	2,500.00
Net Revenue (Expenditures)	(3,000.00)	(2,535.26)	(2,500.00)
Accessibility Advisory Committee			
Revenue	5,000.00	0.00	0.00
Expenditures	5,000.00	0.00	0.00
Net Revenue (Expenditures)	0.00	0.00	0.00
Historical Advisory Committee			
Expenditures	3,000.00	0.00	3,000.00
Net Revenue (Expenditures)	(3,000.00)	0.00	(3,000.00)
Cemetery			
Revenue	27,000.00	0.00	35,000.00
Expenditures	27,000.00	0.00	35,000.00
Net Revenue (Expenditures)	0.00	0.00	0.00
Sub-total Clerk	(6,000.00)	(2,535.26)	(5,500.00)
Parking			
Revenue	51,380.00	4,431.11	25,000.00
Expenditures	51,380.00	4,431.11	25,000.00
Net Revenue (Expenditures)	0.00	0.00	0.00
By-Law			
Revenue	25,000.00	1,430.24	16,890.00
Expenditures	50,750.00	35,552.49	56,300.00
Net Revenue (Expenditures)	(25,750.00)	(34,122.25)	(39,410.00)

**Town of Wasaga Beach
2021 Capital Budget Summary**

	Budget	Actual	Budget
	2020	2020	2021
		(to October 31)	
Treasury			
Revenue	0.00	0.00	22,460.00
Expenditures	13,800.00	8,003.55	24,060.00
Net Revenue (Expenditures)	(13,800.00)	(8,003.55)	(1,600.00)
Information Technology			
Expenditures	30,500.00	30,840.50	34,210.00
Net Revenue (Expenditures)	(30,500.00)	(30,840.50)	(34,210.00)
GENERAL GOVERNMENT TOTAL	(488,280.00)	(359,032.23)	(354,030.00)
COMMUNITY SERVICES			
Fire			
Revenue	422,070.00	615,925.29	950,000.00
Expenditures	817,130.00	678,640.22	1,149,600.00
Net Revenue (Expenditures)	(395,060.00)	(62,714.93)	(199,600.00)
Recreation, Events & Facilities Administration			
Expenditures	1,000.00	798.00	20,300.00
Net Revenue (Expenditures)	(1,000.00)	(798.00)	(20,300.00)
Provincial Park - Beach 1 & 2 - Water-Safety Patrol			
Expenditures	2,000.00	6,218.05	0.00
Net Revenue (Expenditures)	(2,000.00)	(6,218.05)	0.00
Arena			
Revenue	90,000.00	85,030.80	80,000.00
Expenditures	141,200.00	86,628.61	80,000.00
Net Revenue (Expenditures)	(51,200.00)	(1,597.81)	0.00
New Arena			
Revenue	4,122,400.00	14,718.43	16,919,830.00
Expenditures	4,122,400.00	303,892.80	16,919,830.00
Net Revenue (Expenditures)	0.00	(289,174.37)	0.00
RecPlex			
Revenue	0.00	0.00	35,500.00
Expenditures	8,000.00	2,952.94	77,500.00
Net Revenue (Expenditures)	(8,000.00)	(2,952.94)	(42,000.00)
Youth Centre			
Revenue	4,000.00	1,221.12	0.00
Expenditures	5,500.00	3,630.80	26,000.00
Net Revenue (Expenditures)	(1,500.00)	(2,409.68)	(26,000.00)
Events			
Revenue	0.00	0.00	20,400.00
Expenditures	25,000.00	4,604.64	95,000.00
Net Revenue (Expenditures)	(25,000.00)	(4,604.64)	(74,600.00)
Sub-total Recreation, Events & Facilities	(88,700.00)	(307,755.49)	(162,900.00)

**Town of Wasaga Beach
2021 Capital Budget Summary**

	Budget	Actual	Budget
	2020	2020	2021
		(to October 31)	
Library			
Revenue	1,434,100.00	112,827.43	6,720,670.00
Expenditures	1,498,800.00	158,787.69	6,789,170.00
Net Revenue (Expenditures)	(64,700.00)	(45,960.26)	(68,500.00)
COMMUNITY SERVICES TOTAL	(548,460.00)	(416,430.68)	(431,000.00)
PUBLIC WORKS			
Public Works Buildings, Fleet & Equipment			
Revenue	1,658,250.00	460,150.53	3,044,750.00
Expenditures	2,021,850.00	694,329.74	3,119,250.00
Net Revenue (Expenditures)	(363,600.00)	(234,179.21)	(74,500.00)
Engineering			
Expenditures	4,250.00	1,573.41	2,000.00
Net Revenue (Expenditures)	(4,250.00)	(1,573.41)	(2,000.00)
Transit			
Revenue	178,000.00	15,056.41	290,000.00
Expenditures	220,000.00	47,292.44	290,000.00
Net Revenue (Expenditures)	(42,000.00)	(32,236.03)	0.00
Sub-total Buildings, Fleet & Equipment	(409,850.00)	(267,988.65)	(76,500.00)
Day Labour Projects			
Revenue	0.00	0.00	50,000.00
Expenditures	410,000.00	392,778.77	50,000.00
Net Revenue (Expenditures)	(410,000.00)	(392,778.77)	0.00
Road & Bridge Projects			
Revenue	10,443,100.00	1,429,543.04	9,780,520.00
Expenditures	10,507,940.00	3,357,258.82	10,006,920.00
Net Revenue (Expenditures)	(64,840.00)	(1,927,715.78)	(226,400.00)
Water & Wastewater Projects			
Revenue	7,876,280.00	256,979.04	9,764,430.00
Expenditures	7,876,280.00	871,937.70	9,764,430.00
Net Revenue (Expenditures)	0.00	(614,958.66)	0.00
Storm Drainage Projects			
Revenue	3,519,580.00	157,497.28	2,652,570.00
Expenditures	3,726,650.00	870,300.71	3,752,410.00
Net Revenue (Expenditures)	(207,070.00)	(712,803.43)	(1,099,840.00)

**Town of Wasaga Beach
2021 Capital Budget Summary**

	Budget	Actual	Budget
	2020	2020	2021
		(to October 31)	
Parks			
Revenue	218,500.00	25,099.02	154,220.00
Expenditures	424,000.00	50,541.15	741,100.00
Net Revenue (Expenditures)	(205,500.00)	(25,442.13)	(586,880.00)
Wasaga Sports Park			
Expenditures	19,000.00	0.00	27,000.00
Net Revenue (Expenditures)	(19,000.00)	0.00	(27,000.00)
Oakview Woods Complex			
Revenue	0.00	90,315.70	0.00
Expenditures	20,000.00	94,615.70	43,000.00
Net Revenue (Expenditures)	(20,000.00)	(4,300.00)	(43,000.00)
Sub-total Parks	(244,500.00)	(29,742.13)	(656,880.00)
Fleet			
Expenditures	0.00	0.00	50,000.00
Net Revenue (Expenditures)	0.00	0.00	(50,000.00)
PUBLIC WORKS TOTAL	(1,336,260.00)	(3,945,987.42)	(2,109,620.00)
PLANNING & DEVELOPMENT			
Building			
Revenue	40,850.00	40,850.00	5,900.00
Expenditures	40,850.00	43,941.74	5,900.00
Net Revenue (Expenditures)	0.00	(3,091.74)	0.00
Planning			
Revenue	35,000.00	35,000.00	0.00
Expenditures	49,500.00	81,910.10	4,500.00
Net Revenue (Expenditures)	(14,500.00)	(46,910.10)	(4,500.00)
Economic Development			
Expenditures	17,500.00	22,787.11	3,500.00
Net Revenue (Expenditures)	(17,500.00)	(22,787.11)	(3,500.00)
PLANNING & DEVELOPMENT TOTAL	(32,000.00)	(72,788.95)	(8,000.00)
TOTAL CAPITAL REVENUE	31,150,210.00	4,145,777.07	51,480,740.00
TOTAL CAPITAL EXPENDITURES	33,555,210.00	8,940,016.35	54,383,390.00
NET CAPITAL REVENUE (EXPENDITURES)	(2,405,000.00)	(4,794,239.28)	(2,902,650.00)
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TOWN OF WASAGA BEACH
2021 Capital Budget Detail

DESCRIPTION	DEPARTMENT ESTIMATE	FROM RESERVES	FROM RESERVE FUNDS	OTHER	FROM TAXATION
GENERAL GOVERNMENT COMMITTEE					
ADMINISTRATION					
Buildings - Town Hall (roof and lighting) (carryover from 2020)	34,560	(34,560)			-
Equipment - Security Systems	45,640			(22,330) grant	(23,310)
Capital Replacement Reserve Contribution	200,000				(200,000)
Transfer Federal Gas Tax to Reserve Funds	655,710		(655,710) federal gas tax		-
	935,910	(34,560)	(655,710)	(22,330)	(223,310)
PROPERTY PURCHASE/SALE					
Purchase of Land	200,000			(200,000) sale proceeds	-
	200,000	-	-	(200,000)	-
BEACHFRONT RENTAL PROPERTIES					
Building & Property Improvements	50,000				(50,000)
	50,000	-	-	-	(50,000)
CLERK					
Equipment - Furniture	2,500				(2,500)
	2,500	-	-	-	(2,500)
HISTORICAL ADVISORY COMMITTEE					
Equipment - Signs	3,000				(3,000)
	3,000	-	-	-	(3,000)
CEMETERY					
Road Extension (carryover from 2019)	35,000	(35,000)			-
	35,000	(35,000)	-	-	-
PARKING					
Equipment - Signs	4,000	(4,000)			-
Equipment - Parking Meters (carryover from 2020)	21,000	(21,000)			-
	25,000	(25,000)	-	-	-

TOWN OF WASAGA BEACH

2021 Capital Budget Detail

DESCRIPTION	DEPARTMENT ESTIMATE	FROM RESERVES	FROM RESERVE FUNDS	OTHER	FROM TAXATION
<u>BY-LAW</u>					
Land Improvements - Storage Unit (for ATV)	5,000	(1,500)			(3,500)
Buildings - Office Renovation	5,000	(1,500)			(3,500)
New Vehicles (additions to fleet)	25,000	(7,500)			(17,500)
Equipment - Furniture	5,000	(1,500)			(3,500)
Equipment - Computer & Office Equipment	11,300	(3,390)			(7,910)
Equipment - Radios	5,000	(1,500)			(3,500)
	56,300	(16,890)	-	-	(39,410)
<u>TREASURY</u>					
Equipment - Furniture	23,460		(22,460)		(1,000)
Equipment - Computer & Office Equipment	600				(600)
	24,060	-	(22,460)	-	(1,600)
<u>INFORMATION TECHNOLOGY</u>					
Equipment - Computer & Office Equipment	13,100				(13,100)
Equipment - Security Systems	5,610				(5,610)
IT Equipment Reserve Contribution	15,500				(15,500)
	34,210	-	-	-	(34,210)
GENERAL GOVERNMENT COMMITTEE TOTAL	1,365,980	(111,450)	(678,170)	(222,330)	(354,030)

TOWN OF WASAGA BEACH
2021 Capital Budget Detail

DESCRIPTION	DEPARTMENT ESTIMATE	FROM RESERVES	FROM RESERVE FUNDS	OTHER	FROM TAXATION
COMMUNITY SERVICES COMMITTEE					
<u>FIRE</u>					
Buildings - Fire Hall Renovations - Station 2	950,000		(441,000)	(509,000) grant	-
Equipment - Computer & Office Equipment	4,600				(4,600)
Equipment - Radios	10,000				(10,000)
Equipment - Fire - Personal Protective Equipment	20,000				(20,000)
Equipment - Fire - Suppression	5,000				(5,000)
Fire Equipment Reserve Contribution	160,000				(160,000)
	1,149,600	-	(441,000)	(509,000)	(199,600)
<u>RECREATION, EVENTS & FACILITIES ADMINISTRATION</u>					
Equipment - Furniture	5,000				(5,000)
Equipment - Computer & Office Equipment	5,300				(5,300)
Reserve Contribution	10,000				(10,000)
	20,300	-	-	-	(20,300)
<u>ARENA</u>					
Buildings - Arena (roof work, paint cabins) (carryover from 2020)	35,000	(35,000)			-
New Vehicles (additions to fleet)	45,000		(45,000)		-
	80,000	(35,000)	(45,000)	-	-
<u>NEW ARENA</u>					
Buildings - New Arena	16,919,830	(4,400,000)	(4,600,000)	(7,919,830) loan proceeds	-
	16,919,830	(4,400,000)	(4,600,000)	(7,919,830)	-
<u>RECPLEX</u>					
Buildings - RecPlex (washroom and water system upgrades)	77,500		(35,500)		(42,000)
	77,500	-	(35,500)	-	(42,000)
<u>YOUTH/SENIORS CENTRE</u>					
Buildings - Youth Centre Renovations	21,000				(21,000)
Equipment - Furniture	5,000				(5,000)
	26,000	-	-	-	(26,000)

TOWN OF WASAGA BEACH
2021 Capital Budget Detail

DESCRIPTION	DEPARTMENT ESTIMATE	FROM RESERVES	FROM RESERVE FUNDS	OTHER	FROM TAXATION
<u>EVENTS</u>					
Equipment - Signs and Beachfront Enhancements (partial carryover from 2020)	95,000	(20,400)			(74,600)
	95,000	(20,400)	-	-	(74,600)
<u>LIBRARY</u>					
Buildings - New Library	6,660,670	(1,000,000)	(2,660,670)	(3,000,000) loan proceeds	-
Buildings - Library renovations	18,000		(18,000)		-
Equipment - Furniture	28,000		(22,000)		(6,000)
Equipment - Computer & Office Equipment	5,000				(5,000)
Digital Books	4,500				(4,500)
Library Collection - Books	63,000	(20,000)			(43,000)
Library Collection - DVDs/Video Games	4,000				(4,000)
Library Collection - Electronics	5,000				(5,000)
Library Collection - Other	1,000				(1,000)
	6,789,170	(1,020,000)	(2,700,670)	(3,000,000)	(68,500)
COMMUNITY SERVICES COMMITTEE TOTAL	25,157,400	(5,475,400)	(7,822,170)	(11,428,830)	(431,000)

TOWN OF WASAGA BEACH
2021 Capital Budget Detail

DESCRIPTION	DEPARTMENT ESTIMATE	FROM RESERVES	FROM RESERVE FUNDS	OTHER	FROM TAXATION
PUBLIC WORKS COMMITTEE					
<u>BUILDINGS, FLEET & EQUIPMENT</u>					
Land Improvements - Bus Shelters	25,000	(3,932)	(2,743)	(18,325) ICIP grant	-
Buildings - West End Depot-Joan Ave, Site Prep and SWM	1,451,250		(1,451,250)		-
Replacement Vehicles	1,263,500	(1,186,535)		(76,965)	-
Replacement Vehicles & Repairs (carryover from 2020)	390,000	(390,000)		ICIP grant	-
New Vehicles (additions to fleet) (carryover from 2020)	160,000	(25,163)	(17,557)	(117,280) ICIP grant	-
Equipment - Furniture	5,000				(5,000)
Equipment - Computer & Office Equipment	9,500				(9,500)
Equipment - Security Systems - Door FOB retrofits	15,000				(15,000)
Equipment - Streetlights & Outdoor Lighting	45,000	(22,500)			(22,500)
Equipment - Signs	15,000	(7,500)			(7,500)
Equipment - Traffic Lights	30,000	(15,000)			(15,000)
Equipment - Tools & Maintenance Equipment	2,000				(2,000)
	3,411,250	(1,650,630)	(1,471,550)	(212,570)	(76,500)
<u>DAY LABOUR PROJECTS</u>					
Mosley Street Resurfacing (Greenhill Homes)	50,000	(11,250) (38,750)			-
	50,000	(50,000)	-	-	-
<u>ROAD & BRIDGE PROJECTS</u>					
Veterans Way Geometrics	1,043,920		(1,043,920)		-
Main Street Bridge Rehabilitation	1,785,000		(474,910)	(1,310,090) loan proceeds	-
RRW-Veterans-Blueberry Widening & Urbanization - Utility Relocates	850,000		(721,000)	OCIF reserve fund	(129,000)
Mosley Street Urbanization (45th Street to Beachwood Road)	660,000		(567,600)		(92,400)

TOWN OF WASAGA BEACH
2021 Capital Budget Detail

DESCRIPTION	DEPARTMENT ESTIMATE	FROM RESERVES	FROM RESERVE FUNDS	OTHER	FROM TAXATION
<u>ROAD & BRIDGE PROJECTS (CONTINUED)</u>					
Ramblewood Drive Urbanization (45th St to 58th St)	5,151,000		(1,526,760) (1,949,910) federal gas tax (525,090) OCIF reserve fund	(1,149,240) developer	-
Misc. Bridge Maintenance & Repairs (OSIM)	5,000				(5,000)
Beach Drive Reconstruction (Design)	512,000	(512,000)			-
	10,006,920	(512,000)	(6,809,190)	(2,459,330)	(226,400)
<u>WATER & WASTEWATER BUILDINGS, FLEET & EQUIPMENT</u>					
WPCP Tertiary Filters Upgrade	2,061,000	(2,061,000)			-
WPCP Biosolids Complex Upgrades	247,500	(247,500)			-
WPCP Inlet Building Barscreen Retrofit	350,000	(350,000)			-
RRW Water Tower Interior Painting/Repairs	940,000	(940,000)			-
New Vehicles (additions to fleet)	45,000	(45,000)			-
Replacement Vehicles (carryover from 2020)	178,500	(178,500)			-
<u>WATER & WASTEWATER PROJECTS</u>					
Veterans Way Watermain Extension (Phase 1)	35,000		(35,000)		-
Beachwood Drive Trunk Watermain (West End)	981,480		(981,480)		-
Joanne Crescent Servicing (Local Improvement)	2,017,000	(300,000)		(1,717,000) property owners	-
Jenetta WTP Chlorine Contact Chamber Relocation/Upgrades	1,505,000		(1,505,000)		-
Joan Ave Watermain	1,403,950	(1,403,950)			-
	9,764,430	(5,525,950)	(2,521,480)	(1,717,000)	-

TOWN OF WASAGA BEACH
2021 Capital Budget Detail

DESCRIPTION	DEPARTMENT ESTIMATE	FROM RESERVES	FROM RESERVE FUNDS	OTHER	FROM TAXATION
<u>STORM DRAINAGE PROJECTS</u>					
Trillium Creek Flow Containment Berm	247,000		(123,500)		(123,500)
Bay Sands North (62nd Street) Area Drainage Improvements	2,099,960	(150,000)	(275,120) (1,450,000) federal gas tax		(224,840)
Constance/Thomas Roadside Ditching & Overland Flow Route	673,250		(403,950)		(269,300)
Shore Lane Drainage Improvements (East of 74th Street)	85,000				(85,000)
Shore Lane Drainage Improvements (39th St to 41st St)	647,200	(250,000)			(397,200)
	3,752,410	(400,000)	(2,252,570)	-	(1,099,840)
<u>PARKS</u>					
Land Improvements - Pedestrian Bridges - Orchard Drive	405,000				(405,000)
Land Improvements - Trails	15,000				(15,000)
Replacement Vehicles	76,100	(38,050)			(38,050)
Replacement Vehicles (carryover from 2020)	30,000	(26,170)			(3,830)
Equipment - Signs - Wayfinding Study Implementation	25,000				(25,000)
Equipment - Playground - Glendale Park	190,000	(90,000)			(100,000)
<u>WASAGA SPORTS PARK</u>					
Buildings - Farm Storage Shed - structural assessment	15,000				(15,000)
Equipment - Kitchen	12,000				(12,000)
<u>OAKVIEW WOODS COMPLEX</u>					
Dog Park/BMX/Skate Park	18,000				(18,000)
Equipment - Refrigeration	25,000				(25,000)
	811,100	(154,220)	-	-	(656,880)
<u>FLEET</u>					
Buildings - Stock Room Renovation	50,000				(50,000)
	50,000	-	-	-	(50,000)
<u>PUBLIC WORKS COMMITTEE TOTAL</u>					
	27,846,110	(8,292,800)	(13,054,790)	(4,388,900)	(2,109,620)

TOWN OF WASAGA BEACH
2021 Capital Budget Detail

DESCRIPTION	DEPARTMENT ESTIMATE	FROM RESERVES	FROM RESERVE FUNDS	OTHER	FROM TAXATION
DEVELOPMENT COMMITTEE					
<u>BUILDING</u>					
Equipment - Furniture	1,000	(1,000)			-
Equipment - Computer & Office Equipment	4,900	(4,900)			-
	5,900	(5,900)	-	-	-
<u>PLANNING</u>					
Equipment - Furniture	2,500				(2,500)
Equipment - Computer & Office Equipment	2,000				(2,000)
	4,500	-	-	-	(4,500)
<u>ECONOMIC DEVELOPMENT</u>					
Equipment - Computer & Office Equipment	1,500				(1,500)
Equipment - Signs	2,000				(2,000)
	3,500	-	-	-	(3,500)
DEVELOPMENT COMMITTEE TOTAL	13,900	(5,900)	-	-	(8,000)
TOTAL CAPITAL BUDGET	54,383,390	(13,885,550)	(21,555,130)	(16,040,060)	(2,902,650)
<u>SUMMARY OF CAPITAL FUNDING:</u>					
TAXATION	2,902,650				
RESERVES	13,846,800				
DISCRETIONARY RESERVE FUNDS	38,750				
OBLIGATORY RESERVE FUNDS - DEVELOPMENT CHARGES	16,499,510				
OBLIGATORY RESERVE FUNDS - FEDERAL GAS TAX	3,399,910				
FEDERAL GAS TAX (transfer to reserve fund)	655,710				
OBLIGATORY RESERVE FUNDS - OCIF	1,000,000				
GRANT FUNDING	743,900				
LOAN PROCEEDS (BORROWING)	12,229,920				
LAND AND EQUIPMENT SALES	200,000				
BENEFITTING OWNERS & USER FEES	2,866,240				
TOTAL CAPITAL BUDGET	54,383,390				

TOWN OF WASAGA BEACH
2021 OPERATING AND CAPITAL
BUDGET

GENERAL GOVERNMENT
COMMITTEE



Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Taxation			
	Taxation General			
01-075-0300-22100	Residential/Farm Taxes	25,551,080.00	23,158,866.47	0.00
01-075-0300-22102	Multi-Residential Taxes	0.00	84,454.03	0.00
01-075-0300-22110	Commercial Taxes	0.00	1,132,239.08	0.00
01-075-0300-22112	Commercial Vacant Land Taxes	0.00	233,144.91	0.00
01-075-0300-22113	Commercial New Construction Taxes	0.00	266,468.36	0.00
01-075-0300-22114	Shopping Centre Full Taxes	0.00	41,222.31	0.00
01-075-0300-22115	Shopping Centre Vacant Taxes	0.00	1,061.17	0.00
01-075-0300-22117	Shopping Centre New Construction Taxes	0.00	11,841.51	0.00
01-075-0300-22119	Parking Lot Full Taxes	0.00	19,621.08	0.00
01-075-0300-22121	Industrial Vacant Land Taxes	0.00	633.17	0.00
01-075-0300-22130	Pipeline Taxes	0.00	59,474.85	0.00
01-075-0300-22140	Farmlands Taxes	0.00	3,117.69	0.00
01-075-0300-22150	Managed Forests Taxes	0.00	477.13	0.00
01-099-0315-26300	Commercial Shared PIL	0.00	7,453.53	0.00
01-099-0315-26301	Commercial Vacant Land Shared PIL	0.00	147.24	0.00
01-099-0315-26302	Industrial Shared PIL	0.00	1,465.46	0.00
01-099-0315-26303	Industrial Vacant Land Shared PIL	0.00	672.43	0.00
01-099-0315-26312	PIL Miscellaneous	0.00	670.53	0.00
01-099-0315-26350	Commercial Shared PIL School	0.00	10,417.40	0.00
01-099-0315-26351	Commercial Vacant Land Shared PIL School	0.00	294.00	0.00
01-099-0315-26352	Industrial Shared PIL School	0.00	2,612.50	0.00
01-099-0315-26353	Industrial Vacant Land Shared PIL School	0.00	1,712.50	0.00
		25,551,080.00	25,038,067.35	0.00
	Payments in Lieu			
01-099-0315-26233	MNR	0.00	160,658.71	0.00
01-099-0315-26234	County	0.00	6,374.42	0.00
		0.00	167,033.13	0.00
	Taxation Supplementaries			
01-075-0305-22200	Residential/Farm Supps	200,000.00	108,815.97	200,000.00
		200,000.00	108,815.97	200,000.00
	Taxation Write-offs			
01-075-0310-74300	Residential/Farm Write-Off	(100,000.00)	(34,778.81)	(100,000.00)
01-075-0310-74309	Charity Rebate	0.00	(3,030.22)	0.00
		(100,000.00)	(37,809.03)	(100,000.00)
	Total Municipal Taxes	25,651,080.00	25,276,107.42	100,000.00

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2021 Goals and Objectives **Council**

Mission

Council is responsible for the delivery of municipal services to residents, businesses and tourists in a customer focused, cost effective, creative and environmentally sensitive manner that provides opportunities for all to enjoy family life, earn a living and pursue leisure activities. Council is committed to supporting the development of a sustainable and inclusive community in a managed fashion that understands the link between health, safety well-being and the environment while enabling everyone to enjoy our unique geography and quality of life.

Vision

Wasaga Beach is a thriving fully serviced complete community, respectful of its history and culture, offering a variety of residential, educational and commercial choices in neighbourhoods developed in harmony with the environment that provides its residents, businesses and visitors with a full range of entertainment, cultural and public services while promoting a safe healthy lifestyle, high community standards, business success and harmonious relationships.

2021 Objectives

- Select a developer(s) to develop the beachfront
- Approve new development for the beachfront
- Select a contractor to commence construction of the new twin pad arena and library
- Promote and facilitate the construction of affordable, attainable, and safe housing
- Working with law enforcement agencies to address areas of concern raised by residents, such as speeding and other traffic offenses
- Support the private sector in growing and diversifying the tax base
- Continue to build a safer and healthier community, mindful of the needs of various neighbourhoods in town
- Maintain the financial health of the town while meeting the service needs of the community
- Build relationships with outside organizations and stakeholders based on mutual respect for the different roles that are played in the development of a community
- Review the town's assets and determine a strategy to deal with them in the best interest of the municipality
- Build pride in the community through effective communication, events, and initiatives
- Build an efficient, well-functioning, customer-oriented organization to deliver on Council's priorities

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Members of Council			
	Expenditures			
01-110-5110-(FT Wages)	Full-Time Wages	193,960.00	159,162.85	196,860.00
01-110-5110-(PT Wages)	Part-Time Wages	33,650.00	26,588.81	36,490.00
01-110-5110-(Benefits)	Employee Benefits	60,340.00	51,152.25	62,860.00
01-110-5110-04000	Office	790.00	0.00	810.00
01-110-5110-04035	Software Licenses & Maintenance	720.00	877.25	0.00
01-110-5110-04607	Publications	500.00	0.00	500.00
01-110-5110-04900	Miscellaneous	1,500.00	740.75	1,500.00
01-110-5110-05102	Telephone/Internet Allowance	4,060.00	3,185.50	3,500.00
01-110-5110-05300	Travel	3,000.00	972.67	3,000.00
01-110-5110-05607	Memberships	9,080.00	11,254.24	11,300.00
01-110-5110-05700	Professional Development	19,500.00	4,308.40	19,500.00
01-110-5110-05705	Meals and Accommodation	7,000.00	4,842.57	7,000.00
01-110-5110-05710	Advertisements	500.00	0.00	500.00
01-110-5110-05800	Insurance	2,890.00	2,890.00	3,730.00
01-110-5110-05936	Integrity Commissioner	30,000.00	8,194.23	20,000.00
	Total Expenditures	367,490.00	274,169.52	367,550.00
	Net Revenue (Expenditures)	(367,490.00)	(274,169.52)	(367,550.00)
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Town of Wasaga Beach
2021 Capital Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Members of Council			
	Expenditures			
02-110-6500-65110	Equipment - Computer & Office Equipment	0.00	10,609.43	0.00
	Total Expenditures	0.00	10,609.43	0.00
	Net Revenue (Expenditures)	0.00	(10,609.43)	0.00

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2021 Goals and Objectives **Administration**

Mission

The Office of the CAO

To work with Council on the implementation of its priorities for this term of Council.

To lead Town Departments in the implementation of Council's goals and objectives.

To lead an energized and motivated workforce delivering Council mandated services in a customer friendly manner.

To pursue and support innovation in all that the Town does.

To communicate information relating to the operation of Council in a factual, accessible, transparent and efficient manner.

Human Resources

Human Resources is committed to fostering a positive, supportive and productive work environment for the Corporation's most valuable asset – its employees.

Partnering collaboratively with the leadership team, human resources will: recruit, hire and retain a diverse, qualified workforce; facilitate positive, respectful employee and labour relations; provide advice to ensure a consistent approach is taken throughout the organization; provide organization and employee development opportunities to inspire excellence and effectiveness, strong performance and job satisfaction; design and deliver fair, competitive benefit and compensation programs; and ensure legislative compliance.

Corporate Communications

To provide messaging that is accurate and informative so the public has an understanding of council priorities, knowledge of municipal projects, and an awareness of community events. We aim to build relationships, develop trust, and connect with the people we serve.

2021 Objectives and Work Initiatives

Corporate

- To continue to provide strong leadership focused on implementing better ways of providing services to the residents and businesses of Wasaga Beach and providing the best possible value for money spent.
- To sustain an empowered, effective, well trained and accountable workforce through a program of continuing education and professional development.
- To encourage open communication between rate payers, visitors, business owners and staff sharing accurate information and acting on suggestions and ideas where appropriate.
- To ensure that the items that Council has identified as priorities are brought forward to Council for consideration in a timely manner and decisions of Council on its new initiatives are implemented in an expedient and cost effective manner.
- To work with Council in the management of Beach Area 1 and 2, including the buildings and property at Beach Area 1 and the beach area to ensure that Council is receiving maximum return on its investment and the assets are maintained properly.

Human Resources

- Maintain and update the Town's Human Resource policies, as required.
- Support management, staff and community in adapting to the newly implemented online recruitment application system, to ensure a consistent recruitment process across the organization.
- Support a strong working relationship with the Town's unions to encourage open communication and relations based on trust and respect.
- Review the Town's Performance Evaluation program and make recommendations to enhance the program, as required.
- Incorporate electronic and paper Human Resources records within the Town's Records Management System.
- Develop a succession planning process to assist the organization in planning for future staffing needs.
- Coordinate negotiations with the Town's bargaining units: Wasaga Beach Professional Fire Fighters Association and CUPE Local 3115.
- Conduct market surveys to ensure the Town's compensation and benefit provisions are appropriate.

Communications

- Provide accurate, informative, and timely messaging to the public.
- Support council, senior staff, and departments through a variety of messaging tools and strategies.
- Continue to support the IT Department as a webpage content moderator.
- Enhance community engagement through new technologies and programs, including the launch of a stakeholder relations program.
- Provide media and social media monitoring services.
- Ensure a positive and consistent representation of the corporate brand.

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
Administration Department				
Revenue				
01-115-4115-03013	Rental of Properties	11,460.00	7,777.00	11,460.00
01-115-4115-03121	Sundry/Miscellaneous Receipts	3,000.00	22.37	3,000.00
01-115-4115-03721	Transfer from Reserves	16,000.00	306.56	1,200.00
01-115-4115-03726	Transfer from Reserve Funds - Other	0.00	0.00	324,870.00
01-115-4115-03730	Grant Revenue	0.00	851,600.00	0.00
01-115-4115-04165	Ontario Municipal Partnership Fund	1,806,400.00	1,806,400.00	1,535,500.00
01-115-4115-40250	Transfer from Building	37,160.00	27,870.00	36,400.00
01-115-4115-40255	Transfer from Cemetery	670.00	502.50	1,130.00
01-115-4115-40259	Transfer from Parking	15,880.00	11,910.00	18,410.00
01-115-4115-40401	Transfer from Water/Sewer	114,210.00	85,657.50	153,200.00
01-115-4115-40820	Transfer from Beachfront Rental Properties	19,850.00	14,887.50	0.00
	Total Revenue	2,024,630.00	2,806,933.43	2,085,170.00
Expenditures				
01-115-5115-(FT Wages)	Full-Time Wages	469,990.00	378,855.37	488,930.00
01-115-5115-01201	Full-Time O/T	3,700.00	3,611.99	3,700.00
01-115-5115-(PT Wages)	Part-Time Wages	55,660.00	41,100.10	18,250.00
01-115-5115-(Benefits)	Employee Benefits	117,510.00	135,530.19	118,420.00
01-115-5115-02012	Employee Benefits - Other	148,550.00	11,340.12	197,780.00
01-115-5115-04000	Office	8,320.00	11,152.33	10,000.00
01-115-5115-04012	Community Engagement Website	12,000.00	1,840.74	12,000.00
01-115-5115-04035	Software Licenses & Maintenance	25,410.00	23,190.74	9,230.00
01-115-5115-04100	Utilities (Furnace Oil, Gas, Etc)	6,620.00	3,534.76	6,950.00
01-115-5115-04105	Water and Wastewater	2,900.00	2,037.37	2,960.00
01-115-5115-04115	Hydro - Building	37,450.00	17,116.97	26,000.00
01-115-5115-04607	Publications	2,600.00	1,638.33	2,600.00
01-115-5115-04701	Cleaning and Maintenance Supplies	2,000.00	2,377.05	2,000.00
01-115-5115-04730	Janitorial Services	47,450.00	32,258.93	48,400.00
01-115-5115-04900	Miscellaneous	4,000.00	3,058.32	4,000.00
01-115-5115-05102	Telephone	9,470.00	7,065.55	9,660.00
01-115-5115-05200	Legal	25,000.00	163,374.32	25,000.00
01-115-5115-05300	Travel	1,500.00	397.25	1,500.00
01-115-5115-05607	Memberships	3,000.00	3,563.01	3,500.00
01-115-5115-05700	Professional Development	5,000.00	1,932.42	5,000.00
01-115-5115-05705	Meals and Accommodation	3,400.00	3,327.73	3,400.00
01-115-5115-05706	Corporate Events	2,000.00	4,533.95	2,000.00
01-115-5115-05710	Advertisements	4,000.00	10,218.79	8,000.00
01-115-5115-05713	Street Banners	20,000.00	10,093.58	20,000.00
01-115-5115-05714	Graphic Design	2,000.00	1,053.22	2,000.00
01-115-5115-05800	Insurance	65,770.00	123,912.29	74,400.00
01-115-5115-05837	Insurance Claims	30,000.00	34,102.07	30,000.00
01-115-5115-05902	Building Maintenance	17,690.00	19,984.21	18,040.00
01-115-5115-05911	Pay Equity Adjustments	15,000.00	14,300.00	0.00
01-115-5115-05912	Job Evaluation Consultant	2,500.00	2,448.60	2,500.00
01-115-5115-05923	Performance Evaluation System	16,000.00	306.56	0.00
01-115-5115-05933	Grant Leveraging	25,000.00	0.00	25,000.00
01-115-5115-05934	Corporate Initiatives	20,000.00	61,262.06	20,000.00
01-115-5115-07300	Transfer to Reserves	1,354,800.00	1,016,100.00	1,151,630.00

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
<u>Administration Expenditures (continued)</u>				
01-115-5115-08121	Grants to Organizations	39,500.00	34,827.00	39,500.00
01-115-5115-08122	Food Bank Grant	24,000.00	0.00	24,000.00
01-115-5115-08572	Promotional	20,000.00	1,159.56	10,000.00
01-115-5115-08577	Doctor Recruitment	30,000.00	50,825.84	35,000.00
01-115-5115-08578	COVID-19 Response	0.00	138,834.47	324,870.00
01-115-5115-08579	COVID-19 Response Contra Account	0.00	(2,047.44)	0.00
01-115-5115-08600	Conservation Authority	242,740.00	121,367.50	242,020.00
	Total Expenditures	2,922,530.00	2,491,585.85	3,028,240.00
	Net Revenue (Expenditures)	(897,900.00)	315,347.58	(943,070.00)

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**Town of Wasaga Beach
2021 Capital Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Administration Department			
	Revenue			
02-115-2115-03721	Transfer from Reserves	172,500.00	172,500.00	34,560.00
02-115-2115-03730	Grant Revenue	0.00	0.00	22,330.00
02-115-2115-05027	AMO Federal Gas Tax Revenue	627,200.00	627,201.63	655,710.00
	Total Revenue	799,700.00	799,701.63	712,600.00
	Expenditures			
02-115-2115-07300	Transfer to Reserves	271,830.00	203,872.50	200,000.00
02-115-2115-07301	Transfer to Reserve Funds	627,200.00	627,201.63	0.00
02-115-2115-07306	Transfer to Reserve Funds - Other	0.00		655,710.00
02-115-6300-63000	Buildings - Town Hall Renovations	175,000.00	175,508.66	34,560.00
02-115-6500-65100	Equipment - Furniture	20,000.00	29,565.47	0.00
02-115-6500-65110	Equipment - Computer & Office Equipment	3,000.00	1,239.44	0.00
02-115-6500-65115	Equipment - Security Systems	7,900.00	8,039.04	45,640.00
	Total Expenditures	1,104,930.00	1,045,426.74	935,910.00
	Net Revenue (Expenditures)	(305,230.00)	(245,725.11)	(223,310.00)
	Property Purchase/Sale			
	Revenue			
02-124-2124-03025	Sale of Land	200,000.00	0.00	200,000.00
	Total Revenue	200,000.00	0.00	200,000.00
	Expenditures			
02-124-2124-05200	Legal	0.00	1,729.36	0.00
02-124-2124-05710	Advertisements	0.00	193.20	0.00
02-124-2124-05920	Purchase of Land	200,000.00	19,273.57	200,000.00
	Total Expenditures	200,000.00	21,196.13	200,000.00
	Net Revenue (Expenditures)	0.00	(21,196.13)	0.00

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2021 Goals and Objectives **Beachfront Rental Properties**

Mission

Beachfront Rental Properties is responsible for the managing, leasing, and maintenance of the Town-owned Beachfront Buildings, Properties, and Municipal Picnic Area located along Beach Drive between Mosley Street, Spruce Street and 6th Street.

The Department will continue to maintain and administer current leases and search for quality tenants to lease available units, within the guidance and goals set by Council.

Look for opportunities and implement measures to reduce building and property operating and maintenance costs through good maintenance practices and preventative maintenance programs,

Ensure the units are good standing and operable for tenants use.

2021 Objectives and Work Initiatives

- Review marketing objectives to capture quality tenants,
- Implement strategies to ensure the buildings and properties are being maintained efficiently and smoothly,
- Maintain a consortium of contractors and tradesman to be utilized in maintenance and repairs,
- Assist accounts payable in the deterrence of delinquent accounts,
- Maintain and review of regulations, legislation and industry best practices in the managing and maintenance of the buildings and properties.
- Work with new owners to transition the properties

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Main Street Market			
	Revenue			
01-815-4815-03121	Sundry/Miscellaneous Receipts	0.00	254.12	0.00
01-815-4815-03721	Transfer from Reserves	8,500.00	0.00	0.00
	Total Revenue	8,500.00	254.12	0.00
	Expenditures			
01-815-5815-05200	Legal	0.00	1,142.00	0.00
01-815-5815-05527	Waste Management Contract	0.00	292.97	0.00
01-815-5815-05902	Kiosk Maintenance	8,500.00	11,057.34	0.00
	Total Expenditures	8,500.00	12,492.31	0.00
	Net Revenue (Expenditures)	0.00	(12,238.19)	0.00

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Beachfront Rental Properties			
	Revenue			
01-820-4820-03013	Rental of Commercial Properties	499,070.00	401,093.17	349,050.00
01-820-4820-03014	Rental of Parking Lots	10,000.00	9,999.99	10,000.00
01-820-4820-03020	Property Tax Recovery	115,000.00	82,550.00	74,930.00
01-820-4820-03021	Utility and Services Recovery	59,000.00	47,325.00	41,350.00
01-820-4820-03121	Sundry/Miscellaneous Receipts	0.00	1,888.36	0.00
01-820-4820-03721	Transfer from Reserves	75,000.00	0.00	0.00
01-820-4820-03726	Transfer from Reserve Funds - Other	0.00	0.00	38,600.00
	Total Revenue	758,070.00	542,856.52	513,930.00
	Expenditures			
01-820-5820-(FT Wages)	Full-Time Wages	46,710.00	41,162.25	47,590.00
01-820-5820-(PT Wages)	Part-Time Wages	228,960.00	167,267.07	134,690.00
01-820-5820-01601	Part-Time O/T	0.00	2,745.28	0.00
01-820-5820-(Benefits)	Employee Benefits	46,050.00	30,375.72	32,230.00
01-820-5820-04000	Office	1,530.00	1,218.38	0.00
01-820-5820-04035	Software Licenses & Maintenance	120.00	160.85	0.00
01-820-5820-04100	Utilities (Furnace Oil, Gas, Etc)	1,830.00	2,253.72	1,830.00
01-820-5820-04105	Water and Wastewater	5,810.00	22,485.27	13,000.00
01-820-5820-04115	Hydro - Building	39,160.00	33,980.50	39,000.00
01-820-5820-04410	Vehicle Maintenance & Licenses	0.00	751.61	500.00
01-820-5820-04411	Vehicle Fuel	0.00	2,198.73	1,000.00
01-820-5820-04537	Maintenance Tools	3,000.00	940.90	2,500.00
01-820-5820-04701	Cleaning and Maintenance Supplies	10,000.00	5,821.61	7,500.00
01-820-5820-04840	Uniforms/PPE	0.00	627.23	750.00
01-820-5820-04900	Miscellaneous	2,500.00	449.08	2,500.00
01-820-5820-05102	Telephone	500.00	467.21	500.00
01-820-5820-05200	Legal	18,000.00	6,868.14	12,000.00
01-820-5820-05250	Engineering	4,000.00	0.00	4,000.00
01-820-5820-05262	Property Taxes	252,980.00	223,390.79	234,560.00
01-820-5820-05527	Waste Management Contract	15,000.00	1,582.53	10,000.00
01-820-5820-05555	Equipment Rental	0.00	0.00	1,000.00
01-820-5820-05700	Professional Development	500.00	0.00	0.00
01-820-5820-05710	Advertisements	2,500.00	54.77	2,500.00
01-820-5820-05800	Insurance	14,550.00	14,550.00	18,070.00
01-820-5820-05902	Building Maintenance	42,500.00	34,504.61	45,000.00
01-820-5820-05914	Grounds Maintenance	10,000.00	5,635.54	10,000.00
01-820-5820-08614	Beachfront Redevelopment	133,910.00	101,247.35	50,000.00
01-820-5820-50115	Transfer to Admin	19,850.00	14,887.50	0.00
01-820-5820-50116	Transfer to Clerk	3,840.00	2,880.00	0.00
01-820-5820-50120	Transfer to Treasury	53,530.00	40,147.50	0.00
01-820-5820-50122	Transfer to IT	17,300.00	12,975.00	0.00
	Total Expenditures	974,630.00	771,629.14	670,720.00
	Net Revenue (Expenditures)	(216,560.00)	(228,772.62)	(156,790.00)

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**Town of Wasaga Beach
2021 Capital Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Main Street Market			
	Expenditures			
02-815-2815-05966	Beer Garden	0.00	6,000.00	0.00
	Total Expenditures	0.00	6,000.00	0.00
	Net Revenue (Expenditures)	0.00	(6,000.00)	0.00
	Beachfront Rental Properties			
	Expenditures			
02-820-6300-63000	Building & Property Improvements	20,000.00	0.00	50,000.00
02-820-6300-63100	Buildings - 115 Beach Drive	5,000.00	0.00	0.00
02-820-6300-63200	Buildings - 91-93 Beach Drive (CB,TH,BT)	20,000.00	0.00	0.00
02-820-6300-63300	Buildings - 14 1st Street (Funnel Tunnel)	3,000.00	0.00	0.00
02-820-6300-63400	Buildings - 50 Mosley Street (Nikos)	1,000.00	0.00	0.00
02-820-6300-63500	Buildings - 13 1st Street (Dard)	15,000.00	0.00	0.00
02-820-6300-63600	Buildings - 59 Beach Drive (Splash Apparel)	0.00	0.00	0.00
02-820-6300-63700	Buildings - 45-53 Beach Drive (Bananas,BK)	20,000.00	0.00	0.00
02-820-6300-63800	Buildings - 31 Beach Drive (South Beach)	20,000.00	0.00	0.00
02-820-6500-65115	Equipment - Security Systems	0.00	0.00	0.00
02-820-6500-65360	Equipment - Garbage Bins	3,000.00	0.00	0.00
	Total Expenditures	107,000.00	0.00	50,000.00
	Net Revenue (Expenditures)	(107,000.00)	0.00	(50,000.00)
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Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Affordable Housing			
	Revenue			
01-600-4600-03013	Rental of Properties	6,420.00	5,885.00	6,420.00
	Total Revenue	6,420.00	5,885.00	6,420.00
	Expenditures			
01-600-5600-04100	Utilities (Furnace Oil, Gas, Etc)	600.00	670.19	630.00
01-600-5600-04105	Water and Wastewater	750.00	528.44	770.00
01-600-5600-04115	Hydro - Building	1,450.00	531.53	1,480.00
01-600-5600-05800	Insurance	630.00	630.00	760.00
01-600-5600-05902	Building Maintenance	500.00	0.00	510.00
01-600-5600-07300	Transfer to Reserves	2,490.00	0.00	2,270.00
	Total Expenditures	6,420.00	2,360.16	6,420.00
	Net Revenue (Expenditures)	0.00	3,524.84	0.00

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2021 Goals and Objectives **Clerk's Department**

Mission

Clerk's

To ensure that Council and Committee support services, as well as Municipal Law Enforcement and Licensing services mandated under Provincial legislation and Council policy, are delivered in a professional and customer services oriented manner.

The Clerk will ensure that the municipality's records are secure and accessible for the purpose of internal usage and freedom of information requests.

The Clerk's Department will continue to focus on continuous improvement initiatives for the betterment of the department and those it serves.

The main change for the 2021 budget includes increased software cost due to implementation of an Electronic Data Records Management System.

Cemetery

To provide the residents of Wasaga Beach an area within the Cemetery that offers a peaceful atmosphere ideally suited for embracing fond remembrances of departed loved ones.

To provide a level of customer service to those interring their loved ones so that they feel comfortable doing so according to their own religious beliefs, appropriate ceremonies and customs.

The need for expansion has depleted reserves, with the building of the road and installation of the columbarium. A review of fees has been completed and has resulted in increases in order to build reserves.

2021 Objectives and Work Initiatives

Clerk's Department

- Improve Records Management policies and practices
- Train all staff on records classification, active dissemination and routine disclosure best practices
- Review and update by-laws (delegated authority, notice policy, election signs)
- Continue to improve communication of Council decisions
- Continue cross training and succession planning initiatives
- Receive and process MFIPPA requests in accordance with legislative requirements
- Continue to adapt and innovate in response to challenges presented by COVID-19

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Clerk's Department			
	Revenue			
01-116-4116-03013	Rental of Properties	1,800.00	0.00	1,800.00
01-116-4116-03121	Sundry/Miscellaneous Receipts	500.00	463.20	500.00
01-116-4116-03149	Marriage Ceremonies	6,000.00	9,109.00	8,000.00
01-116-4116-03150	Marriage Licences	8,000.00	16,500.00	11,000.00
01-116-4116-03151	Commissions & Certifications	4,000.00	3,025.00	4,000.00
01-116-4116-03721	Transfer from Reserves	60,000.00	0.00	1,200.00
01-116-4116-40250	Transfer from Building	4,680.00	3,510.00	3,770.00
01-116-4116-40255	Transfer from Cemetery	29,610.00	22,207.50	28,330.00
01-116-4116-40259	Transfer from Parking	12,410.00	9,307.50	11,800.00
01-116-4116-40401	Transfer from Water/Sewer	22,080.00	16,560.00	23,580.00
01-116-4116-40820	Transfer from Beachfront Rental Properties	3,840.00	2,880.00	0.00
	Total Revenue	152,920.00	83,562.20	93,980.00
	Expenditures			
01-116-5116-(FT Wages)	Full-Time Wages	277,130.00	204,836.00	302,200.00
01-116-5116-01201	Full-Time O/T	1,850.00	883.10	1,850.00
01-116-5116-(PT Wages)	Part-Time Wages	16,830.00	13,294.63	18,250.00
01-116-5116-(Benefits)	Employee Benefits	85,520.00	68,638.43	92,680.00
01-116-5116-04000	Office	8,500.00	10,336.38	9,500.00
01-116-5116-04035	Software Licenses & Maintenance	49,890.00	15,744.79	22,460.00
01-116-5116-04607	Publications	500.00	75.30	500.00
01-116-5116-04900	Miscellaneous	1,000.00	856.68	1,000.00
01-116-5116-05102	Telephone	1,020.00	642.15	1,040.00
01-116-5116-05200	Legal	1,500.00	178.08	1,500.00
01-116-5116-05300	Travel	600.00	49.60	600.00
01-116-5116-05525	Contracts - Records Management	31,760.00	2,934.35	0.00
01-116-5116-05607	Memberships	900.00	1,005.20	900.00
01-116-5116-05700	Professional Development	5,000.00	1,952.52	8,000.00
01-116-5116-05705	Meals and Accommodation	1,000.00	0.00	1,000.00
01-116-5116-05710	Advertisements	5,000.00	5,333.79	8,000.00
	Total Expenditures	488,000.00	326,761.00	469,480.00
	Net Revenue (Expenditures)	(335,080.00)	(243,198.80)	(375,500.00)
	Elections			
	Revenue			
01-150-4150-03121	Sundry/Miscellaneous Receipts	0.00	100.00	0.00
	Total Revenue	0.00	100.00	0.00
	Expenditures			
01-150-5150-04002	Election Supplies	2,250.00	2,289.60	2,290.00
01-150-5150-07300	Transfer to Reserves	25,000.00	18,750.00	18,000.00
	Total Expenditures	27,250.00	21,048.24	20,290.00
	Net Revenue (Expenditures)	(27,250.00)	(20,948.24)	(20,290.00)

**Town of Wasaga Beach
2021 Operating Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
Accessibility Advisory Committee				
Expenditures				
01-129-5129-01208	Committee Stipend	3,000.00	410.00	3,000.00
01-129-5129-(Benefits)	Employee Benefits	0.00	15.46	0.00
01-129-5129-04900	Miscellaneous	1,500.00	300.19	1,500.00
01-129-5129-05700	Professional Development	500.00	0.00	500.00
	Total Expenditures	5,000.00	725.65	5,000.00
	Net Revenue (Expenditures)	(5,000.00)	(725.65)	(5,000.00)
Archives				
Revenue				
01-780-4780-03160	Archives - Sharing Memories Book sales	1,000.00	110.48	1,000.00
	Total Revenue	1,000.00	110.48	1,000.00
Expenditures				
01-780-5780-01700	Contractual Wages	1,300.00	0.00	1,300.00
01-780-5780-04000	General expenses - Town Archivist	1,500.00	1,023.03	1,500.00
01-780-5780-04002	Preservation Costs	1,500.00	0.00	1,500.00
01-780-5780-04100	Utilities (Furnace Oil, Gas, Etc)	0.00	109.12	600.00
01-780-5780-04105	Water and Wastewater	0.00	0.00	720.00
01-780-5780-04115	Hydro	0.00	26.15	900.00
01-780-5780-04900	Miscellaneous	0.00	0.00	500.00
01-780-5780-05102	Telephone/Internet	0.00	0.00	1,660.00
01-780-5780-05300	Travel	200.00	0.00	200.00
01-780-5780-05800	Insurance	0.00	0.00	420.00
01-780-5780-05902	Building Maintenance	0.00	258.64	3,000.00
	Total Expenditures	4,500.00	1,416.94	12,300.00
	Net Revenue (Expenditures)	(3,500.00)	(1,306.46)	(11,300.00)
Historical Advisory Committee				
Revenue				
01-790-4790-03721	Transfer from Reserves	0.00	0.00	15,000.00
	Total Revenue	0.00	0.00	15,000.00
Expenditures				
01-790-5790-04900	Miscellaneous	2,900.00	306.56	2,900.00
01-790-5790-08128	Cook Farm House	0.00	0.00	15,000.00
	Total Expenditures	2,900.00	306.56	17,900.00
	Net Revenue (Expenditures)	(2,900.00)	(306.56)	(2,900.00)

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**Town of Wasaga Beach
2021 Capital Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
Clerk's Department				
Expenditures				
02-116-6500-65100	Equipment - Furniture	0.00	0.00	2,500.00
02-116-6500-65110	Equipment - Computer & Office Equipment	3,000.00	2,535.26	0.00
Total Expenditures		3,000.00	2,535.26	2,500.00
Net Revenue (Expenditures)		(3,000.00)	(2,535.26)	(2,500.00)
Accessibility Advisory Committee				
Revenue				
02-129-4129-03721	Transfer from Reserves	5,000.00	0.00	0.00
Total Revenue		5,000.00	0.00	0.00
Expenditures				
02-129-6500-65710	Equipment - Mobility Mats	5,000.00	0.00	0.00
Total Expenditures		5,000.00	0.00	0.00
Net Revenue (Expenditures)		0.00	0.00	0.00
Historical Advisory Committee				
Expenditures				
02-790-6500-65310	Equipment - Signs	3,000.00	0.00	3,000.00
Total Expenditures		3,000.00	0.00	3,000.00
Net Revenue (Expenditures)		(3,000.00)	0.00	(3,000.00)

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Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Cemetery			
	Revenue			
01-255-4255-01550	Sale of Full Lot - Care/Maintenance	4,000.00	2,160.00	4,000.00
01-255-4255-01551	Cremation Lot - Care/Maintenance	1,000.00	1,040.00	1,000.00
01-255-4255-01556	Monument - Care/Maintenance	1,000.00	650.00	1,000.00
01-255-4255-01558	Niche - Care/Maintenance	2,000.00	3,450.00	2,000.00
01-255-4255-03115	Bank Interest Earned	1,800.00	1,480.83	3,000.00
01-255-4255-03130	Pre-Need Bank Interest	0.00	462.23	0.00
01-255-4255-03320	Burial Permits	1,200.00	1,815.00	1,400.00
01-255-4255-03721	Transfer from Reserves	13,370.00	0.00	13,680.00
01-255-4255-05500	Sale of Full Lots	6,000.00	3,240.00	6,000.00
01-255-4255-05510	Sale of Cremation Lots	2,000.00	1,560.00	2,000.00
01-255-4255-05520	Full Lot Burial	5,500.00	5,900.00	5,500.00
01-255-4255-05535	Cremation Burial	3,500.00	3,640.00	3,500.00
01-255-4255-05540	Corner Posts	500.00	160.00	500.00
01-255-4255-05550	Place Corner Posts	500.00	92.00	500.00
01-255-4255-05560	Monument Inspection	0.00	385.00	0.00
01-255-4255-05570	Foundations	4,000.00	2,350.00	4,000.00
01-255-4255-05580	Niche	15,000.00	19,550.00	15,000.00
01-255-4255-05590	Niche - Lettering	4,500.00	5,465.00	4,500.00
01-255-4255-05615	Tsf Pre-Need Service from Trust	0.00	2,805.00	0.00
	Total Revenue	65,870.00	56,205.06	67,580.00
	Expenditures			
01-255-5255-(FT Wages)	Full-Time Wages-Cemetery	3,200.00	1,243.86	5,000.00
01-255-5255-01201	Full-Time O/T	0.00	870.60	0.00
01-255-5255-(PT Wages)	Part-Time Wages-Cemetery	3,200.00	0.00	2,500.00
01-255-5255-(Benefits)	Employee Benefits	1,590.00	912.45	2,240.00
01-255-5255-04035	Software Licenses & Maintenance	630.00	626.87	660.00
01-255-5255-04105	Water and Wastewater	570.00	323.76	580.00
01-255-5255-04900	Miscellaneous	400.00	8.37	400.00
01-255-5255-05607	Memberships	700.00	532.00	700.00
01-255-5255-05700	Professional Development	1,000.00	445.00	1,000.00
01-255-5255-05705	Meals and Accommodation	1,000.00	0.00	1,000.00
01-255-5255-05710	Advertisements	250.00	0.00	250.00
01-255-5255-05800	Insurance	20.00	30.00	130.00
01-255-5255-05914	Grounds Maintenance	2,200.00	4,556.03	2,200.00
01-255-5255-05955	Interment Services	4,500.00	4,200.00	4,500.00
01-255-5255-05956	Foundations	4,000.00	2,571.00	4,000.00
01-255-5255-05959	Niche Lettering Expense	2,000.00	2,210.00	2,000.00
01-255-5255-05991	Corner Post Purchase	1,000.00	80.00	1,000.00
01-255-5255-07255	Transfer for Care/Maintenance	8,000.00	6,280.00	8,000.00
01-255-5255-50115	Transfer to Admin	670.00	502.50	1,130.00
01-255-5255-50116	Transfer to Clerk	29,610.00	22,207.50	28,330.00
01-255-5255-50120	Transfer to Treasury	750.00	562.50	1,120.00
01-255-5255-50122	Transfer to IT	580.00	435.00	840.00
	Total Expenditures	65,870.00	48,597.44	67,580.00
	Net Revenue (Expenditures)	0.00	7,607.62	0.00

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Town of Wasaga Beach
2021 Capital Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Cemetery			
	Revenue			
02-255-2255-03721	Transfer from Reserves	27,000.00	0.00	35,000.00
	Total Revenue	27,000.00	0.00	35,000.00
	Expenditures			
02-255-2255-05225	Contracts - Road Extension	27,000.00	0.00	35,000.00
	Total Expenditures	27,000.00	0.00	35,000.00
	Net Revenue (Expenditures)	0.00	0.00	0.00

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2021 Goals and Objectives
Municipal Law Enforcement and Licensing

Mission

Municipal Law Enforcement and Licensing

To provide superior and professional By-law enforcement services to the residents, businesses and visitors in the areas of By-law education/compliance, control of animals, efficient management of parking, logistical support for special event activities and administration of business licensing services.

The Municipal Law Enforcement and Licensing Department will continue to focus on continuous improvement initiatives for the betterment of the department and those it serves.

A shift in department management initiatives has increased customer service and department synergies, and improved enforcement practices. The department will continue to focus on efficiency strategies and focus on property standards, as well as implement practices related to legislative changes, and continual review of outdated by-laws.

2021 Objectives and Work Initiatives

Municipal Law Enforcement and Licensing

- Continue to review and update main by-laws to improve services and operations
- Migrate to new software for tracking enforcement occurrences (CityView)
- Complete detailed department standard operating procedures
- Review and revamp Property Standards By-law
- Bring forward research and recommendations on community initiatives (backyard chickens)
- Integrate Animal Control Services in-house with the goal of providing superior service
- Continue to adapt and innovate in response to challenges presented by COVID-19
- Actively communicate departmental programs and initiatives with the community using social media and other means

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Parking Department			
	Revenue			
01-259-4259-03013	Rental of Properties	10,000.00	0.00	10,000.00
01-259-4259-03331	Main Street Parking Lot	8,000.00	2,981.86	8,000.00
01-259-4259-03332	4th Street Parking Lot	40,000.00	30,171.20	40,000.00
01-259-4259-03338	3rd Street Meters	16,000.00	9,434.04	16,000.00
01-259-4259-03340	3rd Street Parking Lot	70,000.00	80,163.40	70,000.00
01-259-4259-03342	Beach Drive Meters	95,000.00	60.40	0.00
01-259-4259-03351	Town Hall Parking Lot	4,500.00	8,696.28	4,500.00
01-259-4259-03360	Municipal Parking Tickets	65,000.00	163,935.00	80,000.00
01-259-4259-03370	Spruce Street Parking Lot	60,000.00	1,643.44	60,000.00
01-259-4259-03380	Nancy Parking Lot	12,000.00	12,168.13	12,000.00
01-259-4259-03390	1st Street Parking Lot	75,000.00	65,232.12	75,000.00
01-259-4259-03392	1st Street Meters	6,000.00	2,889.96	6,000.00
01-259-4259-03410	Playland Parking Lot	100,000.00	136,215.26	100,000.00
01-259-4259-03415	Beach Area 2 Parking Lot	66,000.00	99,151.08	66,000.00
01-259-4259-03435	Parking Fines	40,000.00	12,912.00	40,000.00
01-259-4259-03721	Transfer from Reserves	16,500.00	14,210.23	0.00
01-259-4259-04320	Resident Parking Pass	52,000.00	70,100.00	65,000.00
01-259-4259-04330	Honk Mobile Parking	12,000.00	27,276.94	12,000.00
01-259-4259-04340	Dunkerron Avenue Parking Lot	17,000.00	24,202.26	17,000.00
	Total Revenue	765,000.00	761,443.60	681,500.00
	Expenditures			
01-259-5259-(FT Wages)	Full-Time Wages-Parking	0.00	4,091.85	0.00
01-259-5259-01201	Full-Time O/T	0.00	116.91	0.00
01-259-5259-01207	New Employees	0.00	0.00	28,550.00
01-259-5259-(PT Wages)	Part-Time Wages	120,310.00	127,917.09	111,270.00
01-259-5259-01601	Part-Time O/T	0.00	7,794.86	0.00
01-259-5259-(Benefits)	Employee Benefits	11,630.00	17,848.82	14,530.00
01-259-5259-04000	Office	4,180.00	3,250.11	4,260.00
01-259-5259-04035	Software Licenses & Maintenance	16,860.00	7,880.14	17,340.00
01-259-5259-04115	Hydro	1,890.00	1,461.08	1,930.00
01-259-5259-04205	Meter Repairs & Supplies	10,000.00	2,205.73	10,000.00
01-259-5259-04206	Ticket Equipment Repairs & Supplies	2,500.00	4,690.35	5,000.00
01-259-5259-04215	Parking Lot Repairs	7,000.00	5,823.38	7,000.00
01-259-5259-04410	Vehicle Maintenance & Licenses	4,970.00	561.99	5,040.00
01-259-5259-04411	Vehicle Fuel	2,560.00	1,468.80	2,640.00
01-259-5259-04840	Uniforms	4,000.00	1,183.50	4,000.00
01-259-5259-04900	Miscellaneous	1,000.00	431.73	1,000.00
01-259-5259-05102	Telephone	1,240.00	1,574.78	1,260.00
01-259-5259-05200	Legal	500.00	0.00	500.00
01-259-5259-05204	Parking Conv Fees - Tsf MTO	3,500.00	1,130.25	3,500.00
01-259-5259-05205	Parking Conv Fees - Tsf Barrie	1,500.00	513.75	1,500.00
01-259-5259-05262	PILS Payments	76,900.00	0.00	76,900.00
01-259-5259-05264	Property Taxes	45,000.00	42,628.44	45,000.00
01-259-5259-05555	Equipment Rental	8,000.00	9,870.00	8,000.00
01-259-5259-05700	Professional Development	2,000.00	1,239.00	2,000.00
01-259-5259-05705	Meals and Accommodation	430.00	189.08	430.00
01-259-5259-05710	Advertisements	1,500.00	27.39	1,500.00
01-259-5259-05800	Insurance	670.00	670.00	1,210.00
01-259-5259-06600	Interest and Service Charges	43,270.00	43,071.57	43,920.00

**Town of Wasaga Beach
2021 Operating Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
		(to October 31)		
Parking Expenditures (continued)				
01-259-5259-50115	Transfer to Admin	15,880.00	11,910.00	18,410.00
01-259-5259-50116	Transfer to Clerk	12,410.00	9,307.50	11,800.00
01-259-5259-50120	Transfer to Treasury	10,660.00	7,995.00	12,320.00
01-259-5259-50122	Transfer to IT	8,210.00	6,157.50	9,220.00
01-259-5259-50260	Transfer to By-Law	346,430.00	0.00	231,470.00
	Total Expenditures	765,000.00	323,010.60	681,500.00
	Net Revenue (Expenditures)	0.00	438,433.00	0.00
By-Law Department				
Revenue				
01-260-4260-03250	Property Standards Expenses Recovered	20,000.00	0.00	20,000.00
01-260-4260-03260	By-Law Fines	5,000.00	2,686.00	5,000.00
01-260-4260-03270	Business Licenses	40,000.00	39,193.99	40,000.00
01-260-4260-03271	Business License Inspections	6,000.00	7,503.00	8,500.00
01-260-4260-03280	Raffle, Bingo, Lottery, Etc.	5,000.00	(1,200.00)	0.00
01-260-4260-03290	Sign By-Law	5,000.00	1,872.52	5,000.00
01-260-4260-03721	Transfer from Reserves	152,210.00	138,688.63	1,200.00
01-260-4260-04290	Yard Sale Permits	5,000.00	1,405.00	5,000.00
01-260-4260-40259	Transfer from Parking	346,430.00	0.00	231,470.00
	Total Revenue	584,640.00	190,149.14	316,170.00
Expenditures				
01-260-5260-(FT Wages)	Full-Time Wages-By-Law	337,470.00	270,514.64	354,240.00
01-260-5260-01201	Full-Time O/T	9,000.00	10,458.78	9,000.00
01-260-5260-01207	New Employees	0.00	0.00	5,880.00
01-260-5260-01208	Committee Stipend	1,000.00	790.00	1,000.00
01-260-5260-01209	Standby & Shift Premiums	700.00	0.00	0.00
01-260-5260-(PT Wages)	Part-Time Wages	7,180.00	51,937.81	7,500.00
01-260-5260-01601	Part-Time O/T	0.00	1,098.87	0.00
01-260-5260-(Benefits)	Employee Benefits	103,250.00	93,643.97	108,690.00
01-260-5260-04000	Office	3,690.00	3,250.94	3,760.00
01-260-5260-04035	Software Licenses & Maintenance	250,910.00	150,045.04	14,630.00
01-260-5260-04410	Vehicle Maintenance & Licenses	5,580.00	4,387.89	5,660.00
01-260-5260-04411	Vehicle Fuel	5,980.00	5,728.02	6,160.00
01-260-5260-04810	Safety Shoe/Boot Allowance	800.00	356.14	800.00
01-260-5260-04840	Uniforms	4,500.00	4,432.15	4,500.00
01-260-5260-04900	Miscellaneous	500.00	173.91	500.00
01-260-5260-05102	Telephone	3,220.00	2,643.50	3,280.00
01-260-5260-05104	Dispatch	11,030.00	8,103.49	13,000.00
01-260-5260-05200	Legal	4,000.00	2,997.31	4,000.00
01-260-5260-05251	Property Standards Expenses	18,000.00	7,021.44	18,000.00
01-260-5260-05300	Travel	500.00	0.00	500.00
01-260-5260-05607	Memberships	1,000.00	385.00	1,000.00
01-260-5260-05700	Professional Development	6,000.00	1,289.51	6,000.00
01-260-5260-05705	Meals and Accommodation	1,500.00	0.00	1,500.00
01-260-5260-05710	Advertisements	1,000.00	947.07	1,000.00
01-260-5260-05800	Insurance	840.00	840.00	1,430.00
	Total Expenditures	777,650.00	621,045.48	572,030.00
	Net Revenue (Expenditures)	(193,010.00)	(430,896.34)	(255,860.00)

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Animal Control			
	Revenue			
01-261-4261-03301	Dog Licences	21,000.00	19,422.50	25,000.00
01-261-4261-03302	Release Fees	2,000.00	1,690.00	2,000.00
01-261-4261-03303	Rabies Administration	0.00	30.00	0.00
	Total Revenue	23,000.00	21,142.50	27,000.00
	Expenditures			
01-261-5261-(FT Wages)	Full-Time Wages	0.00	9,303.40	55,400.00
01-261-5261-01209	Standby & Shift Premiums	8,800.00	0.00	9,000.00
01-261-5261-(Benefits)	Employee Benefits	0.00	427.33	16,730.00
01-261-5261-04900	Miscellaneous	3,000.00	1,039.27	3,000.00
01-261-5261-05285	Contracts - Animal Control	40,000.00	3,917.76	0.00
01-261-5261-05291	Contracts - Animal Shelter	11,100.00	7,665.02	11,100.00
01-261-5261-05292	Emergency Care	0.00	0.00	2,000.00
01-261-5261-05293	Feral Cat Control	2,000.00	2,000.00	2,000.00
01-261-5261-05710	Advertisements	1,000.00	227.68	1,000.00
01-261-5261-06600	DocuPet Administration Fees	1,500.00	10,495.54	7,500.00
	Total Expenditures	67,400.00	35,076.00	107,730.00
	Net Revenue (Expenditures)	(44,400.00)	(13,933.50)	(80,730.00)

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**Town of Wasaga Beach
2021 Capital Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Parking			
	Revenue			
02-259-2259-03721	Transfer from Reserves	51,380.00	4,431.11	25,000.00
	Total Revenue	51,380.00	4,431.11	25,000.00
	Expenditures			
02-259-6200-62100	Land Improvements - Parking Lots	10,630.00	0.00	0.00
02-259-6400-64500	Vehicles - Electric Scooter	4,000.00	3,822.11	0.00
02-259-6500-65110	Equipment - Computer & Office Equipment	750.00	609.00	0.00
02-259-6500-65310	Equipment - Signs	0.00	0.00	4,000.00
02-259-6500-65400	Equipment - Parking Meters	36,000.00	0.00	21,000.00
	Total Expenditures	51,380.00	4,431.11	25,000.00
	Net Revenue (Expenditures)	0.00	0.00	0.00
	By-Law Department			
	Revenue			
02-260-2260-03721	Transfer from Reserves	25,000.00	1,430.24	16,890.00
	Total Revenue	25,000.00	1,430.24	16,890.00
	Expenditures			
02-260-6200-62300	Land Improvements - Storage Unit	0.00	0.00	5,000.00
02-260-6300-63000	Buildings - Office Renovations	0.00	0.00	5,000.00
02-260-6400-64100	Vehicles - Light Duty	50,000.00	34,932.77	0.00
02-260-6400-64500	Vehicles - ATV	0.00	0.00	25,000.00
02-260-6500-65100	Equipment - Furniture	0.00	0.00	5,000.00
02-260-6500-65110	Equipment - Computer & Office Equipment	750.00	619.72	11,300.00
02-260-6500-65120	Equipment - Radios	0.00	0.00	5,000.00
	Total Expenditures	50,750.00	35,552.49	56,300.00
	Net Revenue (Expenditures)	(25,750.00)	(34,122.25)	(39,410.00)

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2021 Departmental Goals and Objectives

Treasury

Mission

To manage the financial affairs of the Municipality, including the preparation of the annual Operating and Capital Budget and Operating and Capital Budget Forecast; control and monitoring of revenues and expenditures, prudent investment of the Town's cash, management of debenture financing and the maintenance of cash controls that meet generally accepted accounting standards.

To provide a high level of quality customer service.

To provide accurate, timely and useful financial information to Council, the operating departments and residents.

2021 Major Goals and Initiatives

- To review and implement where appropriate the recommendations from the Customer Services Delivery Review undertaken in 2020 across the organization
- To continue the E-commerce implementation function for the Town.
- To commence the annual budget preparation process for 2022.
- Continue the work with the Asset Management Committee to update the current Asset Management Plan in accordance with O.Reg 588/17, which will address the future capital needs of the municipality.
- Explore opportunities for improved budget software applications that will streamline the budget consolidation process and information flow with departments, reducing the consolidation timeline and improving efficiency of the budget build.
- Explore opportunities for risk management reviews for departments or processes where deemed appropriate, such as insurance, cyber security, contracts, data protection, financial.
- To assist with the roll-out of the new corporate software in terms of integration with the financial software.
- To work with the Grant Writer and assist when necessary through communications with other departments, or providing financial information for new grants.
- To support the Director of Recreation, Events, and Facilities, and the Library CEO with financial information required as they proceed with the new arena and library projects.
- Assist with Council's Priorities where possible, specifically priority #07 – Maintain the financial health of the town while meeting the service needs of the community, and #09 – Review the town's assets and determine a strategy to deal with them in the best interest of the municipality, and #11 – Build an efficient, well-functioning, customer-oriented organization to deliver on Council's priorities.

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Treasury Department			
	Revenue			
01-120-4120-03060	Interest Earned - Hydro Note	500,000.00	390,000.00	500,000.00
01-120-4120-03070	Penalties/Interest on Taxes	425,000.00	281,222.52	425,000.00
01-120-4120-03090	Other Interest Earned	5,000.00	2,235.38	5,000.00
01-120-4120-03115	Bank Interest Earned	60,000.00	29,938.76	36,000.00
01-120-4120-03116	Term Deposit Interest Earned	110,000.00	368,397.82	194,010.00
01-120-4120-03117	Scotia Bond Portfolio Interest Earned	100,000.00	(86,310.79)	150,000.00
01-120-4120-03118	ONE Fund Investment Interest Earned	140,000.00	322,992.72	175,000.00
01-120-4120-03120	Investment Interest Allocation	0.00	(396,237.00)	(300,000.00)
01-120-4120-03121	Sundry/Miscellaneous Receipts	1,550.00	21,101.60	1,550.00
01-120-4120-03140	Tax Certificates	20,000.00	21,525.00	20,000.00
01-120-4120-03141	Tax Statements	4,650.00	1,633.75	1,500.00
01-120-4120-03142	NSF Fees	5,800.00	1,470.00	1,700.00
01-120-4120-03721	Transfer from Reserves	36,000.00	5,423.81	36,000.00
01-120-4120-03726	Transfer from Reserve Funds - Other	0.00	0.00	11,220.00
01-120-4120-40250	Transfer from Building	30,280.00	22,710.00	26,960.00
01-120-4120-40255	Transfer from Cemetery	750.00	562.50	1,120.00
01-120-4120-40259	Transfer from Parking	10,660.00	7,995.00	12,320.00
01-120-4120-40401	Transfer from Water/Sewer	186,510.00	139,882.50	206,140.00
01-120-4120-40820	Transfer from Beachfront Rental Properties	53,530.00	40,147.50	0.00
	Total Revenue	1,689,730.00	1,174,691.07	1,503,520.00
	Expenditures			
01-120-5120-(FT Wages)	Full-Time Wages	710,500.00	574,809.46	728,030.00
01-120-5120-01201	Full-Time O/T	5,000.00	8,963.18	5,000.00
01-120-5120-(PT Wages)	Part-Time Wages	12,560.00	12,197.96	54,130.00
01-120-5120-(Benefits)	Employee Benefits	219,460.00	188,510.21	249,480.00
01-120-5120-04000	Office	20,000.00	18,428.44	20,400.00
01-120-5120-04003	Postage and Courier	110,000.00	101,756.97	105,000.00
01-120-5120-04035	Software Licenses & Maintenance	78,530.00	44,463.82	73,500.00
01-120-5120-04607	Publications	500.00	0.00	200.00
01-120-5120-04900	Miscellaneous	500.00	2,356.23	1,000.00
01-120-5120-05102	Telephone	6,600.00	7,084.07	6,730.00
01-120-5120-05200	Legal	1,500.00	259.49	1,500.00
01-120-5120-05210	Audit - Accounting	37,040.00	(3,327.68)	37,780.00
01-120-5120-05300	Travel	1,000.00	0.00	1,000.00
01-120-5120-05400	Vehicle and Equipment Lease	4,500.00	987.21	4,590.00
01-120-5120-05607	Memberships	4,010.00	3,397.67	5,100.00
01-120-5120-05700	Professional Development	9,760.00	1,201.70	6,000.00
01-120-5120-05705	Meals and Accommodation	2,000.00	427.19	2,000.00
01-120-5120-05710	Advertisements	3,000.00	3,741.85	3,700.00
01-120-5120-06300	Tax Write-Off Town Property	1,000.00	0.88	1,000.00
01-120-5120-06420	Provision for Uncollectible A/R	2,000.00	46.14	2,000.00
01-120-5120-06425	Provision for Interest on Tax Write-Off	2,000.00	0.00	2,000.00
01-120-5120-06430	Assessment Appeals	0.00	0.00	5,000.00
01-120-5120-06600	Interest and Service Charges	128,780.00	121,126.76	140,000.00
01-120-5120-06800	Cash Over/Under	0.00	(16.44)	0.00
	Total Expenditures	1,360,240.00	1,086,415.11	1,455,140.00
	Net Revenue (Expenditures)	329,490.00	88,275.96	48,380.00

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Debentures			
	Revenue			
01-121-4121-03721	Transfer from Reserves	110,690.00	0.00	49,930.00
	Total Revenue	110,690.00	0.00	49,930.00
	Expenditures			
01-121-5121-03066	Debenture Principal By-Law 2015-34	212,250.00	176,403.53	219,590.00
01-121-5121-03067	Debenture Principal By-Law 2015-43	276,000.00	230,000.00	276,000.00
01-121-5121-03068	Debenture Principal By-Law 2016-120	250,000.00	250,000.00	250,000.00
01-121-5121-03069	New Debenture Principal	244,860.00	0.00	168,220.00
01-121-5121-03071	Debenture Principal By-Law 2020-12	0.00	49,508.99	100,550.00
	Principal Payments	983,110.00	705,912.52	1,014,360.00
01-121-5121-03166	Debenture Interest By-Law 2015-34	187,480.00	156,698.87	180,140.00
01-121-5121-03167	Debenture Interest By-Law 2015-43	182,690.00	152,870.37	173,130.00
01-121-5121-03168	Debenture Interest By-Law 2016-120	37,400.00	37,403.49	31,780.00
01-121-5121-03169	New Debenture Interest	25,650.00	0.00	78,940.00
01-121-5121-03171	Debenture Interest By-Law 2020-12	0.00	5,342.39	9,150.00
	Interest Payments	433,220.00	352,315.12	473,140.00
	Total Expenditures	1,416,330.00	1,058,227.64	1,487,500.00
	Net Revenue (Expenditures)	(1,305,640.00)	(1,058,227.64)	(1,437,570.00)

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**Town of Wasaga Beach
2021 Capital Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Treasury Department			
	Revenue			
02-120-2120-03726	Transfer from Reserve Funds - Other	0.00	0.00	22,460.00
	Total Revenue	0.00	0.00	22,460.00
	Expenditures			
02-120-6500-65100	Equipment - Furniture	5,000.00	458.75	23,460.00
02-120-6500-65110	Equipment - Computer & Office Equipment	8,800.00	7,544.80	600.00
	Total Expenditures	13,800.00	8,003.55	24,060.00
	Net Revenue (Expenditures)	(13,800.00)	(8,003.55)	(1,600.00)

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2021 Departmental Goals and Objectives **Information & Technology Management Services**

Mission

To continue to provide the best possible Information & Technology support to ensure that all the Town's computer systems, telecommunication systems, and website are secure, functional and meeting the needs of Council, Staff and the public within the resources allocated by Council.

2021 Objectives and Work Initiatives

Information Technology

- To provide a high level of support to systems and end users ensuring minimal down time.
- To further implement cyber security measures and increase awareness.
- To ensure data integrity and security.
- To ensure staff are informed, trained for cyber awareness and computer use best practices.
- To coordinate and oversee the rollout of the new municipal data collection software, utilized between departments and work with departments to ensure configuration of the solution, to meet operational objectives.
- To coordinate and oversee the content management of the municipal website and liaise between departments.
- To update all Server Operating Systems.
- To evaluate current and on the horizon innovative technologies, for efficiencies and cost saving measures.
- To evaluate current IT based contracts and agreements to determine cost saving measures.
- To develop our Cyber Security Strategy.
- To develop our IT Strategic Plan.
- To liaise with department management to develop business continuity plans, utilized in conjunction with our disaster recovery plan.
- To revise and expand upon our IT Policies and Procedures.
- To implement replacement infrastructure hardware and network management solutions.

GIS

- To provide GIS services and materials to departments to help meet deadlines.
- To work with project leads for the integration of GIS data to the municipal data solution being launched in 2021.
- To train staff on changes and best practices utilizing the software and GIS tools available to them.

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Information Technology			
	Revenue			
01-122-4122-03013	Rental of Properties	19,720.00	6,150.00	19,720.00
01-122-4122-03721	Transfer from Reserves	75,000.00	49,302.72	5,570.00
01-122-4122-40250	Transfer from Building	21,120.00	15,840.00	18,120.00
01-122-4122-40255	Transfer from Cemetery	580.00	435.00	840.00
01-122-4122-40259	Transfer from Parking	8,210.00	6,157.50	9,220.00
01-122-4122-40401	Transfer from Water/Sewer	99,550.00	74,662.50	113,260.00
01-122-4122-40820	Transfer from Beachfront Rental Properties	17,300.00	12,975.00	0.00
	Total Revenue	241,480.00	165,522.72	166,730.00
	Expenditures			
01-122-5122-(FT Wages)	Full-Time Wages	249,340.00	197,377.73	258,450.00
01-122-5122-01201	Full-Time O/T	2,000.00	13,523.00	2,000.00
01-122-5122-01207	New Employees	61,160.00	0.00	0.00
01-122-5122-(PT Wages)	Part-Time Wages	0.00	19,273.24	62,310.00
01-122-5122-(Benefits)	Employee Benefits	82,450.00	73,619.44	93,030.00
01-122-5122-04000	Office	3,570.00	6,804.21	5,000.00
01-122-5122-04005	Computer Maintenance	13,200.00	10,587.26	13,200.00
01-122-5122-04011	Computer Services	60,000.00	96,222.85	136,800.00
01-122-5122-04012	Web Maintenance	77,000.00	91,222.61	8,000.00
01-122-5122-04015	Security Consulting	15,000.00	19,670.11	5,000.00
01-122-5122-04035	Software Licenses & Maintenance	15,830.00	8,254.35	49,470.00
01-122-5122-05102	Telephone	3,740.00	1,375.16	2,000.00
01-122-5122-05300	Travel	500.00	32.52	500.00
01-122-5122-05525	Contracted Services	5,000.00	1,081.20	5,000.00
01-122-5122-05607	Memberships	600.00	1,466.47	600.00
01-122-5122-05700	Professional Development	4,000.00	1,604.75	2,000.00
01-122-5122-05705	Meals and Accommodation	1,000.00	23.76	700.00
01-122-5122-05710	Advertisements	250.00	306.56	250.00
01-122-5122-05800	Insurance - Cyber	10,560.00	10,560.00	1,950.00
	Total Expenditures	605,200.00	553,005.22	646,260.00
	Net Revenue (Expenditures)	(363,720.00)	(387,482.50)	(479,530.00)

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Corporate IT Summary			
	Software Licenses & Maintenance			
01-110-5110-04035	Council	720.00	877.25	0.00
01-115-5115-04035	Administration	25,410.00	23,190.74	9,230.00
01-116-5116-04035	Clerk	49,890.00	15,744.79	22,460.00
01-120-5120-04035	Treasury	78,530.00	44,463.82	73,500.00
01-122-5122-04035	Information Technology	15,830.00	8,254.35	49,470.00
01-210-5210-04035	Fire	2,750.00	1,469.46	1,320.00
01-250-5250-04035	Building	199,640.00	120,918.32	11,680.00
01-255-5255-04035	Cemetery	630.00	626.87	660.00
01-259-5259-04035	Parking	16,860.00	7,880.14	17,340.00
01-260-5260-04035	Bylaw	250,910.00	150,045.04	14,630.00
01-300-5300-04035	Public Works	41,740.00	17,747.05	38,470.00
01-305-5305-04035	Engineering	9,500.00	7,424.30	11,480.00
01-315-5315-04035	Transit	15,240.00	(5,342.40)	15,950.00
01-390-5390-04035	Fleet	11,770.00	4,851.92	12,290.00
01-401-5401-04035	Wastewater	25,920.00	5,265.23	27,100.00
01-401-5402-04035	Water	25,920.00	5,265.22	27,100.00
01-730-5730-04035	Library	8,400.00	7,695.12	18,600.00
01-740-5740-04035	Recreation, Events and Facilities	11,020.00	8,746.35	10,700.00
01-771-5771-04035	Youth Centre	6,240.00	969.36	6,490.00
01-800-5800-04035	Planning	6,190.00	30,902.68	26,640.00
01-810-5810-04035	Economic Development	280.00	375.35	120.00
01-820-5820-04035	Beachfront Rental Properties	120.00	160.85	0.00
		803,510.00	457,531.81	395,230.00
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**Town of Wasaga Beach
2021 Capital Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Information Technology			
	Expenditures			
02-122-6500-65100	Equipment - Furniture	2,000.00	0.00	0.00
02-122-6500-65110	Equipment - Computer & Office Equipment	28,500.00	30,840.50	13,100.00
02-122-6500-65115	Equipment - Security Systems	0.00	0.00	5,610.00
02-122-2122-07300	Transfer to Reserves	0.00	0.00	15,500.00
	Total Expenditures	30,500.00	30,840.50	34,210.00
	Net Revenue (Expenditures)	(30,500.00)	(30,840.50)	(34,210.00)
	Corporate IT Summary			
	Equipment - Computer & Office Equipment			
02-110-6500-65110	Council	0.00	10,609.43	0.00
02-115-6500-65110	Administration	3,000.00	1,239.44	0.00
02-116-6500-65110	Clerk	3,000.00	2,535.26	0.00
02-120-6500-65110	Treasury	8,800.00	7,544.80	600.00
02-122-6500-65110	Information Technology	28,500.00	30,840.50	13,100.00
02-210-6500-65110	Fire	0.00	0.00	4,600.00
02-250-6500-65110	Building	3,800.00	7,823.30	4,900.00
02-259-6500-65110	Parking	750.00	609.00	0.00
02-260-6500-65110	Bylaw	750.00	619.72	11,300.00
02-300-6500-65110	Public Works	4,600.00	7,531.90	7,500.00
02-305-6500-65110	Engineering	1,750.00	1,573.41	2,000.00
02-730-6500-65110	Library	5,000.00	1,630.93	5,000.00
02-740-6500-65110	Recreation, Events and Facilities	1,000.00	798.00	5,300.00
02-760-6500-65110	Arena	200.00	215.16	0.00
02-771-6500-65110	Youth Centre	1,500.00	1,239.44	0.00
02-800-6500-65110	Planning	1,500.00	2,478.88	2,000.00
02-810-6500-65110	Economic Development	1,500.00	0.00	1,500.00
		65,650.00	77,289.17	57,800.00
	Equipment - Security Systems			
02-115-6500-65115	Administration	7,900.00	8,039.04	45,640.00
02-122-6500-65115	Information Technology	0.00	0.00	5,610.00
02-300-6500-65115	Public Works	0.00	0.00	15,000.00
		7,900.00	8,039.04	66,250.00

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TOWN OF WASAGA BEACH
2021 OPERATING AND CAPITAL
BUDGET

COMMUNITY SERVICES
COMMITTEE



2021 Goals and Objectives **Ontario Provincial Police**

Our Mission

To serve our province by protecting its citizens, upholding the law and preserving public safety.

Vision

“Safe Communities... A Secure Ontario”. “

2021 Objectives and Work Initiatives for Huronia West Detachment:

- Enhance community safety through ongoing visibility. Focusing on traffic education and enforcement.
- Enhance public safety through crime prevention and investigative excellence.
- Continue to help people in mental health crisis by utilizing available community resources.
- Deliver responsive programs to the youth of the community through the in-school DARE program and maintain a positive relationship with the Wasaga Beach Youth Centre.
- Continue to work with the Community Policing Advisory Committee and Council towards a shared vision of public safety and well-being.

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Provincial Policing			
	Revenue			
01-202-4202-03430	Fines - P.O.A.'s	110,000.00	(783.47)	110,000.00
01-202-4202-03721	Transfer from Reserves	11,600.00	10,098.00	12,600.00
	Total Revenue	121,600.00	9,314.53	122,600.00
	Expenditures			
01-202-5202-05526	Contract - 911 Response Service	11,600.00	10,098.00	10,100.00
01-202-5202-07405	Contract - Policing	4,975,750.00	3,276,110.81	4,958,950.00
01-202-5202-08129	DARE Program	0.00	0.00	2,500.00
	Total Expenditures	4,987,350.00	3,286,208.81	4,971,550.00
	Net Revenue (Expenditures)	(4,865,750.00)	(3,276,894.28)	(4,848,950.00)
	Community Policing			
	Revenue			
01-290-4290-03013	Rental of Properties	0.00	0.00	4,800.00
	Total Revenue	0.00	0.00	4,800.00
	Expenditures			
01-290-5290-04100	Utilities (Furnace Oil, Gas, Etc)	0.00	0.00	600.00
01-290-5290-04105	Water and Wastewater	0.00	0.00	720.00
01-290-5290-04115	Hydro	0.00	0.00	1,200.00
01-290-5290-04900	Miscellaneous	500.00	256.07	500.00
01-290-5290-05102	Telephone/Internet	2,400.00	2,206.61	2,450.00
01-290-5290-05710	Advertisements	1,200.00	86.31	500.00
01-290-5290-05800	Insurance	1,460.00	1,460.00	1,740.00
01-290-5290-05902	Building Maintenance	410.00	0.00	500.00
	Total Expenditures	5,970.00	4,008.99	8,210.00
	Net Revenue (Expenditures)	(5,970.00)	(4,008.99)	(3,410.00)

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2021 Goals and Objectives **Fire Department**

Mission

The mission of the Fire Department is to put measures in place to prevent fires and reduce the loss of life and property when fires do occur, and to provide the best possible fire prevention, education and suppression as well as first response medical aid to the residents and visitors of Wasaga Beach.

2021 Objectives and Work Initiatives

- Provide rapid response to emergencies across the municipality, regularly assessing response times as the community grows to ensure residents continue to receive the best level of service with the budget approved by Council.
- Ensure the Department is equipped with reliable apparatus, equipment and tools to do the job safely and effectively.
- Meet or exceed minimum training requirements for firefighting, medical and rescue operations for full time and volunteer firefighters with health and safety as a top priority.
- Maintain the already established comprehensive fire prevention, public education and fire safety inspection programs.
- Initiate the renovation of Station No. 2 and have the project nearing completion.

2021 Goals and Objectives **Emergency Management**

Mission

To ensure that provisions are in place to protect health, safety and the wellbeing of residents and visitors of the Town of Wasaga Beach in the event of an emergency and to prepare the required staff and resources for the extraordinary arrangements and measures that may have to be implemented in emergency situations.

2021 Objectives and Work Initiatives

- Provide continuing support and leadership to the Corporation, its Council and Staff as the Covid-19 Pandemic continues.
- Ensure that the municipality complies with the provisions of the “Essential Level” as set out in the Emergency Management Act for the Province of Ontario and submit the required annual reports to the Office of the Fire Marshal and Emergency Management.
- Continue the pro-active approach to public emergency preparedness by delivering presentations to local organizations and community groups.
- Regular involvement and participation with the County of Simcoe Emergency Response Committee.

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Fire Department			
	Revenue			
01-210-4210-03013	Rental of Properties	40,850.00	20,920.00	35,100.00
01-210-4210-03121	Sundry/Miscellaneous Receipts	4,000.00	3,525.00	4,000.00
01-210-4210-03132	Indemnification Fees	2,000.00	9,214.43	10,000.00
01-210-4210-03135	WSIB Recovered	0.00	22,606.18	0.00
01-210-4210-03270	Business License Inspections	9,000.00	7,480.00	9,000.00
01-210-4210-03721	Transfer from Reserves	0.00	0.00	1,200.00
	Total Revenue	55,850.00	63,745.61	59,300.00
	Expenditures			
01-210-5210-(FT Wages)	Full-Time Wages-Fire	2,406,040.00	1,906,462.22	2,529,010.00
01-210-5210-01201	Full-Time O/T	125,000.00	184,867.52	125,000.00
01-210-5210-01209	Standby & Shift Premiums	10,100.00	0.00	10,300.00
01-210-5210-(PT Wages)	Part-Time Wages	80,000.00	2,500.00	80,000.00
01-210-5210-(Benefits)	Employee Benefits	764,370.00	646,117.90	801,900.00
01-210-5210-04000	Office	5,150.00	4,470.37	5,250.00
01-210-5210-04035	Software Licenses & Maintenance	2,750.00	1,469.46	1,320.00
01-210-5210-04100	Utilities (Furnace Oil, Gas, Etc)	8,900.00	6,414.17	9,350.00
01-210-5210-04105	Water and Wastewater	9,200.00	6,259.04	9,380.00
01-210-5210-04115	Hydro - Building	17,950.00	9,753.58	18,310.00
01-210-5210-04410	Vehicle Maintenance & Licenses	30,450.00	34,767.47	35,000.00
01-210-5210-04411	Vehicle Fuel	22,660.00	11,042.97	23,340.00
01-210-5210-04526	Fire Equipment/Tools	4,000.00	975.23	4,000.00
01-210-5210-04529	Consumable Supplies	1,000.00	1,424.70	1,000.00
01-210-5210-04570	Equipment Maintenance	12,000.00	9,706.98	12,000.00
01-210-5210-04607	Publications	500.00	0.00	500.00
01-210-5210-04701	Cleaning and Maintenance Supplies	2,000.00	2,167.11	2,000.00
01-210-5210-04715	Medical Supplies	4,000.00	11,822.80	4,000.00
01-210-5210-04810	Safety Shoe/Boot Allowance	4,000.00	3,071.60	4,000.00
01-210-5210-04815	Meal Allowance	500.00	0.00	500.00
01-210-5210-04840	Uniforms	18,000.00	16,668.95	18,000.00
01-210-5210-04900	Miscellaneous	1,000.00	557.36	1,000.00
01-210-5210-04965	Fire Prevention	7,000.00	2,031.34	7,000.00
01-210-5210-05102	Telephone/Internet/Cable	11,730.00	9,901.53	11,960.00
01-210-5210-05104	Dispatch	62,000.00	30,148.52	63,240.00
01-210-5210-05200	Legal	5,000.00	33,193.32	5,000.00
01-210-5210-05270	Land Lease	24,000.00	13,212.72	24,000.00
01-210-5210-05300	Travel	500.00	0.00	500.00
01-210-5210-05525	Contracted Services	3,000.00	6,254.63	6,500.00
01-210-5210-05555	Equipment Rental	0.00	396.90	0.00
01-210-5210-05607	Memberships	1,200.00	929.07	1,200.00
01-210-5210-05620	Training Staff	15,000.00	10,990.42	15,000.00
01-210-5210-05700	Professional Development	3,500.00	1,051.44	3,500.00
01-210-5210-05705	Meals and Accommodation	5,500.00	2,985.28	5,500.00
01-210-5210-05710	Advertisements	500.00	203.52	500.00
01-210-5210-05730	Uniform/PPE maintenance	2,000.00	1,556.36	2,000.00
01-210-5210-05800	Insurance	28,300.00	28,300.00	42,280.00
01-210-5210-05805	VFFI - Addit - Insurance	9,290.00	9,093.35	9,290.00
01-210-5210-05902	Building Maintenance	20,400.00	37,325.26	20,810.00
01-210-5210-05914	Grounds Maintenance	500.00	0.00	500.00
	Total Expenditures	3,728,990.00	3,048,093.09	3,913,940.00
	Net Revenue (Expenditures)	(3,673,140.00)	(2,984,347.48)	(3,854,640.00)

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Emergency Management			
	Expenditures			
01-220-5220-04570	Equipment Maintenance	3,000.00	6,729.23	4,000.00
01-220-5220-05705	Meals and Accommodation	250.00	0.00	250.00
	Total Expenditures	3,250.00	6,729.23	4,250.00
	Net Revenue (Expenditures)	(3,250.00)	(6,729.23)	(4,250.00)
	Occupational Health & Safety			
	Expenditures			
01-221-5221-(FT Wages)	Full-Time Wages-Occupational Health & Sa	63,210.00	46,922.16	109,890.00
01-221-5221-(Benefits)	Employee Benefits	22,690.00	17,808.49	37,840.00
01-221-5221-04570	Equipment Maintenance	2,000.00	2,281.66	2,000.00
01-221-5221-04830	Other - Safety	1,000.00	321.84	1,000.00
01-221-5221-04900	Miscellaneous	0.00	20,000.00	0.00
01-221-5221-05700	Health & Safety Training	5,000.00	1,667.85	5,000.00
01-221-5221-05705	Meals and Accommodation	850.00	152.05	850.00
	Total Expenditures	94,750.00	89,154.05	156,580.00
	Net Revenue (Expenditures)	(94,750.00)	(89,154.05)	(156,580.00)

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**Town of Wasaga Beach
2021 Capital Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Fire Department			
	Revenue			
02-210-2210-03052	Loan Proceeds	302,070.00	518,679.00	0.00
02-210-2210-03721	Transfer from Reserves	120,000.00	97,246.29	0.00
02-210-2210-03724	Transfer from Reserve Funds - Developmer	0.00	0.00	441,000.00
02-210-2210-03730	Grant Revenue	0.00	0.00	509,000.00
	Total Revenue	422,070.00	615,925.29	950,000.00
	Expenditures			
02-210-2210-07300	Transfer to Reserves	60,000.00	45,000.00	160,000.00
02-210-6300-63200	Buildings - Fire Station #2 Renovations	107,560.00	48,899.75	950,000.00
02-210-6400-64100	Vehicles - Light Duty	140,000.00	0.00	0.00
02-210-6400-64200	Vehicles - Heavy Duty	462,070.00	567,025.54	0.00
02-210-6500-65100	Equipment - Furniture	0.00	1,461.56	0.00
02-210-6500-65110	Equipment - Computer & Office Equipment	0.00	0.00	4,600.00
02-210-6500-65120	Equipment - Radios	0.00	0.00	10,000.00
02-210-6500-65200	Equipment - Fire - Personal Protective Equip	2,500.00	2,068.09	20,000.00
02-210-6500-65220	Equipment - Fire - Suppression	5,000.00	6,279.72	5,000.00
02-210-6500-65230	Equipment - Fire - Rescue	40,000.00	7,089.77	0.00
02-210-6500-65520	Equipment - Kitchen	0.00	815.79	0.00
	Total Expenditures	817,130.00	678,640.22	1,149,600.00
	Net Revenue (Expenditures)	(395,060.00)	(62,714.93)	(199,600.00)
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2021 Goals and Objectives **Recreation, Events & Facilities**

Mission

The Recreation, Events and Facilities Department will operate and promote the Town of Wasaga Beach's recreation programs, events and facilities in a manner that is cost effective and responsive to the needs of public, Council and staff. Maintenance and development of community assets and activities that connect and maximize quality public and visitor experiences while ensuring programs are accessible and meet the diverse needs of the community.

2021 Objectives and Work Initiatives

Facilities

- Twinpad Arena – completion of design, tendering contractors to begin construction, as well as initiate capital fundraising campaign
- Wasaga Stars Arena – painting of camp buildings
- RecPlex Washroom upgrades to include touchless amenities
- Youth Centre kitchen renovation
- Continue to maintain a safe and sanitized work and public space environment for our many facility users

Recreation

- Undertake public art initiatives
- Implement Seniors Active Living Strategy and ongoing development of Youth Strategy initiatives
- Increase online recreation programming for Youth, Adults and Seniors
- Continue to adapt to Provincial COVID regulations and offer safe community recreation options
- Enhance Public Skating opportunities

Customer Service

- Online program registration and public viewing of facility schedules
- Streamlining of department website
- Develop facility allocation policy with guiding principles and standards
- Work with facility users to ensure a safe return to town facilities
- Continue to be informed and offer timely, attentive service to our residents and visitors alike
- Implement recommendations from the Customer Service Delivery Review

Special Events

- Purchase and installation of "WASAGA" Sign at an appropriate location
- Plan and implement Community and Tourism focused Events throughout the year, with a contingency budget plan in keeping with COVID restrictions on public events and gatherings of people.
- Implement new virtual events, in lieu of in-person events

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
Recreation, Events & Facilities Administration				
Revenue				
01-740-4740-03721	Transfer from Reserves	0.00	0.00	1,200.00
01-740-4740-03840	Recreation Guide Advertising Revenue	9,000.00	4,825.00	9,000.00
	Total Revenue	9,000.00	4,825.00	10,200.00
Expenditures				
01-740-5740-(FT Wages)	Full-Time Wages	292,030.00	225,074.25	311,020.00
01-740-5740-01201	Full-Time O/T	0.00	5,890.13	0.00
01-740-5740-(PT Wages)	Part-Time Wages	35,160.00	27,969.11	43,840.00
01-740-5740-(Benefits)	Employee Benefits	98,300.00	85,517.72	106,320.00
01-740-5740-04000	Office	6,190.00	4,699.47	6,310.00
01-740-5740-04035	Software Licenses & Maintenance	11,020.00	8,746.35	10,700.00
01-740-5740-04410	Vehicle Maintenance & Licenses	760.00	26.14	0.00
01-740-5740-04411	Vehicle Fuel	770.00	0.00	0.00
01-740-5740-04607	Recreation Guide Production	21,000.00	9,600.70	21,000.00
01-740-5740-04840	Uniforms	1,200.00	796.46	1,200.00
01-740-5740-04900	Miscellaneous	500.00	428.13	500.00
01-740-5740-05102	Telephone	6,500.00	4,643.25	6,630.00
01-740-5740-05300	Travel	500.00	0.00	500.00
01-740-5740-05400	Vehicle Allowance	7,650.00	5,616.44	6,700.00
01-740-5740-05607	Memberships	1,000.00	1,994.50	1,900.00
01-740-5740-05700	Professional Development	6,900.00	616.00	6,900.00
01-740-5740-05705	Meals and Accommodation	1,650.00	381.87	1,650.00
01-740-5740-05710	Advertisements	1,000.00	766.35	1,000.00
01-740-5740-05800	Insurance	700.00	700.00	1,130.00
	Total Expenditures	492,830.00	383,466.87	527,300.00
	Net Revenue (Expenditures)	(483,830.00)	(378,641.87)	(517,100.00)

**Town of Wasaga Beach
2021 Operating Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Recreation Programs			
	Recreation Administration & New Programs			
	Revenue			
01-700-4700-03700	Registrations - New Programs	3,000.00	9,872.03	3,000.00
01-700-4700-03721	Transfer from Reserves	0.00	0.00	7,500.00
01-700-4700-03810	March Break Revenue	1,000.00	34.85	1,000.00
	Total Revenue	4,000.00	9,906.88	11,500.00
	Expenditures			
01-700-5700-(PT Wages)	Part-Time Wages	12,190.00	10,323.05	12,710.00
01-700-5700-(Benefits)	Employee Benefits	1,140.00	1,254.27	1,490.00
01-700-5700-04582	Equipment and Supplies	12,000.00	6,457.28	11,600.00
01-700-5700-04840	Uniforms	600.00	649.68	1,000.00
01-700-5700-05270	Facility Rentals	0.00	3,630.48	0.00
01-700-5700-05701	Coach Certifications	1,000.00	0.00	0.00
01-700-5700-05710	Advertisements & Recreation Signs	15,000.00	12,333.80	17,000.00
01-700-5700-08549	Sport & Recreation Council	2,150.00	51.25	2,000.00
01-700-5700-08558	New Programs	2,000.00	2,925.46	2,000.00
01-700-5700-08559	Grade 8 Swimming Program	10,000.00	510.80	9,000.00
01-700-5700-08560	Elementary School Skating Program	3,600.00	1,164.63	3,600.00
01-700-5700-08561	March Break Programs	4,500.00	640.39	2,600.00
01-700-5700-08563	Community Art Initiatives	0.00	0.00	12,500.00
01-700-5700-50300	Transfer to Public Works	0.00	699.61	0.00
	Total Expenditures	64,180.00	40,640.70	75,500.00
	Net Revenue (Expenditures)	(60,180.00)	(30,733.82)	(64,000.00)
	Adult Recreation League			
	Revenue			
01-700-4701-03700	Registrations - Adult Recreation League	14,000.00	1,118.91	14,000.00
	Total Revenue	14,000.00	1,118.91	14,000.00
	Expenditures			
01-700-5701-01700	Contractual Wages	3,000.00	2,416.80	10,000.00
01-700-5701-04582	Equipment and Supplies	500.00	10.95	0.00
01-700-5701-05270	Facility Rentals	18,000.00	2,173.70	18,000.00
01-700-5701-05710	Advertisements	3,000.00	179.42	0.00
	Total Expenditures	24,500.00	4,780.87	28,000.00
	Net Revenue (Expenditures)	(10,500.00)	(3,661.96)	(14,000.00)

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Karate			
	Revenue			
01-700-4702-03700	Registrations - Karate	13,650.00	3,491.44	13,650.00
	Total Revenue	13,650.00	3,491.44	13,650.00
	Expenditures			
01-700-5702-(PT Wages)	Part-Time Wages	0.00	2,384.30	0.00
01-700-5702-01700	Contractual Wages	8,900.00	244.22	8,900.00
01-700-5702-(Benefits)	Employee Benefits	0.00	201.46	0.00
01-700-5702-04582	Equipment and Supplies	250.00	275.40	250.00
01-700-5702-05270	Facility Rentals	4,500.00	750.00	4,500.00
	Total Expenditures	13,650.00	3,855.38	13,650.00
	Net Revenue (Expenditures)	0.00	(363.94)	0.00
	Pickle Ball			
	Revenue			
01-700-4703-03700	Registrations - Pickle Ball	6,600.00	8,342.32	8,400.00
	Total Revenue	6,600.00	8,342.32	8,400.00
	Expenditures			
01-700-5703-04582	Equipment and Supplies	250.00	71.49	1,000.00
01-700-5703-05270	Facility Rentals	7,500.00	1,198.08	7,500.00
	Total Expenditures	7,750.00	1,269.57	8,500.00
	Net Revenue (Expenditures)	(1,150.00)	7,072.75	(100.00)
	Tennis			
	Revenue			
01-700-4704-03700	Registrations - Tennis	0.00	(122.85)	1,200.00
	Total Revenue	0.00	(122.85)	1,200.00
	Expenditures			
01-700-5704-01700	Contractual Wages	0.00	0.00	1,200.00
	Total Expenditures	0.00	0.00	1,200.00
	Net Revenue (Expenditures)	0.00	(122.85)	0.00

**Town of Wasaga Beach
2021 Operating Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Performing Arts			
	Revenue			
01-700-4705-03700	Registrations - Performing Arts	12,500.00	(40.00)	12,500.00
01-700-4705-03705	Ticket Sales	750.00	0.00	750.00
	Total Revenue	13,250.00	(40.00)	13,250.00
	Expenditures			
01-700-5705-(PT Wages)	Part-Time Wages	0.00	950.47	0.00
01-700-5705-01700	Contractual Wages	8,380.00	0.00	8,380.00
01-700-5705-(Benefits)	Employee Benefits	0.00	102.42	0.00
01-700-5705-04582	Equipment and Supplies	1,250.00	0.00	1,250.00
01-700-5705-05270	Facility Rentals	5,000.00	0.00	5,000.00
	Total Expenditures	14,630.00	1,052.89	14,630.00
	Net Revenue (Expenditures)	(1,380.00)	(1,092.89)	(1,380.00)
	Dance Programs			
	Revenue			
01-700-4706-03700	Registrations - Dance	0.00	60.00	0.00
	Total Revenue	0.00	60.00	0.00
	Net Revenue (Expenditures)	0.00	60.00	0.00
	Babysitting Classes			
	Revenue			
01-700-4708-03700	Registrations - Babysitting Classes	1,300.00	(60.00)	1,300.00
	Total Revenue	1,300.00	(60.00)	1,300.00
	Expenditures			
01-700-5708-01700	Contractual Wages	1,000.00	0.00	1,000.00
01-700-5708-05270	Facility Rentals	150.00	0.00	150.00
	Total Expenditures	1,150.00	0.00	1,150.00
	Net Revenue (Expenditures)	150.00	(60.00)	150.00
	Spanish Classes			
	Revenue			
01-700-4709-03700	Registrations - Spanish Classes	5,000.00	437.50	5,000.00
	Total Revenue	5,000.00	437.50	5,000.00
	Expenditures			
01-700-5709-(PT Wages)	Part-Time Wages	0.00	1,466.24	0.00
01-700-5709-01700	Contractual Wages	3,300.00	0.00	3,300.00
01-700-5709-(Benefits)	Employee Benefits	0.00	104.81	0.00
01-700-5709-04582	Equipment and Supplies	50.00	0.00	50.00
01-700-5709-05270	Facility Rentals	450.00	175.00	450.00
	Total Expenditures	3,800.00	1,746.05	3,800.00
	Net Revenue (Expenditures)	1,200.00	(1,308.55)	1,200.00

**Town of Wasaga Beach
2021 Operating Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Beach Volleyball Tournament			
	Revenue			
01-700-4713-03700	Registrations - Beach Volleyball	6,500.00	0.00	0.00
	Total Revenue	6,500.00	0.00	0.00
	Expenditures			
01-700-5713-01700	Contractual Wages	1,000.00	0.00	0.00
01-700-5713-04582	Equipment and Supplies	6,000.00	0.00	0.00
01-700-5713-05270	Facility Rentals	1,000.00	0.00	0.00
	Total Expenditures	8,000.00	0.00	0.00
	Net Revenue (Expenditures)	(1,500.00)	0.00	0.00
	Musical Theatre			
	Revenue			
01-700-4714-03700	Registrations - Musical Theatre	7,500.00	267.37	7,500.00
01-700-4714-03705	Ticket Sales	6,000.00	0.00	6,000.00
	Total Revenue	13,500.00	267.37	13,500.00
	Expenditures			
01-700-5714-01700	Contractual Wages	5,350.00	0.00	5,350.00
01-700-5714-04582	Equipment and Supplies	1,000.00	0.00	1,000.00
01-700-5714-04583	Play Rights	3,400.00	0.00	3,400.00
01-700-5714-05270	Facility Rentals	2,600.00	0.00	2,600.00
01-700-5714-05710	Advertisements	1,150.00	132.29	1,150.00
	Total Expenditures	13,500.00	132.29	13,500.00
	Net Revenue (Expenditures)	0.00	135.08	0.00
	Gymnastics Program			
	Revenue			
01-715-4715-03800	Gymnastics	25,000.00	3,508.94	0.00
	Total Revenue	25,000.00	3,508.94	0.00
	Expenditures			
01-715-5715-(PT Wages)	Part-Time Wages-Gymnastics	0.00	2,369.38	0.00
01-715-5715-01700	Contractual Wages	16,600.00	0.00	0.00
01-715-5715-(Benefits)	Employee Benefits	0.00	205.37	0.00
01-715-5715-04582	Equipment and Supplies	2,500.00	13.95	0.00
01-715-5715-05270	Facility Rentals	5,400.00	1,054.96	0.00
01-715-5715-05701	Coach Certifications	500.00	0.00	0.00
	Total Expenditures	25,000.00	3,643.66	0.00
	Net Revenue (Expenditures)	0.00	(134.72)	0.00

**Town of Wasaga Beach
2021 Operating Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Summer Day Camp			
	Revenue			
01-700-4716-03700	Registrations - Summer Day Camp			25,600.00
	Total Revenue			25,600.00
	Expenditures			
01-700-5716-01700	Contractual Wages			22,200.00
01-700-5716-04582	Equipment and Supplies			1,300.00
01-700-5716-05270	Facility Rentals			2,100.00
	Total Expenditures			25,600.00
	Net Revenue (Expenditures)			0.00
	Grants and Subsidies			
	Expenditures			
01-717-5717-08550	Grant-Senior Citizens	1,200.00	600.00	1,200.00
01-717-5717-08551	Figure Skating	7,000.00	6,989.09	7,000.00
01-717-5717-08552	Minor Hockey	18,000.00	18,004.17	18,000.00
	Total Expenditures	26,200.00	25,593.26	26,200.00
	Net Revenue (Expenditures)	(26,200.00)	(25,593.26)	(26,200.00)
	Total Recreation	(99,560.00)	(55,804.16)	(104,330.00)
	Provincial Park - Beach 1 & 2 Water-Safety Patrol			
	Expenditures			
01-757-5757-04582	Equipment and Supplies	750.00	499.79	750.00
01-757-5757-04965	Public Education	2,800.00	0.00	2,000.00
01-757-5757-05102	Telephone	450.00	334.94	0.00
01-757-5757-05710	Advertisements	1,600.00	1,761.38	1,600.00
	Total Expenditures	5,600.00	2,596.11	4,350.00
	Net Revenue (Expenditures)	(5,600.00)	(2,596.11)	(4,350.00)
	Canteen (Sports Park & Arena)			
	Revenue			
01-761-4761-03450	Vending Machines	0.00	0.00	1,000.00
01-761-4761-03460	Canteen Receipts	45,000.00	11,060.37	44,000.00
	Total Revenue	45,000.00	11,060.37	45,000.00
	Expenditures			
01-761-5761-(PT Wages)	Part-Time Wages	27,040.00	7,203.44	27,530.00
01-761-5761-01601	Part-Time O/T	0.00	157.50	0.00
01-761-5761-(Benefits)	Employee Benefits	2,880.00	1,013.90	3,580.00
01-761-5761-04910	Canteen Supplies	24,000.00	6,948.82	24,000.00
	Total Expenditures	53,920.00	15,323.66	55,110.00
	Net Revenue (Expenditures)	(8,920.00)	(4,263.29)	(10,110.00)

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Arena			
	Revenue			
01-760-4760-03013	Rental of Properties	0.00	1,550.00	1,550.00
01-760-4760-03014	Arena Facility Rentals	16,000.00	2,208.10	16,000.00
01-760-4760-03121	Sundry/Miscellaneous Receipts	0.00	316.25	0.00
01-760-4760-03726	Transfer from Reserve Funds - Other	0.00	0.00	75,180.00
01-760-4760-03840	Advertising Revenue	16,000.00	14,261.58	15,000.00
01-760-4760-03850	Rec Hall & Cabin Rentals	16,000.00	2,198.00	16,000.00
01-760-4760-03865	Ice Rentals	308,000.00	170,642.39	308,000.00
01-760-4760-03870	Public Skating	1,000.00	801.70	1,000.00
01-760-4760-03890	Figure Skating Ice Subsidy	7,000.00	6,989.09	7,000.00
01-760-4760-03900	Minor Hockey Ice Subsidy	18,000.00	18,004.17	18,000.00
01-760-4762-03490	Pro Shop	1,500.00	482.30	1,500.00
	Total Revenue	383,500.00	217,453.58	459,230.00
	Expenditures			
01-760-5760-(FT Wages)	Full-Time Wages	272,900.00	226,789.35	290,120.00
01-760-5760-01201	Full-Time O/T	0.00	12,770.03	0.00
01-760-5760-01207	New Employees	0.00	0.00	74,180.00
01-760-5760-01209	Standby & Shift Premiums	3,400.00	0.00	3,200.00
01-760-5760-(PT Wages)	Part-Time Wages	33,280.00	22,479.52	33,780.00
01-760-5760-01601	Part-Time O/T	0.00	34.31	0.00
01-760-5760-(Benefits)	Employee Benefits	103,060.00	86,556.10	104,670.00
01-760-5760-04100	Utilities (Furnace Oil, Gas, Etc)	17,280.00	11,132.65	18,140.00
01-760-5760-04105	Water and Wastewater	14,200.00	8,480.79	14,480.00
01-760-5760-04115	Hydro - Building	102,380.00	54,639.13	104,430.00
01-760-5760-04410	Vehicle Maintenance & Licenses	2,280.00	2,749.85	4,250.00
01-760-5760-04411	Vehicle Fuel	7,210.00	6,569.91	10,930.00
01-760-5760-04537	Equipment & Tools	800.00	530.36	800.00
01-760-5760-04701	Cleaning and Maintenance Supplies	8,000.00	3,802.22	9,000.00
01-760-5760-04810	Safety Shoe/Boot Allowance	700.00	927.91	700.00
01-760-5760-04815	Meal Allowance	0.00	26.54	0.00
01-760-5760-04830	Other - Safety	500.00	0.00	500.00
01-760-5760-04840	Uniforms	2,600.00	1,255.59	2,600.00
01-760-5760-04900	Miscellaneous	500.00	278.06	500.00
01-760-5760-05102	Telephone/Internet	3,740.00	1,996.30	3,810.00
01-760-5760-05710	Advertisements	0.00	228.13	0.00
01-760-5760-05800	Insurance	37,360.00	37,360.00	47,080.00
01-760-5760-05902	Building Maintenance	51,000.00	24,935.40	52,020.00
01-760-5760-05914	Grounds Maintenance	2,000.00	138.10	2,000.00
01-760-5762-04950	Pro Shop Supplies	1,000.00	814.28	1,000.00
	Total Expenditures	664,190.00	504,494.53	778,190.00
	Net Revenue (Expenditures)	(280,690.00)	(287,040.95)	(318,960.00)

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	New Arena			
	Revenue			
01-765-4765-03160	Fundraising Revenue	0.00	0.00	125,000.00
	Total Revenue	0.00	0.00	125,000.00
	Expenditures			
01-765-5765-01207	New Employees	0.00	0.00	42,300.00
01-765-5765-05222	Fundraising Expenses	0.00	0.00	7,700.00
01-765-5765-07300	Transfer to Reserves	150,000.00	112,500.00	225,000.00
	Total Expenditures	150,000.00	112,500.00	275,000.00
	Net Revenue (Expenditures)	(150,000.00)	(112,500.00)	(150,000.00)
	RecPlex			
	Revenue			
01-770-4770-03015	Facility Rentals	120,000.00	37,394.56	123,000.00
01-770-4770-03121	Sundry/Miscellaneous Receipts	3,000.00	262.50	0.00
01-770-4770-03450	Vending Machines	500.00	43.52	0.00
01-770-4770-03726	Transfer from Reserve Funds - Other	0.00	0.00	1,000.00
	Total Revenue	123,500.00	37,700.58	124,000.00
	Expenditures			
01-770-5770-(FT Wages)	Full-Time Wages-Recplex	227,640.00	179,028.87	224,420.00
01-770-5770-01201	Full-Time O/T	0.00	10,707.06	0.00
01-770-5770-01209	Standby & Shift Premiums	2,700.00	0.00	2,200.00
01-770-5770-(PT Wages)	Part-Time Wages	15,220.00	17,317.97	34,750.00
01-770-5770-(Benefits)	Employee Benefits	78,150.00	68,022.83	78,210.00
01-770-5770-04100	Utilities (Furnace Oil, Gas, Etc)	7,000.00	5,323.84	7,350.00
01-770-5770-04105	Water and Wastewater	8,490.00	5,426.13	8,660.00
01-770-5770-04115	Hydro - Building	32,000.00	16,456.34	32,640.00
01-770-5770-04410	Vehicle Maintenance & Licenses	1,620.00	139.40	1,640.00
01-770-5770-04411	Vehicle Fuel	2,580.00	0.00	2,660.00
01-770-5770-04537	Equipment & Tools	1,000.00	487.12	1,000.00
01-770-5770-04701	Cleaning and Maintenance Supplies	6,000.00	1,455.93	7,000.00
01-770-5770-04810	Safety Shoe/Boot Allowance	500.00	666.35	500.00
01-770-5770-04830	Other - Safety	500.00	2.70	500.00
01-770-5770-04840	Uniforms	1,800.00	1,145.63	1,800.00
01-770-5770-04900	Miscellaneous	500.00	0.00	500.00
01-770-5770-05102	Telephone/Cable	2,080.00	1,949.82	2,120.00
01-770-5770-05800	Insurance	20,900.00	20,900.00	25,620.00
01-770-5770-05902	Building Maintenance	61,200.00	48,050.35	62,420.00
01-770-5770-05914	Grounds Maintenance	1,500.00	105.47	1,500.00
01-770-5770-08127	YMCA Support	0.00	0.00	49,150.00
	Total Expenditures	471,380.00	377,185.81	544,640.00
	Net Revenue (Expenditures)	(347,880.00)	(339,485.23)	(420,640.00)

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Medical Facility			
	Expenditures			
01-560-5560-04100	Utilities (Furnace Oil, Gas, Etc)	220.00	162.47	230.00
01-560-5560-04105	Water and Wastewater	120.00	341.94	120.00
01-560-5560-04115	Hydro - Building	410.00	299.59	420.00
01-560-5560-04900	Miscellaneous	500.00	0.00	500.00
01-560-5560-05800	Insurance	260.00	260.00	390.00
01-560-5560-05902	Building Maintenance	600.00	368.24	610.00
	Total Expenditures	2,110.00	1,432.24	2,270.00
	Net Revenue (Expenditures)	(2,110.00)	(1,432.24)	(2,270.00)
	Youth Centre			
	Revenue			
01-771-4771-03013	Rental of Properties	500.00	0.00	500.00
01-771-4771-03160	Fundraising Revenue	8,000.00	2,314.42	5,000.00
01-771-4771-03815	Program & Event Revenue	5,400.00	95.00	5,400.00
01-771-4771-03817	National Youth Week Revenue	1,000.00	0.00	1,000.00
01-771-4771-03990	Community Support Receipts	7,500.00	700.00	7,500.00
	Total Revenue	22,400.00	3,109.42	19,400.00
	Expenditures			
01-771-5771-(FT Wages)	Full-Time Wages	56,190.00	35,124.96	57,610.00
01-771-5771-01201	Full-Time O/T	0.00	324.75	0.00
01-771-5771-(PT Wages)	Part-Time Wages	85,960.00	46,172.71	87,600.00
01-771-5771-(Benefits)	Employee Benefits	31,220.00	21,113.30	31,840.00
01-771-5771-04000	Office	1,150.00	281.10	1,170.00
01-771-5771-04035	Software Licenses & Maintenance	6,240.00	969.36	6,490.00
01-771-5771-04100	Utilities (Furnace Oil, Gas, Etc)	1,100.00	812.32	1,160.00
01-771-5771-04105	Water and Wastewater	580.00	694.23	590.00
01-771-5771-04115	Hydro - Building	2,550.00	2,079.36	2,600.00
01-771-5771-04582	Equipment and Supplies	3,890.00	945.32	3,890.00
01-771-5771-04701	Cleaning and Maintenance Supplies	540.00	293.84	540.00
01-771-5771-04900	Miscellaneous	750.00	636.50	750.00
01-771-5771-04963	Fundraising Expenses	4,000.00	1,359.60	3,000.00
01-771-5771-05102	Telephone/Internet/Cable	1,870.00	1,924.05	1,910.00
01-771-5771-05270	Facility Rentals	2,000.00	723.74	2,000.00
01-771-5771-05300	Travel	500.00	28.11	500.00
01-771-5771-05710	Advertisements	2,000.00	914.30	1,500.00
01-771-5771-05800	Insurance	1,270.00	1,270.00	1,340.00
01-771-5771-05902	Building Maintenance	3,000.00	1,762.88	3,060.00
01-771-5771-05914	Grounds Maintenance	250.00	0.00	250.00
01-771-5771-08556	Youth Dance & Event Expenses	0.00	197.60	0.00
01-771-5771-08557	Elementary School Satellite Programs	2,000.00	371.05	1,500.00
01-771-5771-08558	Program Expenses	3,890.00	811.99	3,890.00
01-771-5771-08559	National Youth Week Expense	8,400.00	833.52	7,400.00
01-771-5771-08560	Nutrition Programs & Snacks	3,000.00	344.15	2,000.00
01-771-5771-08568	Extra Activities	0.00	738.77	0.00
01-771-5771-08605	Youth Strategy Study & Implementation	0.00	0.00	2,000.00
01-771-5771-08607	Grade 5 Engagement Program	0.00	0.00	2,000.00
	Total Expenditures	222,350.00	120,727.51	226,590.00
	Net Revenue (Expenditures)	(199,950.00)	(117,618.09)	(207,190.00)

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
Youth Advisory Committee				
Expenditures				
01-772-5772-04900	Committee Expenses	900.00	204.38	900.00
01-772-5772-08124	Bursaries	4,000.00	0.00	4,000.00
Total Expenditures		4,900.00	204.38	4,900.00
Net Revenue (Expenditures)		(4,900.00)	(204.38)	(4,900.00)
Volunteer Program				
Expenditures				
01-718-5718-(FT Wages)	Full-Time Wages	5,840.00	4,404.10	6,230.00
01-718-5718-01201	Full-Time O/T	0.00	50.58	0.00
01-718-5718-(Benefits)	Employee Benefits	1,730.00	1,477.03	1,850.00
01-718-5718-04582	Equipment and Supplies	600.00	358.48	600.00
01-718-5718-04840	Uniforms	0.00	0.00	1,400.00
01-718-5718-05102	Telephone	60.00	29.58	60.00
01-718-5718-05300	Travel	250.00	0.00	250.00
01-718-5718-05710	Advertisements	2,400.00	274.75	1,000.00
01-718-5718-08126	Volunteer Recognition	2,800.00	0.00	2,800.00
01-718-5718-08559	Snow Angels Program	6,800.00	739.15	0.00
Total Expenditures		20,480.00	7,333.67	14,190.00
Net Revenue (Expenditures)		(20,480.00)	(7,333.67)	(14,190.00)

**Town of Wasaga Beach
2021 Operating Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Seniors Active Living Centre			
	Revenue			
01-774-4774-03013	Rental of Properties	500.00	0.00	500.00
01-774-4774-03160	Fundraising Revenue	2,000.00	431.05	2,000.00
01-774-4774-03700	Registrations	3,000.00	717.70	3,000.00
01-774-4774-03730	Grant Revenue	49,250.00	51,250.00	49,250.00
01-774-4774-03990	Community Support Receipts	1,000.00	0.00	1,000.00
	Total Revenue	55,750.00	52,398.75	55,750.00
	Expenditures			
01-774-5774-(FT Wages)	Full-Time Wages	52,600.00	43,351.83	56,070.00
01-774-5774-01201	Full-Time O/T	0.00	455.22	0.00
01-774-5774-01700	Contractual Wages	0.00	0.00	4,000.00
01-774-5774-(Benefits)	Employee Benefits	15,600.00	13,294.09	16,610.00
01-774-5774-04000	Office	390.00	14.17	400.00
01-774-5774-04100	Utilities (Furnace Oil, Gas, Etc)	880.00	638.59	920.00
01-774-5774-04105	Water and Wastewater	470.00	0.00	480.00
01-774-5774-04115	Hydro - Building	2,150.00	1,779.72	2,190.00
01-774-5774-04582	Equipment and Supplies	10,000.00	882.72	10,000.00
01-774-5774-04701	Cleaning and Maintenance Supplies	460.00	19.17	460.00
01-774-5774-04900	Miscellaneous	0.00	180.39	0.00
01-774-5774-05102	Telephone/Internet/Cable	1,900.00	1,737.63	1,940.00
01-774-5774-05270	Facility Rentals	3,000.00	37.50	3,000.00
01-774-5774-05300	Travel	0.00	113.53	0.00
01-774-5774-05710	Advertisements/Marketing and Promotion	7,000.00	2,064.00	7,000.00
01-774-5774-05800	Insurance	1,020.00	1,020.00	1,920.00
01-774-5774-05902	Building Maintenance	2,400.00	1,232.01	2,450.00
01-774-5774-05914	Grounds Maintenance	250.00	153.05	250.00
01-774-5774-08558	Program Expenses	9,000.00	2,519.71	5,000.00
01-774-5774-08606	Seniors Active Living Strategic Plan	8,550.00	0.00	8,550.00
	Total Expenditures	115,670.00	69,493.33	121,240.00
	Net Revenue (Expenditures)	(59,920.00)	(17,094.58)	(65,490.00)
	Community Events			
	Administration			
01-775-5775-(FT Wages)	Full-Time Wages	93,130.00	75,750.98	96,610.00
01-775-5775-01201	Full-Time O/T	1,500.00	1,578.15	1,500.00
01-775-5775-(Benefits)	Employee Benefits	30,220.00	26,111.19	31,360.00
01-775-5775-04000	Office	1,560.00	1,251.18	1,590.00
01-775-5775-04410	Vehicle Maintenance & Licenses	0.00	0.00	500.00
01-775-5775-04411	Vehicle Fuel	0.00	0.00	1,740.00
01-775-5775-04900	Miscellaneous	2,500.00	0.00	2,500.00
01-775-5775-05102	Telephone/Internet	2,860.00	1,731.15	2,920.00
01-775-5775-05200	Legal	6,000.00	0.00	6,000.00
01-775-5775-05300	Travel	500.00	0.00	500.00
01-775-5775-05607	Memberships	500.00	0.00	500.00
01-775-5775-05710	Advertisements	5,000.00	3,418.95	5,000.00
01-775-5775-05800	Insurance	0.00	0.00	2,430.00
		143,770.00	109,841.60	153,150.00

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
		(to October 31)		
<u>Community Events (continued)</u>				
Event Sponsorships				
01-775-5775-04901	Town Crier	2,500.00	0.00	2,500.00
01-775-5775-08585	New Event Sponsorships	58,000.00	0.00	55,000.00
01-775-5775-08588	Wasaga Beach Blues Sponsorship	15,000.00	0.00	15,000.00
		75,500.00	0.00	72,500.00
01-775-4775-03814	Snowman Mania Revenue	(13,000.00)	(6,817.37)	(13,000.00)
01-775-5775-08572	Snowman Mania Expense	57,000.00	53,157.86	57,000.00
		44,000.00	46,340.49	44,000.00
01-775-4775-03813	Easter Eggstravaganza Revenue	0.00	(250.00)	0.00
01-775-5775-08565	Easter Eggstravaganza Expense	12,000.00	1,046.09	12,000.00
		12,000.00	796.09	12,000.00
01-775-5775-08574	Jazz in the Park Expense	18,000.00	5,831.90	18,000.00
		18,000.00	5,831.90	18,000.00
01-775-4775-03785	Mayor's Challenge Revenue	(23,000.00)	0.00	(23,000.00)
01-775-5775-08562	Mayor's Challenge Expense	23,000.00	306.55	23,000.00
		0.00	306.55	0.00
01-775-4775-04892	Movie Nights Revenue	0.00	(72.50)	0.00
01-775-5775-08592	Movie Nights Expense	7,000.00	5,089.37	10,000.00
		7,000.00	5,016.87	10,000.00
01-775-4775-04871	Hootenanny Revenue	(5,000.00)	0.00	(5,000.00)
01-775-5775-08571	Hootenanny Expense	33,700.00	1,325.72	33,700.00
		28,700.00	1,325.72	28,700.00
01-775-5775-08570	Funderland Expense	12,000.00	(610.56)	12,000.00
		12,000.00	(610.56)	12,000.00
01-775-4775-04895	Santa Claus Parade Revenue	(1,500.00)	0.00	(1,500.00)
01-775-5775-08595	Santa Claus Parade Expense	9,500.00	0.00	9,500.00
01-775-5775-08596	Tree Lighting Ceremony Expense	1,000.00	0.00	1,000.00
		9,000.00	0.00	9,000.00
01-775-5775-05706	Corporate Events	15,500.00	1,442.34	15,500.00
01-775-5775-08597	Recognition Day Expense	6,500.00	677.01	6,500.00
01-775-5775-08598	Remembrance Day	5,000.00	0.00	5,000.00
		27,000.00	2,119.35	27,000.00
	Net Revenue (Expenditures)	(376,970.00)	(170,968.01)	(386,350.00)

**Town of Wasaga Beach
2021 Operating Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Beachfront Events			
	Revenue			
01-811-4811-03013	Rental Fees	10,000.00	0.00	10,000.00
01-811-4811-03880	Application Fees	2,000.00	0.00	2,000.00
01-811-4811-03882	Marketing Fees (Beachfront Properties)	4,840.00	0.00	3,600.00
01-811-4811-03883	Busker Permits	200.00	0.00	200.00
		17,040.00	0.00	15,800.00
	Administration			
01-811-5811-(FT Wages)	Full-Time Wages	133,180.00	77,326.39	106,070.00
01-811-5811-01201	Full-Time O/T	0.00	1,484.30	0.00
01-811-5811-(PT Wages)	Part-Time Wages	25,030.00	3,917.12	25,410.00
01-811-5811-(Benefits)	Employee Benefits	49,390.00	31,142.15	37,150.00
01-811-5811-04115	Hydro	200.00	107.03	200.00
01-811-5811-04810	Safety Shoe/Boot Allowance	0.00	71.22	0.00
01-811-5811-05555	Equipment Rental	5,000.00	0.00	5,000.00
01-811-5811-05710	Advertisements	10,000.00	9,040.21	10,000.00
		222,800.00	123,088.42	183,830.00
	Event Sponsorships			
01-811-5811-08514	Wasaga Beach Motorcycle Rally Sponsorsh	5,000.00	0.00	5,000.00
01-811-5811-08540	Beachfront Entertainment	25,000.00	0.00	25,000.00
01-811-5811-08566	Wasaga Under Seige	5,000.00	0.00	5,000.00
01-811-5811-08583	Wasaga Beach Cruisers Sponsorship	2,500.00	0.00	2,500.00
01-811-5811-08589	Georgian Triangle Music Festival Sponsorst	1,500.00	0.00	1,500.00
		39,000.00	0.00	39,000.00
01-811-4811-03731	Canada Day Grant Revenue	(6,000.00)	0.00	0.00
01-811-5811-08564	Canada Day Expense	50,000.00	3,052.80	50,000.00
		44,000.00	3,052.80	50,000.00
01-811-5811-08590	Memories of Summer Expense	20,000.00	0.00	20,000.00
		20,000.00	0.00	20,000.00
01-811-4811-04894	Waterfront Fest Revenue	(1,000.00)	0.00	(1,000.00)
01-811-5811-08594	Waterfront Fest Expense	23,000.00	0.00	23,000.00
		22,000.00	0.00	22,000.00
01-811-4811-03517	Inflate-A-Fest Revenue	(15,000.00)	0.00	(15,000.00)
01-811-5811-08517	Inflate-A-Fest Expense	21,000.00	0.00	21,000.00
		6,000.00	0.00	6,000.00
01-811-4811-03518	Volleyball Tournament Revenue	(3,000.00)	0.00	0.00
01-811-5811-08518	Volleyball Tournament Expense	5,000.00	0.00	0.00
		2,000.00	0.00	0.00
01-811-5811-08519	Summer Launch Expense	30,000.00	0.00	30,000.00
		30,000.00	0.00	30,000.00
	Net Revenue (Expenditures)	(368,760.00)	(126,141.22)	(335,030.00)
	Total Recreation, Events & Facilities	(2,409,570.00)	(1,621,123.80)	(2,540,910.00)

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**Town of Wasaga Beach
2021 Capital Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
Recreation, Events & Facilities Administration				
Expenditures				
02-740-2740-07300	Transfer to Reserves	0.00	0.00	10,000.00
02-740-6500-65100	Equipment - Furniture	0.00	0.00	5,000.00
02-740-6500-65110	Equipment - Computer & Office Equipment	1,000.00	798.00	5,300.00
	Total Expenditures	1,000.00	798.00	20,300.00
	Net Revenue (Expenditures)	(1,000.00)	(798.00)	(20,300.00)
Provincial Park - Beach 1 & 2 Water-Safety Patrol				
Expenditures				
02-757-6500-65230	Equipment - AED	2,000.00	6,218.05	0.00
	Total Expenditures	2,000.00	6,218.05	0.00
	Net Revenue (Expenditures)	(2,000.00)	(6,218.05)	0.00
Arena				
Revenue				
02-760-2760-03721	Transfer from Reserves	90,000.00	85,030.80	35,000.00
02-760-2760-03726	Transfer from Reserve Funds - Other	0.00	0.00	45,000.00
	Total Revenue	90,000.00	85,030.80	80,000.00
Expenditures				
02-760-6300-63000	Buildings - Arena Renovations and Remediation	51,000.00	1,382.65	35,000.00
02-760-6400-64100	Vehicle - Light Duty	0.00	0.00	45,000.00
02-760-6400-64200	Vehicles - Heavy Duty	90,000.00	85,030.80	0.00
02-760-6500-65110	Equipment - Computer & Office Equipment	200.00	215.16	0.00
	Total Expenditures	141,200.00	86,628.61	80,000.00
	Net Revenue (Expenditures)	(51,200.00)	(1,597.81)	0.00
New Arena				
Revenue				
02-765-4765-03052	Loan Proceeds	1,046,200.00	0.00	7,919,830.00
02-765-4765-03721	Transfer from Reserves	199,660.00	14,718.43	4,400,000.00
02-765-4765-03724	Transfer from Reserve Funds - Development	0.00	0.00	4,600,000.00
02-765-4765-03730	Grant Revenue	2,876,540.00	0.00	0.00
	Total Revenue	4,122,400.00	14,718.43	16,919,830.00
Expenditures				
02-765-6300-63000	Buildings - New Arena	4,122,400.00	303,892.80	16,919,830.00
	Total Expenditures	4,122,400.00	303,892.80	16,919,830.00
	Net Revenue (Expenditures)	0.00	(289,174.37)	0.00

**Town of Wasaga Beach
2021 Capital Budget Statement**

		Budget 2020	Actual 2020	Budget 2021
			(to October 31)	
	RecPlex			
	Revenue			
02-770-2770-03726	Transfer from Reserve Funds - Other	0.00	0.00	35,500.00
	Total Revenue	0.00	0.00	35,500.00
	Expenditures			
02-770-6300-63000	Buildings - RecPlex Renovations	0.00	0.00	77,500.00
02-770-6500-65520	Equipment - Kitchen	8,000.00	2,952.94	0.00
	Total Expenditures	8,000.00	2,952.94	77,500.00
	Net Revenue (Expenditures)	(8,000.00)	(2,952.94)	(42,000.00)
	Youth Centre			
	Revenue			
02-771-2771-03721	Transfer from Reserves	4,000.00	1,221.12	0.00
	Total Revenue	4,000.00	1,221.12	0.00
	Expenditures			
02-771-6300-63000	Buildings - Youth Centre Renovations	4,000.00	1,221.12	21,000.00
02-771-6500-65100	Equipment - Furniture	0.00	1,170.24	5,000.00
02-771-6500-65110	Equipment - Computer & Office Equipment	1,500.00	1,239.44	0.00
	Total Expenditures	5,500.00	3,630.80	26,000.00
	Net Revenue (Expenditures)	(1,500.00)	(2,409.68)	(26,000.00)
	Events			
	Revenue			
02-775-4775-03721	Transfer from Reserves	0.00	0.00	20,400.00
	Total Revenue	0.00	0.00	20,400.00
	Expenditures			
02-811-6500-65310	Equipment - Signs and Beachfront Enhance	25,000.00	4,604.64	95,000.00
	Total Expenditures	25,000.00	4,604.64	95,000.00
	Net Revenue (Expenditures)	(25,000.00)	(4,604.64)	(74,600.00)
	Total Recreation, Events & Facilities	(88,700.00)	(307,755.49)	(162,900.00)

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2021 Goals and Objectives **Wasaga Beach Public Library**

Mission

Wasaga Beach Public Library is a dynamic community hub where all can connect, learn, and explore in an atmosphere of openness and acceptance.

2020 Objectives and Work Initiatives

- Collaborate with Council, the Library Board, staff, and building professionals to advance the new library project.
- Help community members cope with the impact of the COVID-19 pandemic by providing more online resources.
- Increase the well-being of Wasaga Beach residents by expanding the library's outreach using the new WBPL bookmobile.
- Help build community connections by offering new virtual programming for children and adults.
- Ensure that community residents have increased access to technology to connect with information, training, and each other.

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Library			
	Revenue			
01-730-4730-00400	Temporary Memberships	80.00	160.00	80.00
01-730-4730-03013	Rental of Properties	3,000.00	809.74	1,000.00
01-730-4730-03121	Sundry/Miscellaneous Receipts	150.00	390.82	150.00
01-730-4730-03721	Transfer from Reserves	0.00	12,543.96	5,500.00
01-730-4730-03726	Transfer from Reserve Funds - Other	0.00	0.00	12,170.00
01-730-4730-03810	Programs	1,700.00	266.19	1,700.00
01-730-4730-03990	Community Support Receipts	2,000.00	0.00	500.00
01-730-4730-04006	Photocopier Revenue	2,500.00	1,097.41	2,500.00
01-730-4730-04090	Overdue Fines	2,000.00	501.15	2,000.00
01-730-4730-05202	Ministry of Culture and Communication	30,180.00	30,181.00	30,180.00
01-730-4730-05206	Other Grants	0.00	(58.20)	2,000.00
	Total Revenue	41,610.00	45,892.07	57,780.00
	Expenditures			
01-730-5730-(FT Wages)	Full-Time Wages-Library	259,300.00	214,073.83	276,820.00
01-730-5730-01207	New Employees	39,210.00	0.00	0.00
01-730-5730-(PT Wages)	Part-Time Wages	258,640.00	188,285.80	291,630.00
01-730-5730-(Benefits)	Employee Benefits	137,590.00	114,430.02	150,080.00
01-730-5730-04000	Office	9,600.00	6,313.86	9,790.00
01-730-5730-04002	Collection Maintenance	3,000.00	1,537.68	3,000.00
01-730-5730-04003	Postage and Courier	2,000.00	314.11	1,200.00
01-730-5730-04035	Software Licenses & Maintenance	8,400.00	7,695.12	18,600.00
01-730-5730-04100	Utilities (Furnace Oil, Gas, Etc)	3,000.00	1,929.60	3,150.00
01-730-5730-04105	Water and Wastewater	1,200.00	896.33	1,220.00
01-730-5730-04410	Vehicle Maintenance & Licenses	0.00	0.00	3,500.00
01-730-5730-04411	Vehicle Fuel	0.00	0.00	3,900.00
01-730-5730-04415	Hydro - Building	7,000.00	3,744.10	7,350.00
01-730-5730-04607	Publications	700.00	244.38	6,000.00
01-730-5730-04701	Cleaning and Maintenance Supplies	1,000.00	865.18	2,500.00
01-730-5730-04730	Janitorial Services	7,330.00	3,328.00	18,000.00
01-730-5730-04900	Miscellaneous - Library	1,500.00	13,263.07	1,500.00
01-730-5730-04904	Miscellaneous - Board	1,200.00	0.00	1,200.00
01-730-5730-05102	Telephone	2,300.00	1,899.76	2,350.00
01-730-5730-05300	Travel	600.00	140.05	600.00
01-730-5730-05607	Memberships	500.00	80.39	1,250.00
01-730-5730-05700	Professional Development	5,500.00	2,297.45	5,500.00
01-730-5730-05705	Meals and Accommodation	2,300.00	1,904.12	500.00
01-730-5730-05710	Advertisements	3,600.00	1,217.45	3,600.00
01-730-5730-05711	Marketing	2,000.00	529.68	5,500.00
01-730-5730-05800	Insurance	2,420.00	2,420.00	2,870.00
01-730-5730-05902	Building Maintenance	8,000.00	2,246.12	8,160.00
01-730-5730-05914	Grounds Maintenance	500.00	0.00	0.00
01-730-5730-07300	Transfer to Reserves	150,000.00	112,500.00	165,130.00
01-730-5730-08558	Programs	28,000.00	4,123.08	23,000.00
01-730-5730-08559	Bookmobile	28,580.00	1,108.41	11,150.00
	Total Expenditures	974,970.00	687,387.59	1,029,050.00
	Net Revenue (Expenditures)	(933,360.00)	(641,495.52)	(971,270.00)

**Town of Wasaga Beach
2021 Operating Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Library Building Fund			
	Revenue			
01-731-4731-03160	Fundraising	1,000.00	0.00	125,000.00
01-731-4731-03995	Restricted Donations	20,000.00	0.00	0.00
01-731-4731-04016	Other Donations	1,500.00	511.09	1,000.00
01-731-4731-04020	Book Sale	2,000.00	369.61	500.00
	Total Revenue	24,500.00	880.70	126,500.00
	Expenditures			
01-731-5731-01207	New Employees	0.00	0.00	42,300.00
01-731-5731-05222	Fundraising Expenses	1,500.00	0.00	7,700.00
01-731-5731-07302	Transfer to Discretionary Reserve Funds	23,000.00	0.00	1,500.00
01-731-5731-07306	Transfer to Reserve Funds - Other	0.00	0.00	75,000.00
	Total Expenditures	24,500.00	0.00	126,500.00
	Net Revenue (Expenditures)	0.00	880.70	0.00
	Age-Friendly Community Advisory Committee			
	Revenue			
01-732-4732-03121	Sundry/Miscellaneous Receipts	500.00	0.00	500.00
01-732-4732-03721	Transfer from Reserves	0.00	0.00	4,500.00
	Total Revenue	500.00	0.00	5,000.00
	Expenditures			
01-732-5732-04900	Miscellaneous	5,000.00	31.95	5,000.00
	Total Expenditures	5,000.00	31.95	5,000.00
	Net Revenue (Expenditures)	(4,500.00)	(31.95)	0.00

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**Town of Wasaga Beach
2021 Capital Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Library			
	Revenue			
02-730-2730-03052	Loan Proceeds	0.00	0.00	3,000,000.00
02-730-2730-03721	Transfer from Reserves	76,850.00	67,517.16	1,020,000.00
02-730-2730-03722	Transfer from Reserve Funds	200,330.00	45,310.27	0.00
02-730-2730-03723	Transfer from Discretionary Reserve Funds	156,230.00	0.00	0.00
02-730-2730-03724	Transfer from Reserve Funds - Developmer	0.00	0.00	2,660,670.00
02-730-2730-03726	Transfer from Reserve Funds - Other	0.00	0.00	40,000.00
02-730-2730-03730	Grant Revenue	1,000,690.00	0.00	0.00
	Total Revenue	1,434,100.00	112,827.43	6,720,670.00
	Expenditures			
02-730-2730-04601	Digital Books	2,500.00	4,500.00	4,500.00
02-730-6300-63000	Buildings - New Library	1,434,100.00	112,827.43	6,660,670.00
02-730-6300-63100	Buildings - Library Renovations	0.00	0.00	18,000.00
02-730-6500-65100	Equipment - Furniture	4,200.00	2,434.68	28,000.00
02-730-6500-65110	Equipment - Computer & Office Equipment	5,000.00	1,630.93	5,000.00
02-730-6500-65601	Library Collection - Books	37,000.00	30,240.79	63,000.00
02-730-6500-65602	Library Collection - DVDs/Video Games	6,000.00	2,611.93	4,000.00
02-730-6500-65603	Library Collection - Electronics	7,000.00	4,541.93	5,000.00
02-730-6500-65604	Library Collection - Other	3,000.00	0.00	1,000.00
	Total Expenditures	1,498,800.00	158,787.69	6,789,170.00
	Net Revenue (Expenditures)	(64,700.00)	(45,960.26)	(68,500.00)
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TOWN OF WASAGA BEACH
2021 OPERATING AND CAPITAL
BUDGET

PUBLIC WORKS
COMMITTEE



2021 Goals and Objectives – Public Works Department

Mission

To provide the residents of the Town of Wasaga Beach with effective and timely maintenance of the Town's roads, boulevards and sidewalks to the standards and levels of service established by Council and the Provincial Minimum Maintenance Standards.

To provide efficient and effective winter maintenance to ensure the safety of residents on the municipal road network, while meeting existing service levels and adhering to the Minimum Maintenance Standards.

To provide planning and engineering strategies for Municipal servicing infrastructure including installation of new services, as well as maintenance of existing infrastructure, working towards the ultimate objective of municipal servicing for the entire Town.

To provide traffic control and traffic control signal systems as per Provincial Standards and the Ontario Highway Traffic Act.

To meet the Province of Ontario Drinking Water Standards and the Town's Drinking Water License for the taking, delivery and treating of drinking water.

To meet Provincial Environmental Compliance Approval requirements for the treatment of wastewater.

To ensure that storm water is effectively managed and treated before being discharged into Georgian Bay or the Nottawasaga River.

To oversee the delivery of continued effective customer oriented transit service to Wasaga Beach residents that also links with our neighbouring communities, including the Town of Collingwood and the Town of Stayner in Clearview Township.

To maintain and promote the Town's open space, parks, trails, and related facilities in a manner that is cost effective and responsive to the needs of the public, staff and Council.

To maintain the Parks, beautification features and related community assets so that they realize maximum life expectancy while ensuring they are available for the public to enjoy.

2021 Objectives and Work Initiatives

- To deal with the general public in a business-like and proactive manner.
- To maintain the conditions of the Town's roads, boulevards and sidewalks within the 2021 allocated budget.
- To fully implement the Minimum Maintenance Standards throughout the municipality.
- To review operational efficiencies within the Department to improve service to the public, where necessary.
- To continue with the provision of an efficient and reliable transit system that supports public ridership.
- To identify, deliver and maintain efficient transportation and infrastructure systems with particular emphasis on the following:
 - An enhanced preventative maintenance and road resurfacing program
 - Planning and design of major road projects tied to planning and growth management
- To ensure continuous improvement of the Town's Drinking Water Quality Management Standard as per Provincial Regulations.
- To promote and make recommendations for improvements to municipal infrastructure as proposed within the 4 year and 10 year Capital Works Forecast.
- To work with the Engineering Division to improve efficiencies and timely service delivery to the public, developers and other Municipal Departments.
- To be implementing the recommendations of the recently completed Parks & Trails Master Plan, leveraging other studies including the 2008 Active Transportation Plan, 2010 Wayfinding Plan and the 2012 Parks, Facilities and Recreation Master Plan.

- To promote awareness of environmental issues, preserve our natural and cultural heritage assets, and continue to improve our community's profile through our Town Beautification efforts.

Roads

- To complete the Main Street rehabilitation project, including 'road diet' / line painting retrofits to Main Street between River Road West and River Road East.
- To complete construction associated with the geometric improvements to Veterans Way, including intersection improvements at Klondike Park Road.
- To initiate utility relocations associated with the next phase of River Road West urbanization/improvements (Veterans Way to Blueberry Trail), which will ultimately include improved pedestrian and active transportation facilities.
- To complete the detailed design for urbanization / road improvements along Mosley Street from 45th Street to Beachwood Road.
- To complete the installation of interim pedestrian signalization at 51st Street / Mosley Street and 62nd Street / Mosley Street to improve pedestrian safety when crossing Mosley Street.
- To complete the construction of Ramblewood Drive urbanization, including storm sewer, sidewalk and curb & gutter.
- To initiate detail design of Beach Drive in accordance with the recommendations from the Municipal Class Environmental Assessment for the reconstruction and streetscaping of Beach Areas 1&2 and Main Street Revitalization.
- To complete the installation of a new pedestrian crosswalk (PXO) at the intersection of River Road East and Belva Avenue in accordance with municipal standards.
- To maintain the Town's Asset Management database as it relates to Public Works infrastructure.

Sewer and Water

- To maintain the water and wastewater systems in accordance with Ministry of Environment and Climate Change (MOECC) regulations and standards so that residents and businesses maintain confidence in their drinking water and the quality of treated effluent discharged into the Nottawasaga River.
- To complete the detailed (area servicing and stormwater management) design and initiate construction for a new west-end water storage reservoir and maintenance depot, which will service future residential and commercial demands. First phase of construction to include the extension of Joan Avenue, site preparation, grading and stormwater management facility construction.
- To finalize the detail design and initiate construction of Joanne Crescent, in response to a local improvement petition from benefitting landowners; the cost of which shall be borne by benefitting owners.
- To complete the construction at the Water Pollution Control Plant (WPCP) tertiary filter building, including disk filter technology upgrades.
- To initiate the detail design for the biosolids complex upgrades at the WPCP to improve the solids treatment train and increase capacity for future growth and development.
- To complete the detail design and initiate construction retrofit of the barscreens at the WPCP Inlet Building.
- To complete the interior tower painting and localized repairs to the River Road West (Beach ball) Elevated Water Tower.

Storm Drainage

- To continue with the Town-wide Master Drainage Plan, which will help identify existing drainage deficiencies and develop solutions to address said deficiencies, reduce flooding, resolve public safety concerns and improve maintenance opportunities throughout Wasaga Beach. In addition, the Master Plan will help identify gaps in the current infrastructure and establish alternative stormwater management strategies that can be implemented on a Town-wide basis.
- To complete construction for the Bay Sands Area and Shore Lane Drainage Improvements (Phase 1), including 62nd Street Outlet.

- To complete the construction of the Trillium Creek Flow Containment Berm, including pedestrian trail linkages and enhancements.
- To continue with the Storm Water Management Pond & Facility Maintenance Program in accordance with the Town's Environmental Compliance Approvals.

Transit

- To encourage residents and visitors to use the Public Transit System through increased awareness and customer service improvements.
- To review improved accessibility opportunities of the system with respect to both the existing network and future improvements.
- To partner with the County of Simcoe for the provision of an accessible/specialized transit system to complement the existing conventional system.
- To complete the installation of two (2) new transit shelters at designated locations in accordance with the Town's Bus Stop & Shelter Design Guidelines.
- To fully implement a new Transit Mobile App to assist our current and future riders with route planning and coordination between transit systems.

Parks

- To continue with the recommendations as outlined in the 2016 Emerald Ash Borer Strategy Report, including Phase 2 (Park Block and Parkland) select ash tree removal and replacement strategy.
- To continue with beach access trail improvements along various unopened road allowances.
- To initiate further trail improvements and reconstruction along McIntyre Creek Trail.
- To initiate the Playground Structure Replacement Strategy, including the redevelopment of Glendale Park play facilities (located on Fischer Lane between Glen Eton Road and Riverdale Drive).
- To complete the Orchard Drive pedestrian bridge replacement project.
- To initiate the installation of wayfinding signage in accordance with the recommendations of the Wayfinding Master Plan, which is currently underway.

**Town of Wasaga Beach
2021 Operating Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Public Works Administration			
	Revenue			
01-300-4300-03121	Sundry/Miscellaneous Receipts	0.00	38,751.65	0.00
01-300-4300-03721	Transfer from Reserves	28,800.00	0.00	28,800.00
01-300-4300-03733	Ontario Community Infrastructure Fund (OC	0.00	866,485.00	1,000,000.00
01-300-4304-03530	Private Work - Other	0.00	648.61	0.00
	Total Revenue	28,800.00	905,885.26	1,028,800.00
	Expenditures			
01-300-5300-(FT Wages)	Full-Time Wages-Public Works Administrati	776,320.00	527,579.32	782,470.00
01-300-5300-01201	Full-Time O/T	52,350.00	20,480.97	51,470.00
01-300-5300-01209	Standby & Shift Premiums	23,800.00	0.00	23,700.00
01-300-5300-(PT Wages)	Part-Time Wages	22,950.00	11,073.11	23,280.00
01-300-5300-01601	Part-Time O/T	0.00	55.08	0.00
01-300-5300-(Benefits)	Employee Benefits	374,920.00	300,897.94	379,310.00
01-300-5300-04000	Office	7,260.00	9,113.12	7,410.00
01-300-5300-04035	Software Licenses & Maintenance	41,740.00	17,747.05	38,470.00
01-300-5300-04100	Utilities (Furnace Oil, Gas, Etc)	16,810.00	7,312.31	17,650.00
01-300-5300-04105	Water and Wastewater	2,280.00	1,778.59	2,330.00
01-300-5300-04115	Hydro - Building	24,190.00	14,516.67	24,670.00
01-300-5300-04410	Vehicle Maintenance & Licenses	180,000.00	266,253.19	250,000.00
01-300-5300-04411	Vehicle Fuel	185,400.00	98,803.54	190,960.00
01-300-5300-04451	Radio Licence & Servicing	3,000.00	2,048.51	3,000.00
01-300-5300-04537	Small Tools	12,000.00	9,025.25	12,000.00
01-300-5300-04607	Publications	1,000.00	137.48	1,000.00
01-300-5300-04701	Cleaning and Maintenance Supplies	3,000.00	3,276.46	3,000.00
01-300-5300-04730	Janitorial Services	16,160.00	14,670.38	16,480.00
01-300-5300-04800	Clothing Allowance	21,000.00	20,967.31	21,000.00
01-300-5300-04810	Safety Shoe/Boot Allowance	5,780.00	2,737.52	5,780.00
01-300-5300-04815	Meal Allowance	1,000.00	424.77	1,000.00
01-300-5300-04830	Other - Safety	5,000.00	5,325.61	5,000.00
01-300-5300-04900	Miscellaneous	1,500.00	871.93	1,500.00
01-300-5300-05102	Telephone/Cable	10,610.00	7,597.35	10,820.00
01-300-5300-05104	Dispatch	6,970.00	4,017.72	7,110.00
01-300-5300-05200	Legal	7,500.00	23,329.84	7,500.00
01-300-5300-05250	Engineering	2,500.00	0.00	2,500.00
01-300-5300-05300	Travel	0.00	170.20	0.00
01-300-5300-05400	Vehicle Allowance	7,650.00	5,714.94	7,800.00
01-300-5300-05607	Memberships	5,000.00	5,500.67	5,000.00
01-300-5300-05700	Professional Development	10,000.00	4,510.79	10,000.00
01-300-5300-05705	Meals and Accommodation	3,000.00	836.35	3,000.00
01-300-5300-05710	Advertisements	5,500.00	822.54	5,500.00
01-300-5300-05800	Insurance	105,520.00	105,520.00	146,560.00
01-300-5300-05837	Insurance Claims	20,000.00	13,672.91	20,000.00
01-300-5300-05902	Building Maintenance	24,000.00	31,112.90	24,480.00
01-300-5300-05914	Grounds Maintenance	2,500.00	642.91	2,500.00
01-300-5300-07301	Transfer to Reserve Funds	0.00	693,187.00	0.00
01-300-5300-07302	Transfer to Discretionary Reserve Funds	0.00	38,751.65	0.00
01-300-5300-07306	Transfer to Reserve Funds - Other	0.00	0.00	1,000,000.00
	Total Expenditures	1,988,210.00	2,270,483.88	3,114,250.00
	Net Revenue (Expenditures)	(1,959,410.00)	(1,364,598.62)	(2,085,450.00)

**Town of Wasaga Beach
2021 Operating Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Other Departments			
	Revenue			
01-300-4302-40700	Transfer from Recreation	0.00	699.61	0.00
	Total Revenue	0.00	699.61	0.00
	Expenditures			
01-300-5302-(FT Wages)	Full-Time Wages-Other Depts Work	25,000.00	8,579.59	25,380.00
01-300-5302-01201	Full-Time O/T	1,560.00	346.47	1,580.00
01-300-5302-(PT Wages)	Part-Time Wages	0.00	409.54	0.00
01-300-5302-(Benefits)	Employee Benefits	5,310.00	1,738.75	5,500.00
	Total Expenditures	31,870.00	11,074.35	32,460.00
	Net Revenue (Expenditures)	(31,870.00)	(10,374.74)	(32,460.00)
	Engineering			
	Revenue			
01-305-4305-03212	Engineering Review Fee	400,000.00	246,822.07	400,000.00
01-305-4305-03214	Environmental Compliance Review Fee	2,000.00	0.00	2,000.00
01-305-4305-03215	Lot Grading Review Fee	25,000.00	17,887.50	25,000.00
01-305-4305-03420	Road Occupation Permits	20,000.00	17,195.00	20,000.00
01-305-4305-03722	Transfer from Reserve Funds	10,000.00	0.00	0.00
01-305-4305-03721	Transfer from Reserves	0.00	0.00	26,200.00
01-305-4305-03724	Transfer from Reserve Funds - Developer	0.00	0.00	10,000.00
	Total Revenue	457,000.00	281,904.57	483,200.00
	Expenditures			
01-305-5305-(FT Wages)	Full-Time Wages-Engineering	423,960.00	366,398.18	516,560.00
01-305-5305-01201	Full-Time O/T	2,000.00	7,750.33	2,000.00
01-305-5305-01207	New Employees	85,970.00	0.00	0.00
01-305-5305-(PT Wages)	Part-Time Wages-Engineering	13,280.00	5,302.55	12,750.00
01-305-5305-01601	Part-Time O/T	0.00	366.81	0.00
01-305-5305-(Benefits)	Employee Benefits	138,570.00	123,846.80	165,990.00
01-305-5305-04000	Office	3,950.00	3,470.12	4,030.00
01-305-5305-04035	Software Licenses & Maintenance	9,500.00	7,424.30	11,480.00
01-305-5305-04410	Vehicle Maintenance & Licenses	1,000.00	748.79	1,020.00
01-305-5305-04411	Vehicle Fuel	3,090.00	2,052.70	3,180.00
01-305-5305-04607	Publications	1,000.00	0.00	1,000.00
01-305-5305-04810	Safety Shoe/Boot Allowance	800.00	245.23	800.00
01-305-5305-04900	Miscellaneous	500.00	83.42	500.00
01-305-5305-05102	Telephone	2,280.00	3,031.23	2,330.00
01-305-5305-05200	Legal	2,500.00	1,884.60	2,500.00
01-305-5305-05250	Development Engineering	7,500.00	18,009.89	15,000.00
01-305-5305-05265	Engineering Standards Update	35,000.00	0.00	35,000.00
01-305-5305-05300	Travel	1,000.00	170.16	1,000.00
01-305-5305-05607	Memberships	1,000.00	1,165.02	1,000.00
01-305-5305-05700	Professional Development	4,000.00	3,098.13	4,000.00
01-305-5305-05705	Meals and Accommodation	850.00	315.76	850.00
01-305-5305-05710	Advertisements	500.00	1,461.41	500.00
	Total Expenditures	738,250.00	546,825.43	781,490.00
	Net Revenue (Expenditures)	(281,250.00)	(264,920.86)	(298,290.00)

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Transit			
	Revenue			
01-315-4315-03010	Bus Fares	130,000.00	66,763.27	115,000.00
01-315-4315-03721	Transfer from Reserves	0.00	0.00	250,000.00
01-315-4315-03730	Ontario Gas Tax Grant	199,340.00	214,181.00	214,180.00
01-315-4315-03731	Grant Revenue	0.00	77,180.00	0.00
01-315-4315-03840	Advertising Revenue	0.00	3,990.00	9,580.00
	Total Revenue	329,340.00	362,114.27	588,760.00
	Expenditures			
01-315-5315-(FT Wages)	Full-Time Wages	1,500.00	2,103.13	1,520.00
01-315-5315-01201	Full-Time O/T	0.00	99.18	0.00
01-315-5315-(PT Wages)	Part-Time Wages	0.00	370.99	0.00
01-315-5315-(Benefits)	Employee Benefits	300.00	394.32	310.00
01-315-5315-04035	Software Licenses & Maintenance	15,240.00	(5,342.40)	15,950.00
01-315-5315-04100	Utilities (Furnace Oil, Gas, Etc)	6,150.00	2,922.87	6,460.00
01-315-5315-04105	Water and Wastewater	550.00	543.83	560.00
01-315-5315-04115	Hydro - Building	2,220.00	2,238.74	2,260.00
01-315-5315-04410	Vehicle Maintenance & Licenses	25,930.00	14,902.49	23,000.00
01-315-5315-04411	Vehicle Fuel	72,100.00	42,296.11	74,260.00
01-315-5315-04900	Miscellaneous	5,000.00	2,625.99	5,000.00
01-315-5315-05102	Telephone/Internet	2,080.00	2,220.62	2,120.00
01-315-5315-05525	Contracts - Transit	494,000.00	390,644.35	550,000.00
01-315-5315-05526	Contracts - Specialized Transit	250,000.00	0.00	250,000.00
01-315-5315-05710	Advertisements/Marketing & Promotion	5,000.00	1,023.36	5,000.00
01-315-5315-05800	Insurance	1,950.00	1,950.00	2,310.00
01-315-5315-05902	Building Maintenance	2,120.00	1,154.98	2,160.00
01-315-5315-07300	Transfer to Reserves	0.00	0.00	0.00
01-315-5315-07301	Transfer to Reserve Funds	30,000.00	30,000.00	0.00
01-315-5315-07306	Transfer to Reserve Funds - Other	0.00	0.00	30,000.00
	Total Expenditures	914,140.00	490,148.56	970,910.00
	Net Revenue (Expenditures)	(584,800.00)	(128,034.29)	(382,150.00)

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Maintenance Operations			
01-300-4304-03500	Private Work - Plowing	(25,000.00)	(12,811.74)	(25,000.00)
	Sweeping & Cleaning			
01-320-1008-(FT Wages)	Full-Time Wages - Sweeping and Cleaning	80,000.00	64,997.18	81,200.00
01-320-1008-01201	Full-Time O/T	7,000.00	1,596.77	7,110.00
01-320-1008-(PT Wages)	Part-Time Wages	0.00	178.21	0.00
01-320-1008-(Benefits)	Employee Benefits	17,400.00	12,699.68	18,010.00
01-320-1008-05710	Advertisements	0.00	306.55	0.00
		104,400.00	79,778.39	106,320.00
	Snow Plowing			
01-320-1016-03721	Transfer from Reserves	(25,000.00)	0.00	0.00
01-320-1016-(FT Wages)	Full-Time Wages-Snow Plowing	200,000.00	97,472.35	203,000.00
01-320-1016-01201	Full-Time O/T	45,000.00	21,400.12	45,680.00
01-320-1016-(PT Wages)	Part-Time Wages	30,000.00	11,895.72	30,450.00
01-320-1016-01601	Part-Time O/T	0.00	1,630.98	0.00
01-320-1016-(Benefits)	Employee Benefits	55,000.00	24,535.65	56,930.00
01-320-1016-04201	Material	2,500.00	3,683.32	3,500.00
01-320-1016-05555	Equipment Rental	2,500.00	508.80	1,500.00
01-320-1016-05700	Professional Development	7,500.00	1,790.98	7,500.00
01-320-1026-(FT Wages)	Full-Time Wages-Snow Plow Damages	35,000.00	28,323.87	35,530.00
01-320-1026-01201	Full-Time O/T	200.00	470.54	200.00
01-320-1026-(PT Wages)	Part-Time Wages	0.00	51.03	0.00
01-320-1026-(Benefits)	Employee Benefits	7,040.00	5,185.53	7,290.00
		359,740.00	196,948.89	391,580.00
	Salting & Sanding			
01-320-1017-(FT Wages)	Full-Time Wages-Salting and Sanding	58,000.00	44,028.67	58,870.00
01-320-1017-01201	Full-Time O/T	15,000.00	10,243.89	15,230.00
01-320-1017-(PT Wages)	Part-Time Wages	2,090.00	4,417.09	2,120.00
01-320-1017-01601	Part-Time O/T	0.00	1,349.46	0.00
01-320-1017-(Benefits)	Employee Benefits	15,020.00	11,539.97	15,550.00
01-320-1017-04201	Material	250,000.00	143,653.63	250,000.00
01-320-1017-05555	Equipment Rental	500.00	0.00	500.00
01-320-1017-05700	Professional Development	3,750.00	0.00	3,750.00
01-320-1017-05710	Advertisements	500.00	479.17	500.00
		344,860.00	215,711.88	346,520.00
	Winter Drainage			
01-320-1024-(FT Wages)	Full-Time Wages - Winter Drainage	25,000.00	12,607.13	25,380.00
01-320-1024-01201	Full-Time O/T	3,000.00	626.50	3,050.00
01-320-1024-(PT Wages)	Part-Time Wages	530.00	2,372.05	540.00
01-320-1024-01601	Part-Time O/T	0.00	55.08	0.00
01-320-1024-(Benefits)	Employee Benefits	5,710.00	2,568.74	5,910.00
01-320-1024-04201	Material	1,000.00	2,047.45	1,000.00
01-320-1024-05555	Equipment Rental	3,000.00	565.79	3,000.00
		38,240.00	20,842.74	38,880.00
	Total Winter Control	(822,240.00)	(500,470.16)	(858,300.00)

**Town of Wasaga Beach
2021 Operating Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
		(to October 31)		
Bridges & Culverts				
01-350-1001-(FT Wages)	Full-Time Wages-Bridges & Culverts	1,040.00	977.49	1,060.00
01-350-1001-01201	Full-Time O/T	0.00	19.05	0.00
01-350-1001-(Benefits)	Employee Benefits	220.00	138.99	230.00
01-350-1001-04201	Material	7,500.00	296.88	7,500.00
01-350-1001-05250	Engineering	2,500.00	0.00	2,500.00
01-350-1001-05525	Contracts	5,200.00	3,120.47	5,300.00
01-350-1001-05528	Bi-Annual OSIM Bridge Inspections	30,000.00	0.00	0.00
01-350-1001-05555	Equipment Rental	2,500.00	1,882.70	5,000.00
		48,960.00	6,435.58	21,590.00
Grass Mowing				
01-350-1002-(FT Wages)	Full-Time Wages-Grass Mowing	51,510.00	57,681.76	47,280.00
01-350-1002-01201	Full-Time O/T	0.00	1,550.35	0.00
01-350-1002-(Benefits)	Employee Benefits	11,080.00	12,343.17	9,460.00
		62,590.00	71,575.28	56,740.00
Weed Spraying & Tree Trimming				
01-350-1003-(FT Wages)	Full-Time Wages-Weed Spraying-Tree Trim	50,000.00	39,501.22	40,750.00
01-350-1003-01201	Full-Time O/T	2,150.00	2,475.83	2,180.00
01-350-1003-(PT Wages)	Part-Time Wages	530.00	630.45	540.00
01-350-1003-(Benefits)	Employee Benefits	10,540.00	8,168.97	8,690.00
01-350-1003-04201	Material	500.00	0.00	500.00
01-350-1003-05525	Contracts	15,000.00	17,177.60	15,300.00
01-350-1003-05555	Equipment Rental	7,500.00	368.65	7,500.00
01-350-1003-05710	Advertisements	500.00	0.00	500.00
		86,720.00	68,322.72	75,960.00
Patching & Crack Sealing				
01-350-1007-(FT Wages)	Full-Time Wages-Patching	26,800.00	15,645.91	17,200.00
01-350-1007-01201	Full-Time O/T	550.00	1,014.78	560.00
01-350-1007-(PT Wages)	Part-Time Wages	530.00	4,683.44	540.00
01-350-1007-01601	Part-Time O/T	0.00	18.36	0.00
01-350-1007-(Benefits)	Employee Benefits	6,000.00	3,673.12	3,660.00
01-350-1007-04201	Material	6,000.00	8,407.58	6,000.00
01-350-1007-05525	Contracts	70,400.00	63,236.02	70,000.00
		110,280.00	96,679.21	97,960.00
Shoulder Maintenance				
01-350-1009-(FT Wages)	Full-Time Wages-Shoulder Maintenance	30,000.00	35,165.95	30,450.00
01-350-1009-01201	Full-Time O/T	500.00	1,090.97	510.00
01-350-1009-(PT Wages)	Part-Time Wages	530.00	2,556.93	540.00
01-350-1009-01601	Part-Time O/T	0.00	18.36	0.00
01-350-1009-(Benefits)	Employee Benefits	6,210.00	7,562.10	6,430.00
01-350-1009-04201	Material	500.00	0.00	500.00
		37,740.00	46,394.31	38,430.00
Asphalt Resurfacing				
01-350-1010-(FT Wages)	Full-Time Wages-Asphalt Resurfacing	10,000.00	2,743.54	5,150.00
01-350-1010-01201	Full-Time O/T	500.00	116.99	510.00
01-350-1010-(Benefits)	Employee Benefits	2,100.00	510.29	1,130.00
01-350-1010-04201	Material	2,000.00	0.00	2,000.00
01-350-1010-05525	Contracts	91,800.00	23,129.53	91,800.00
01-350-1010-05555	Equipment Rental	2,000.00	2,016.08	2,000.00
01-350-1010-05710	Advertisements	500.00	0.00	500.00
		108,900.00	28,516.43	103,090.00

**Town of Wasaga Beach
2021 Operating Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Washouts			
01-350-1011-(FT Wages)	Full-Time Wages-Washouts	18,000.00	9,659.48	13,270.00
01-350-1011-01201	Full-Time O/T	530.00	888.47	0.00
01-350-1011-(PT Wages)	Part-Time Wages	0.00	63.65	0.00
01-350-1011-(Benefits)	Employee Benefits	3,710.00	2,179.22	2,650.00
		22,240.00	12,790.82	15,920.00
	Grading & Gravel Resurfacing			
01-350-1012-(FT Wages)	Full-Time Wages-Grading and Scarifying	7,220.00	8,148.98	11,670.00
01-350-1012-01201	Full-Time O/T	0.00	180.56	200.00
01-350-1012-(Benefits)	Employee Benefits	1,500.00	1,705.30	2,540.00
01-350-1012-04201	Material	0.00	0.00	10,000.00
01-350-1012-05700	Professional Development	6,500.00	0.00	6,500.00
01-350-1012-05710	Advertisements	0.00	0.00	500.00
		15,220.00	10,034.84	31,410.00
	Dust Layer			
01-350-1013-(FT Wages)	Full-Time Wages-Dust Layer	500.00	416.74	510.00
01-350-1013-01201	Full-Time O/T	0.00	17.31	0.00
01-350-1013-(Benefits)	Employee Benefits	100.00	79.49	100.00
01-350-1013-04201	Material	3,000.00	7,048.91	7,000.00
		3,600.00	7,562.45	7,610.00
	Road Occupancy Permits			
01-350-1014-03721	Transfer from Reserves	0.00	(22,000.00)	0.00
01-350-1014-04230	Road Occupancy Permit Refunds	0.00	24,000.00	0.00
		0.00	2,000.00	0.00
	Gravel Resurfacing			
01-350-1015-(FT Wages)	Full-Time Wages-Gravel Resurfacing	4,280.00	15.32	0.00
01-350-1015-01201	Full-Time O/T	200.00	0.00	0.00
01-350-1015-(Benefits)	Employee Benefits	960.00	3.01	0.00
01-350-1015-04201	Material	10,000.00	8,341.74	0.00
01-350-1015-05710	Advertisements	500.00	0.00	0.00
		15,940.00	8,360.07	0.00
	Snow Fence			
01-350-1018-(FT Wages)	Full-Time Wages-Snow Fence	3,500.00	815.66	3,550.00
01-350-1018-(PT Wages)	Part-Time Wages	530.00	50.92	540.00
01-350-1018-(Benefits)	Employee Benefits	810.00	174.08	840.00
01-350-1018-04201	Material	1,000.00	259.49	1,000.00
		5,840.00	1,300.15	5,930.00
	Safety Devices & Traffic Signs			
01-350-1020-03121	Sundry/Miscellaneous Receipts	(500.00)	(812.48)	(500.00)
01-350-1020-(FT Wages)	Full-Time Wages-Safety Device/Traffic	36,060.00	31,147.93	31,600.00
01-350-1020-01201	Full-Time O/T	2,150.00	2,470.53	2,180.00
01-350-1020-(PT Wages)	Part-Time Wages	1,560.00	2,968.75	1,580.00
01-350-1020-(Benefits)	Employee Benefits	8,550.00	5,520.66	7,070.00
01-350-1020-04201	Material	26,000.00	18,925.41	26,000.00
01-350-1020-05525	Contracts	13,110.00	38,768.90	13,370.00
01-350-1020-05700	Professional Development	1,000.00	0.00	1,000.00
		87,930.00	98,989.70	82,300.00

**Town of Wasaga Beach
2021 Operating Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
		(to October 31)		
Zone Painting				
01-350-1021-03722	Transfer from Reserve Funds	(56,600.00)	0.00	0.00
01-350-1021-03726	Transfer from Reserve Funds - Other	0.00	0.00	(48,000.00)
01-350-1021-(FT Wages)	Full-Time Wages-Zone Painting	1,000.00	264.96	1,020.00
01-350-1021-01201	Full-Time O/T	0.00	511.45	0.00
01-350-1021-(PT Wages)	Part-Time Wages	0.00	229.00	0.00
01-350-1021-(Benefits)	Employee Benefits	200.00	199.72	210.00
01-350-1021-05525	Contracts	149,520.00	59,687.14	140,000.00
01-350-1021-05555	Equipment Rental	500.00	0.00	500.00
		94,620.00	60,892.27	93,730.00
Surveys				
01-350-1022-04201	Material	5,000.00	273.40	5,000.00
		5,000.00	273.40	5,000.00
Sweeping				
01-350-1023-(FT Wages)	Full-Time Wages-Sweeping (Maintenance)	41,210.00	45,902.11	41,830.00
01-350-1023-01201	Full-Time O/T	1,600.00	8,433.20	1,620.00
01-350-1023-(PT Wages)	Part-Time Wages	0.00	49.08	0.00
01-350-1023-(Benefits)	Employee Benefits	8,990.00	10,772.89	9,300.00
		51,800.00	65,157.28	52,750.00
Sidewalks & Curbs				
01-350-1025-(FT Wages)	Full-Time Wages	16,730.00	4,154.78	16,980.00
01-350-1025-01201	Full-Time O/T	550.00	20.40	560.00
01-350-1025-(PT Wages)	Part-Time Wages	0.00	280.06	0.00
01-350-1025-(Benefits)	Employee Benefits	3,660.00	779.89	3,790.00
01-350-1025-04201	Material	4,000.00	2,380.95	4,000.00
01-350-1025-05525	Contracts	2,000.00	0.00	2,040.00
01-350-1025-05555	Equipment Rental	3,000.00	4,788.32	3,000.00
		29,940.00	12,404.40	30,370.00
Beach Drive Maintenance				
01-350-1027-(FT Wages)	Full-Time Wages	0.00	53,463.21	40,000.00
01-350-1027-01201	Full-Time O/T	0.00	2,662.60	0.00
01-350-1027-(PT Wages)	Part-Time Wages	0.00	327.18	0.00
01-350-1027-(Benefits)	Employee Benefits	0.00	9,902.46	8,000.00
01-350-1027-04201	Material	0.00	133.67	0.00
01-350-1027-05525	Contracts	0.00	829.34	0.00
		0.00	67,318.46	48,000.00
Total Maintenance Operations		(787,320.00)	(665,007.37)	(766,790.00)
Total Winter & Maintenance Operations		(1,609,560.00)	(1,165,477.53)	(1,625,090.00)

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
Street Lighting				
Revenue				
01-360-4360-03013	Rental of Properties	17,220.00	17,220.00	17,220.00
Total Revenue		17,220.00	17,220.00	17,220.00
Expenditures				
01-360-5360-(FT Wages)	Full-Time Wages-Street Lighting	4,120.00	815.14	4,180.00
01-360-5360-01201	Full-Time O/T	250.00	1.26	250.00
01-360-5360-(Benefits)	Employee Benefits	940.00	168.04	970.00
01-360-5360-04120	Hydro - Street Lighting	188,700.00	129,658.13	192,470.00
01-360-5360-05280	Contracts - Hydro	34,500.00	13,493.76	34,500.00
Total Expenditures		228,510.00	144,136.33	232,370.00
Net Revenue (Expenditures)		(211,290.00)	(126,916.33)	(215,150.00)
Nottawasaga River Improvements				
Revenue				
01-371-4371-03538	Barge Rental	5,250.00	6,000.00	6,000.00
Total Revenue		5,250.00	6,000.00	6,000.00
Expenditures				
01-371-5371-(FT Wages)	Full-Time Wages-Nottawasaga River Impro	22,000.00	27,922.69	22,330.00
01-371-5371-01201	Full-Time O/T	530.00	2,390.02	540.00
01-371-5371-(Benefits)	Employee Benefits	4,510.00	6,043.77	4,670.00
01-371-5371-04265	Signage	1,000.00	400.84	2,500.00
01-371-5371-04266	River Markers	15,000.00	11,671.14	12,500.00
01-371-5371-04900	Miscellaneous	1,000.00	259.43	1,000.00
01-371-5371-05525	Contracts	2,850.00	503.71	2,910.00
01-371-5371-05555	Equipment Rental	2,000.00	0.00	1,000.00
Total Expenditures		48,890.00	49,191.60	47,450.00
Net Revenue (Expenditures)		(43,640.00)	(43,191.60)	(41,450.00)

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Water Operations			
	Revenue			
01-401-4400-03121	Sundry/Miscellaneous Receipts	3,480.00	0.00	0.00
01-401-4400-03560	Sale of Material and Equipment	500.00	0.00	0.00
01-401-4400-03630	Water On/Off	20,000.00	17,535.87	20,000.00
01-401-4402-03013	Rental of Properties	0.00	15,000.00	18,000.00
01-401-4402-03080	Penalties/Interest on Water	15,000.00	8,589.96	15,000.00
01-401-4402-03114	Interest Earned on Reserves	145,000.00	84,927.00	145,000.00
01-401-4402-03115	Local Improvement Interest	1,750.00	1,333.42	1,750.00
01-401-4402-03238	Bulk Water Station	4,000.00	2,300.00	4,000.00
01-401-4402-03570	Residential Water - Flat Rate	36,640.00	37,313.11	38,240.00
01-401-4402-03572	Residential Water - Base Rate	1,752,700.00	1,188,463.56	1,820,480.00
01-401-4402-03574	Residential Water - Consumption	488,020.00	520,338.03	505,020.00
01-401-4402-03590	Non-Residential Water - Flat Rate	260.00	122.58	260.00
01-401-4402-03592	Non-Residential Water - Base Rate	397,100.00	241,749.50	399,880.00
01-401-4402-03594	Non-Residential Water - Consumption	349,570.00	169,599.98	361,750.00
01-401-4403-03235	Water Meter Activation Fee	4,000.00	4,117.70	4,000.00
01-401-4403-03236	New Account Activation Fee	10,000.00	17,222.65	12,000.00
	Total Revenue	3,228,020.00	2,308,613.36	3,345,380.00
	Expenditures			
01-401-5402-(FT Wages)	Full-Time Wages-Water	363,480.00	283,977.69	368,350.00
01-401-5402-01201	Full-Time O/T	6,500.00	16,046.41	6,500.00
01-401-5402-01209	Standby & Shift Premiums	2,500.00	0.00	2,500.00
01-401-5402-(PT Wages)	Part-Time Wages	6,640.00	8,936.18	6,370.00
01-401-5402-01601	Part-Time O/T	0.00	356.02	0.00
01-401-5402-(Benefits)	Employee Benefits	126,570.00	102,592.80	128,920.00
01-401-5402-04000	Office	990.00	2,846.34	1,500.00
01-401-5402-04035	Software Licenses & Maintenance	25,920.00	5,265.22	27,100.00
01-401-5402-04036	FlexNet Monitoring Fees	28,660.00	23,233.17	30,000.00
01-401-5402-04100	Utilities (Furnace Oil, Gas, Etc)	6,980.00	2,247.61	3,000.00
01-401-5402-04105	Water and Wastewater	560.00	604.24	800.00
01-401-5402-04110	Hydro	223,930.00	149,886.01	215,000.00
01-401-5402-04301	Water Material	35,000.00	30,306.93	50,000.00
01-401-5402-04410	Vehicle Maintenance & Licenses	12,500.00	5,256.96	9,000.00
01-401-5402-04411	Vehicle Fuel	7,730.00	5,293.77	7,960.00
01-401-5402-04750	Water Conservation Rebate	23,680.00	20,090.00	28,000.00
01-401-5402-04810	Safety Shoe/Boot Allowance	990.00	883.20	1,000.00
01-401-5402-04900	Miscellaneous	610.00	717.43	1,000.00
01-401-5402-05102	Telephone	1,560.00	1,575.30	1,590.00
01-401-5402-05200	Legal	3,180.00	0.00	3,180.00
01-401-5402-05250	Engineering	20,000.00	4,239.96	20,000.00
01-401-5402-05260	OCWA Operating	511,120.00	397,215.61	488,660.00
01-401-5402-05261	OCWA Repairs & Maintenance	334,880.00	7,384.22	324,000.00
01-401-5402-05263	Water/Sewer Capacity Reports	10,000.00	0.00	0.00
01-401-5402-05300	Travel	120.00	0.00	0.00
01-401-5402-05525	Contracts	20,400.00	15,569.54	20,810.00
01-401-5402-05526	Consulting Services	5,000.00	0.00	5,500.00
01-401-5402-05555	Equipment Rental	5,000.00	2,138.17	5,000.00
01-401-5402-05607	Memberships	1,060.00	145.00	1,000.00
01-401-5402-05625	Drinking Water Licencing	3,500.00	2,086.08	3,500.00
01-401-5402-05700	Professional Development	6,000.00	1,035.60	6,000.00

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
Water Expenditures (continued)				
01-401-5402-05710	Advertisements	0.00	306.56	500.00
01-401-5402-05800	Insurance	10,010.00	10,010.00	13,500.00
01-401-5402-05901	ON1Call Locate Fees	3,570.00	1,457.65	3,000.00
01-401-5402-05902	ESA Annual Inspection Fees	1,690.00	930.09	1,000.00
01-401-5402-06410	Provisions for Uncollectibles - Water	21,230.00	155.48	0.00
01-401-5402-07300	Transfer to Reserves	1,226,090.00	0.00	1,386,630.00
01-401-5402-50115	Transfer to Admin	44,340.00	33,255.00	51,060.00
01-401-5402-50116	Transfer to Clerk	8,570.00	6,427.50	7,860.00
01-401-5402-50120	Transfer to Treasury	78,810.00	59,107.50	77,840.00
01-401-5402-50122	Transfer to IT	38,650.00	28,987.50	37,750.00
	Total Expenditures	3,228,020.00	1,230,566.74	3,345,380.00
	Net Revenue (Expenditures)	0.00	1,078,046.62	0.00
Wastewater Operations				
Revenue				
01-401-4401-03080	Penalties/Interest on Sewer	22,580.00	11,386.73	22,580.00
01-401-4401-03114	Interest Earned on Reserves	175,000.00	96,670.00	175,000.00
01-401-4401-03115	Local Improvement Interest	1,750.00	1,333.41	1,750.00
01-401-4401-03127	Clearview Contributions	0.00	13,629.39	0.00
01-401-4401-03580	Residential Sewer - Flat Rate	37,270.00	44,229.95	44,000.00
01-401-4401-03582	Residential Sewer - Base Rate	1,995,120.00	1,329,078.46	2,058,500.00
01-401-4401-03584	Residential Sewer - Consumption	870,750.00	790,195.38	901,650.00
01-401-4401-03600	Non-Residential Sewer - Flat Rate	300.00	145.92	900.00
01-401-4401-03602	Non-Residential Sewer - Base Rate	461,270.00	278,955.60	439,970.00
01-401-4401-03604	Non-Residential Sewer - Consumption	468,860.00	267,365.09	414,620.00
01-401-4401-03645	Sewer Sludge Disposal	5,000.00	2,020.00	5,000.00
01-401-4401-03724	Transfer from Reserve Funds - Developer	0.00	0.00	40,000.00
	Total Revenue	4,037,900.00	2,835,009.93	4,103,970.00
Expenditures				
01-401-5401-(FT Wages)	Full-Time Wages-Sewer	363,480.00	233,261.69	368,350.00
01-401-5401-01201	Full-Time O/T	6,500.00	13,711.57	6,500.00
01-401-5401-01209	Standby & Shift Premiums	2,500.00	0.00	2,500.00
01-401-5401-(PT Wages)	Part-Time Wages	6,640.00	5,173.59	6,370.00
01-401-5401-01601	Part-Time O/T	0.00	356.09	0.00
01-401-5401-(Benefits)	Employee Benefits	126,570.00	96,405.57	128,920.00
01-401-5401-04000	Office	1,090.00	0.00	1,500.00
01-401-5401-04035	Software Licenses & Maintenance	25,920.00	5,265.23	27,100.00
01-401-5401-04036	FlexNet Monitoring Fees	28,660.00	23,233.16	30,000.00
01-401-5401-04100	Utilities (Furnace Oil, Gas, Etc)	25,080.00	10,012.86	15,000.00
01-401-5401-04105	Water and Wastewater	4,540.00	9,425.09	15,000.00
01-401-5401-04110	Hydro	610,000.00	483,466.72	645,000.00
01-401-5401-04300	Sewer Material	5,000.00	11,144.02	5,000.00
01-401-5401-04410	Vehicle Maintenance & Licenses	12,500.00	4,664.01	9,000.00
01-401-5401-04411	Vehicle Fuel	7,730.00	5,293.77	7,960.00
01-401-5401-04815	Meal Allowance	40.00	31.35	0.00
01-401-5401-04900	Miscellaneous	2,130.00	845.53	1,500.00
01-401-5401-05102	Telephone	1,560.00	1,879.83	3,000.00
01-401-5401-05200	Legal	3,180.00	0.00	3,180.00
01-401-5401-05250	Engineering	5,380.00	4,265.59	5,380.00
01-401-5401-05259	WPCP Sludge Haulage	70,000.00	6,405.18	70,000.00

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
Wastewater Expenditures (continued)				
01-401-5401-05260	OCWA Operating	763,960.00	597,836.99	732,990.00
01-401-5401-05261	OCWA Repairs & Maintenance	527,000.00	168,964.03	921,000.00
01-401-5401-05262	PILS Payments	72,620.00	0.00	72,620.00
01-401-5401-05525	Contracts	5,300.00	2,096.26	5,410.00
01-401-5401-05528	Annual Sewer Inspection (CCTV)	35,000.00	39,535.39	60,000.00
01-401-5401-05529	Sewer Rehabilitation	20,000.00	11,890.66	50,000.00
01-401-5401-05700	Professional Development	3,830.00	0.00	3,830.00
01-401-5401-05710	Advertisements	520.00	867.62	520.00
01-401-5401-05719	Sewage System Modeling Update	0.00	0.00	40,000.00
01-401-5401-05800	Insurance	10,010.00	10,010.00	13,500.00
01-401-5401-05837	Insurance Claims - Sewer	710.00	15,064.71	1,000.00
01-401-5401-05902	ESA Annual Inspection Fees	7,850.00	5,348.00	5,400.00
01-401-5401-06410	Provisions for Uncollectibles - Sewer	0.00	381.72	0.00
01-401-5401-07300	Transfer to Reserves	1,030,620.00	10,561.38	524,770.00
01-401-5401-50115	Transfer to Admin	69,870.00	52,402.50	102,140.00
01-401-5401-50116	Transfer to Clerk	13,510.00	10,132.50	15,720.00
01-401-5401-50120	Transfer to Treasury	107,700.00	80,775.00	128,300.00
01-401-5401-50122	Transfer to IT	60,900.00	45,675.00	75,510.00
	Total Expenditures	4,037,900.00	1,966,382.61	4,103,970.00
	Net Revenue (Expenditures)	0.00	868,627.32	0.00
Municipal Waste Collection				
Revenue				
01-440-4440-03121	Sundry/Miscellaneous Receipts	16,000.00	15,814.64	16,000.00
01-440-4440-03470	Garbage Bag Tag Revenue	2,500.00	1,374.00	2,500.00
	Total Revenue	18,500.00	17,188.64	18,500.00
Expenditures				
01-440-5440-(FT Wages)	Full-Time Wages-Municipal Garbage Collec	62,000.00	67,892.68	62,930.00
01-440-5440-01201	Full-Time O/T	10,000.00	25,782.01	10,150.00
01-440-5440-(PT Wages)	Part-Time Wages	8,000.00	11,833.19	8,120.00
01-440-5440-01601	Part-Time O/T	0.00	18.36	0.00
01-440-5440-(Benefits)	Employee Benefits	16,000.00	20,931.13	16,560.00
01-440-5440-04900	Miscellaneous	2,500.00	1,027.02	2,500.00
01-440-5440-04907	Garbage Bag Tags Expense	2,500.00	1,405.00	2,500.00
01-440-5440-05527	Contracts - Recycle	7,000.00	3,814.92	7,140.00
01-440-5440-05529	Ground Water Monitoring	7,000.00	4,355.76	7,000.00
01-440-5440-05531	Hazardous Waste Disposal	4,000.00	3,290.58	4,000.00
01-440-5440-07401	Tippage - Municipal Facility	46,000.00	44,263.25	46,920.00
	Total Expenditures	165,000.00	184,613.90	167,820.00
	Net Revenue (Expenditures)	(146,500.00)	(167,425.26)	(149,320.00)

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Storm Drainage Operations			
	Revenue			
01-450-4450-03121	Sundry/Miscellaneous Receipts	0.00	1,742.63	0.00
01-450-4450-03721	Transfer from Reserves	120,000.00	0.00	0.00
01-450-4450-03722	Transfer from Reserve Funds	30,000.00	0.00	0.00
01-450-4450-03724	Transfer from Reserve Funds - Developmer	0.00	0.00	250,000.00
	Total Revenue	150,000.00	1,742.63	250,000.00
	Expenditures			
01-450-5450-(FT Wages)	Full-Time Wages-Storm Sewers	51,510.00	72,189.02	52,280.00
01-450-5450-01201	Full-Time O/T	2,780.00	5,307.50	2,820.00
01-450-5450-(PT Wages)	Part-Time Wages	530.00	1,003.65	540.00
01-450-5450-(Benefits)	Employee Benefits	11,790.00	15,846.22	12,200.00
01-450-5450-04115	Hydro	2,640.00	2,080.35	2,690.00
01-450-5450-04201	Material	17,000.00	24,995.11	17,000.00
01-450-5450-04554	Drainage Master Plan	150,000.00	0.00	250,000.00
01-450-5450-05200	Legal	5,000.00	0.00	5,000.00
01-450-5450-05250	Engineering	5,000.00	0.00	20,000.00
01-450-5450-05525	Contracts	25,500.00	4,070.40	26,010.00
01-450-5450-05555	Equipment Rental	22,500.00	17,756.17	22,500.00
01-450-5450-07300	Transfer to Reserves	50,000.00	37,500.00	50,000.00
	Total Expenditures	344,250.00	180,748.42	461,040.00
	Net Revenue (Expenditures)	(194,250.00)	(179,005.79)	(211,040.00)

**Town of Wasaga Beach
2021 Operating Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Parks General			
	Revenue			
01-750-4750-03013	Community Garden Rental	1,120.00	1,100.00	1,120.00
01-750-4750-03721	Transfer from Reserves	59,000.00	59,000.00	0.00
	Total Revenue	60,120.00	60,100.00	1,120.00
	Expenditures			
01-750-5750-(FT Wages)	Full-Time Wages	243,130.00	205,058.79	236,090.00
01-750-5750-01201	Full-Time O/T	15,000.00	11,976.12	15,000.00
01-750-5750-01207	New Employees	73,030.00	0.00	0.00
01-750-5750-01209	Standby & Shift Premiums	6,000.00	0.00	6,100.00
01-750-5750-(PT Wages)	Part-Time Wages	134,110.00	105,499.01	205,620.00
01-750-5750-(Benefits)	Employee Benefits	106,610.00	92,776.45	122,220.00
01-750-5750-04000	Office	0.00	162.19	0.00
01-750-5750-04105	Water and Wastewater	150.00	189.87	150.00
01-750-5750-04115	Hydro - Building	450.00	110.64	460.00
01-750-5750-04410	Vehicle Maintenance & Licenses	21,500.00	31,445.57	25,000.00
01-750-5750-04411	Vehicle Fuel	26,270.00	17,026.69	27,060.00
01-750-5750-04570	Equipment Maintenance	9,000.00	3,927.50	9,000.00
01-750-5750-04810	Safety Shoe/Boot Allowance	600.00	624.45	600.00
01-750-5750-04815	Meal Allowance	0.00	229.67	0.00
01-750-5750-04830	Other - Safety	1,000.00	2,500.69	1,000.00
01-750-5750-04840	Uniforms	1,500.00	292.71	1,500.00
01-750-5750-04900	Miscellaneous	500.00	237.76	500.00
01-750-5750-05102	Telephone	520.00	757.41	530.00
01-750-5750-05528	Bi-Annual OSIM Bridge Inspect	15,000.00	0.00	0.00
01-750-5750-05529	Bi-Annual Events Stage Inspection	8,000.00	0.00	8,000.00
01-750-5750-05555	Equipment Rental	3,500.00	1,727.11	3,500.00
01-750-5750-05700	Professional Development	6,000.00	1,742.63	5,000.00
01-750-5750-05705	Meals and Accommodation	850.00	66.03	850.00
01-750-5750-05710	Advertisements	0.00	334.43	0.00
01-750-5750-05800	Insurance	15,540.00	15,540.00	21,970.00
01-750-5750-05913	Parks Maintenance	45,000.00	21,940.12	45,000.00
01-750-5750-05932	Splashpad Maintenance	9,050.00	383.23	6,000.00
01-750-5750-05937	Parks & Trails Master Plan	34,000.00	45,248.93	0.00
01-750-5750-05939	Emerald Ash Borer Program	85,000.00	64,768.22	50,000.00
	Total Expenditures	861,310.00	624,566.22	791,150.00
	Net Revenue (Expenditures)	(801,190.00)	(564,466.22)	(790,030.00)

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Wasaga Sports Park			
	Revenue			
01-751-4751-03012	Ball Fields Rental	15,000.00	2,231.53	15,000.00
01-751-4751-03855	Building Rental	20,000.00	19,438.03	20,000.00
01-751-4751-03860	Soccer Pitch Rental	11,000.00	49.11	11,000.00
	Total Revenue	46,000.00	21,718.67	46,000.00
	Expenditures			
01-751-5751-(FT Wages)	Full-Time Wages-Sports Park	10,000.00	400.65	10,000.00
01-751-5751-01201	Full-Time O/T	0.00	261.18	0.00
01-751-5751-(PT Wages)	Part-Time Wages	36,000.00	1,901.95	36,000.00
01-751-5751-(Benefits)	Employee Benefits	8,590.00	1,809.64	9,710.00
01-751-5751-04100	Utilities (Furnace Oil, Gas, Etc)	6,560.00	5,926.15	6,890.00
01-751-5751-04105	Water and Wastewater	390.00	235.60	400.00
01-751-5751-04115	Hydro - Building	5,810.00	2,937.03	5,930.00
01-751-5751-04537	Equipment & Tools	2,000.00	985.48	2,000.00
01-751-5751-04701	Cleaning and Maintenance Supplies	2,700.00	0.00	2,700.00
01-751-5751-04900	Miscellaneous	500.00	0.00	500.00
01-751-5751-05102	Telephone	1,360.00	1,063.72	1,390.00
01-751-5751-05270	Land Lease	410.00	0.00	540.00
01-751-5751-05555	Equipment Rental	1,500.00	417.88	1,500.00
01-751-5751-05800	Insurance	1,140.00	1,140.00	1,350.00
01-751-5751-05902	Building Maintenance	8,490.00	7,684.34	8,660.00
01-751-5751-05903	Water/Wastewater System Maintenance	8,500.00	3,474.80	8,500.00
01-751-5751-05913	Parks Maintenance	15,000.00	19,008.33	15,000.00
	Total Expenditures	108,950.00	47,246.75	111,070.00
	Net Revenue (Expenditures)	(62,950.00)	(25,528.08)	(65,070.00)

**Town of Wasaga Beach
2021 Operating Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Oakview Woods Complex			
	Revenue			
01-752-4752-03014	Oakview Woods Gazebo Rental	200.00	(1.76)	200.00
01-752-4752-03840	Advertising Revenue	900.00	0.00	900.00
01-752-4752-03870	Oakview Woods Outdoor Rink	500.00	200.00	500.00
	Total Revenue	1,600.00	198.24	1,600.00
	Expenditures			
01-752-5752-(FT Wages)	Full-Time Wages	1,000.00	0.00	0.00
01-752-5752-01201	Full-Time O/T	0.00	358.20	0.00
01-752-5752-(PT Wages)	Part-Time Wages	18,000.00	6,872.85	28,000.00
01-752-5752-01601	Part-Time O/T	0.00	341.04	0.00
01-752-5752-(Benefits)	Employee Benefits	2,510.00	868.04	4,720.00
01-752-5752-04100	Utilities (Furnace Oil, Gas, Etc)	4,410.00	3,323.44	4,630.00
01-752-5752-04105	Water and Wastewater	3,180.00	1,247.38	3,240.00
01-752-5752-04115	Hydro - Building	23,060.00	9,728.22	18,000.00
01-752-5752-04730	Janitorial Services	2,240.00	0.00	2,280.00
01-752-5752-05102	Telephone	940.00	684.88	960.00
01-752-5752-05270	Land Lease	5,560.00	0.00	5,560.00
01-752-5752-05800	Insurance	350.00	350.00	420.00
01-752-5752-05902	Building Maintenance	9,180.00	4,858.02	9,360.00
01-752-5752-05914	Grounds Maintenance	1,000.00	2,616.26	1,000.00
01-752-5752-05935	Refrigeration Plant Maintenance	7,500.00	3,479.74	7,500.00
	Total Expenditures	78,930.00	34,728.07	85,670.00
	Net Revenue (Expenditures)	(77,330.00)	(34,529.83)	(84,070.00)
	Town Beautification			
	Expenditures			
01-755-5755-(FT Wages)	Full-Time Wages-Town Beautification	61,770.00	53,074.81	62,700.00
01-755-5755-01209	Standby & Shift Premiums	3,300.00	0.00	3,500.00
01-755-5755-(PT Wages)	Part-Time Wages	45,130.00	49,538.74	45,440.00
01-755-5755-(Benefits)	Employee Benefits	22,540.00	22,225.03	24,020.00
01-755-5755-04105	Water and Wastewater	880.00	720.65	900.00
01-755-5755-04810	Safety Shoe/Boot Allowance	200.00	144.08	200.00
01-755-5755-04900	Miscellaneous	500.00	0.00	500.00
01-755-5755-05914	Grounds Maintenance	42,000.00	14,534.82	42,000.00
	Total Expenditures	176,320.00	140,238.13	179,260.00
	Net Revenue (Expenditures)	(176,320.00)	(140,238.13)	(179,260.00)
	Total Public Works	(6,180,360.00)	(2,268,033.34)	(6,158,830.00)
	Net Taxation Impact (excluding Water & Wastewater)	(6,180,360.00)	(4,214,707.28)	(6,158,830.00)

This report is for internal purposes only and has not been audited or reviewed. The accuracy or completeness of this information has not been verified. Readers are cautioned that this report may not be appropriate for their purposes.

**Town of Wasaga Beach
2021 Capital Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
Public Works Buildings, Fleet & Equipment				
Revenue				
02-300-2000-03721	Transfer from Reserves	629,000.00	380,431.08	1,593,500.00
02-300-2000-03722	Transfer from Reserve Funds	1,029,250.00	79,719.45	0.00
02-300-2000-03724	Transfer from Reserve Funds - Developer	0.00	0.00	1,451,250.00
	Total Revenue	1,658,250.00	460,150.53	3,044,750.00
Expenditures				
02-300-6200-62101	Land Improvements - Beach Drive block wa	0.00	117,323.59	0.00
02-300-6300-63100	Buildings - West End Depot	1,029,250.00	79,719.45	1,451,250.00
02-300-6400-64100	Vehicles - Light Duty	129,000.00	137,533.18	80,000.00
02-300-6400-64200	Vehicles - Heavy Duty	662,000.00	289,505.55	952,500.00
02-300-6400-64300	Vehicles - Maintenance	50,000.00	0.00	516,000.00
02-300-6500-65100	Equipment - Furniture	0.00	0.00	5,000.00
02-300-6500-65110	Equipment - Computer & Office Equipment	4,600.00	7,531.90	7,500.00
02-300-6500-65115	Equipment - Security Systems	0.00	0.00	15,000.00
02-300-6500-65300	Equipment - Streetlights & Outdoor Lighting	100,000.00	49,647.85	45,000.00
02-300-6500-65310	Equipment - Signs	15,000.00	0.00	15,000.00
02-300-6500-65320	Equipment - Traffic Lights	30,000.00	13,068.22	30,000.00
02-300-6500-65700	Equipment - Tools & Maintenance Equipme	2,000.00	0.00	2,000.00
	Total Expenditures	2,021,850.00	694,329.74	3,119,250.00
	Net Revenue (Expenditures)	(363,600.00)	(234,179.21)	(74,500.00)
Engineering				
Expenditures				
02-305-6500-65100	Equipment - Furniture	2,500.00	0.00	0.00
02-305-6500-65110	Equipment - Computer & Office Equipment	1,750.00	1,573.41	2,000.00
	Total Expenditures	4,250.00	1,573.41	2,000.00
	Net Revenue (Expenditures)	(4,250.00)	(1,573.41)	(2,000.00)
Transit				
Revenue				
02-315-4315-03721	Transfer from Reserves	75,000.00	0.00	57,130.00
02-315-4315-03722	Transfer from Reserve Funds	23,000.00	15,056.41	0.00
02-315-4315-03724	Transfer from Reserve Funds - Developer	0.00	0.00	20,300.00
02-315-4315-03730	Grant Revenue	80,000.00	0.00	212,570.00
	Total Revenue	178,000.00	15,056.41	290,000.00
Expenditures				
02-315-6200-62301	Land Improvements - Bus Shelters	60,000.00	47,292.44	25,000.00
02-315-6400-64200	Vehicles - Heavy Duty	160,000.00	0.00	265,000.00
	Total Expenditures	220,000.00	47,292.44	290,000.00
	Net Revenue (Expenditures)	(42,000.00)	(32,236.03)	0.00
	Total Buildings, Fleet & Equipment	(409,850.00)	(267,988.65)	(76,500.00)

**Town of Wasaga Beach
2021 Capital Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Day Labour Projects			
	Northgate Road Drainage Improvements			
02-300-3020-04900	Miscellaneous - MOE Approvals	10,000.00	0.00	0.00
02-300-3020-05250	Engineering	40,000.00	19,843.20	0.00
02-300-3020-05525	Contracts	360,000.00	372,935.57	0.00
		410,000.00	392,778.77	0.00
	Mosley Street Resurfacing (Greenhill Homes)			
02-300-3021-03721	Transfer from Reserves			(11,250.00)
02-300-3021-03723	Transfer from Discretionary Reserve Funds			(38,750.00)
02-300-3021-(FT Wages)	Full-Time Wages			4,200.00
02-300-3021-(Benefits)	Employee Benefits			800.00
02-300-3021-04200	Material			5,000.00
02-300-3021-05525	Contracts			40,000.00
				0.00
	Total Day Labour Projects	(410,000.00)	(392,778.77)	0.00
	Road & Bridge Projects			
	RRW-Brillinger-Veterans Widening & Urbanization			
	Revenue			
02-310-2118-03722	Transfer from Reserve Funds	5,940.00	5,940.00	0.00
	Total Revenue	5,940.00	5,940.00	0.00
	Expenditures			
02-310-2118-05250	Engineering	8,200.00	4,644.54	0.00
02-310-2118-05525	Contracts	0.00	23,166.21	0.00
02-310-2118-05532	Utility Relocations	0.00	1,204.53	0.00
	Total Expenditures	8,200.00	29,015.28	0.00
	Net Revenue (Expenditures)	(2,260.00)	(23,075.28)	0.00
	Main Street Bridge Rehabilitation			
	Revenue			
02-310-2121-03052	Loan Proceeds	1,602,000.00	0.00	1,310,090.00
02-310-2121-03721	Transfer from Reserves	500,000.00	303,358.46	0.00
02-310-2121-03722	Transfer from Reserve Funds	1,697,730.00	909,349.88	0.00
02-310-2121-03726	Transfer from Reserve Funds - Other	0.00	0.00	474,910.00
	Total Revenue	3,799,730.00	1,212,708.34	1,785,000.00
	Expenditures			
02-310-2121-04900	Miscellaneous	10,000.00	0.00	0.00
02-310-2121-05250	Engineering	404,730.00	185,597.59	120,000.00
02-310-2121-05525	Contracts	3,385,000.00	2,621,791.39	1,665,000.00
	Total Expenditures	3,799,730.00	2,807,388.98	1,785,000.00
	Net Revenue (Expenditures)	0.00	(1,594,680.64)	0.00

**Town of Wasaga Beach
2021 Capital Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
Veterans Way Geometrics				
Revenue				
02-310-2122-03722	Transfer from Reserve Funds	3,911,000.00	19,304.78	0.00
02-310-2122-03724	Transfer from Reserve Funds - Developer	0.00	0.00	1,043,920.00
	Total Revenue	3,911,000.00	19,304.78	1,043,920.00
Expenditures				
02-310-2122-04900	Miscellaneous	6,000.00	0.00	0.00
02-310-2122-05250	Engineering	255,000.00	316,673.64	0.00
02-310-2122-05525	Contracts	3,400,000.00	0.00	1,043,920.00
02-310-2122-05532	Utility Relocations	250,000.00	0.00	0.00
	Total Expenditures	3,911,000.00	316,673.64	1,043,920.00
	Net Revenue (Expenditures)	0.00	(297,368.86)	0.00
RRW-Veterans-Blueberry Widening & Urbanization				
Revenue				
02-310-3105-03721	Transfer from Reserves	266,600.00	15,349.32	0.00
02-310-3105-03722	Transfer from Reserve Funds	563,400.00	32,441.83	0.00
02-310-3105-03724	Transfer from Reserve Funds - Developer	0.00	0.00	721,000.00
	Total Revenue	830,000.00	47,791.15	721,000.00
Expenditures				
02-310-3105-04900	Miscellaneous	10,000.00	0.00	0.00
02-310-3105-05200	Legal	20,000.00	407.04	50,000.00
02-310-3105-05250	Engineering	25,000.00	50,547.57	0.00
02-310-3105-05532	Utility Relocations	775,000.00	0.00	750,000.00
02-310-3105-05252	River Road West Class EA Renewal	0.00	0.00	50,000.00
	Total Expenditures	830,000.00	50,954.61	850,000.00
	Net Revenue (Expenditures)	0.00	(3,163.46)	(129,000.00)
Mosley Street Urbanization (45th Street to Beachwood Road)				
Revenue				
02-310-3107-03721	Transfer from Reserves	30,600.00	30,600.00	0.00
02-310-3107-03722	Transfer from Reserve Funds	139,820.00	90,933.45	0.00
02-310-3107-03724	Transfer from Reserve Funds - Developer	0.00	0.00	567,600.00
	Total Revenue	170,420.00	121,533.45	567,600.00
Expenditures				
02-310-3107-05200	Legal	20,000.00	0.00	20,000.00
02-310-3107-05250	Engineering	180,000.00	130,064.19	40,000.00
02-310-3107-05525	Contracts	0.00	0.00	600,000.00
	Total Expenditures	200,000.00	130,064.19	660,000.00
	Net Revenue (Expenditures)	(29,580.00)	(8,530.74)	(92,400.00)

**Town of Wasaga Beach
2021 Capital Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Main Street Reconstruction (DDMP)			
	Revenue			
02-310-3111-03721	Transfer from Reserves	192,000.00	1,650.60	0.00
	Total Revenue	192,000.00	1,650.60	0.00
	Expenditures			
02-310-3111-04900	Miscellaneous	83,000.00	95.00	0.00
02-310-3111-05250	Engineering	82,000.00	0.00	0.00
02-310-3111-05525	Contracts	60,000.00	0.00	0.00
02-310-3111-05710	Advertisements	0.00	2,452.40	0.00
	Total Expenditures	225,000.00	2,547.40	0.00
	Net Revenue (Expenditures)	(33,000.00)	(896.80)	0.00
	Ramblewood Drive Urbanization (45th St to 58th St)			
	Revenue			
02-310-3112-03124	Developer Contribution	0.00	0.00	1,149,240.00
02-310-3112-03721	Transfer from Reserves	297,160.00	0.00	0.00
02-310-3112-03722	Transfer from Reserve Funds	1,196,850.00	0.00	0.00
02-310-3112-03724	Transfer from Reserve Funds - Developmer	0.00	0.00	1,526,760.00
02-310-3112-03726	Transfer from Reserve Funds - Other	0.00	0.00	2,475,000.00
	Total Revenue	1,494,010.00	0.00	5,151,000.00
	Expenditures			
02-310-3112-04900	Miscellaneous	11,000.00	0.00	44,000.00
02-310-3112-05250	Engineering	177,010.00	0.00	297,000.00
02-310-3112-05525	Contracts	900,000.00	0.00	4,710,000.00
02-310-3112-05532	Utility Relocations	406,000.00	0.00	100,000.00
	Total Expenditures	1,494,010.00	0.00	5,151,000.00
	Net Revenue (Expenditures)	0.00	0.00	0.00
	Misc. Bridge Maintenance & Repairs (OSIM)			
	Revenue			
02-310-3201-03721	Transfer from Reserves	40,000.00	20,614.72	0.00
	Total Revenue	40,000.00	20,614.72	0.00
	Expenditures			
02-310-3201-05250	Engineering	0.00	0.00	5,000.00
02-310-3201-05525	Contracts	40,000.00	20,614.72	0.00
	Total Expenditures	40,000.00	20,614.72	5,000.00
	Net Revenue (Expenditures)	0.00	0.00	(5,000.00)

**Town of Wasaga Beach
2021 Capital Budget Statement**

		Budget 2020	Actual 2020	Budget 2021
			(to October 31)	
	Beach Drive Reconstruction (Design)			
	Revenue			
02-310-3113-03721	Transfer from Reserves			512,000.00
	Total Revenue			512,000.00
	Expenditures			
02-310-3113-05250	Engineering			512,000.00
	Total Expenditures			512,000.00
	Net Revenue (Expenditures)			0.00
	Total Road & Bridge Projects	(64,840.00)	(1,927,715.78)	(226,400.00)
	Water & Wastewater Projects			
	Water & Wastewater Buildings, Fleet & Equipment			
	Revenue			
02-430-4240-03680	Water Meter Revenue	0.00	85,886.55	0.00
02-430-4240-03721	Transfer from Reserves	3,222,000.00	166,195.96	3,822,000.00
02-430-4240-03722	Transfer from Reserve Funds	1,306,000.00	0.00	0.00
	Total Revenue	4,528,000.00	252,082.51	3,822,000.00
	Expenditures			
02-430-5240-04470	Equipment - WPCP Odour Control	655,000.00	0.00	0.00
02-430-5240-04506	Equipment - SCADA System	190,000.00	43,430.45	0.00
02-430-5240-04508	WPCP Tertiary Filters Upgrade	1,810,000.00	45,146.98	2,061,000.00
02-430-5240-04509	WPCP Biosolids Complex Upgrades	0.00	0.00	247,500.00
02-430-5240-04510	WPCP Inlet Building Barscreen Retrofit	0.00	0.00	350,000.00
02-430-5240-04552	West End Water Storage Reservoir	1,306,000.00	0.00	0.00
02-430-5240-04553	RRW Water Tower Interior Painting/Repairs	388,500.00	0.00	940,000.00
02-430-6400-64100	Vehicles - Light Duty	0.00	0.00	45,000.00
02-430-6400-64150	Vehicles - Medium Duty	178,500.00	0.00	178,500.00
02-430-6500-65340	Equipment - Water Meters	0.00	154,678.72	0.00
	Total Expenditures	4,528,000.00	243,256.15	3,822,000.00
	Net Revenue (Expenditures)	0.00	8,826.36	0.00
	Veterans Way Watermain Extension (Phase 1)			
	Revenue			
02-430-3304-03722	Transfer from Reserve Funds	1,881,250.00	0.00	0.00
02-430-3304-03724	Transfer from Reserve Funds - Developer	0.00	0.00	35,000.00
	Total Revenue	1,881,250.00	0.00	35,000.00
	Expenditures			
02-430-3304-05250	Engineering	131,250.00	594,586.81	35,000.00
02-430-3304-05525	Contracts	1,750,000.00	0.00	0.00
	Total Expenditures	1,881,250.00	594,586.81	35,000.00
	Net Revenue (Expenditures)	0.00	(594,586.81)	0.00

**Town of Wasaga Beach
2021 Capital Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
Beachwood Drive Trunk Watermain (West End)				
Revenue				
02-430-3305-03724	Transfer from Reserve Funds - Developer	0.00	0.00	981,480.00
	Total Revenue	0.00	0.00	981,480.00
Expenditures				
02-430-3305-05250	Engineering	0.00	2,238.72	70,000.00
02-430-3305-05525	Contracts	0.00	0.00	911,480.00
	Total Expenditures	0.00	2,238.72	981,480.00
	Net Revenue (Expenditures)	0.00	(2,238.72)	0.00
Sunnidale Road Watermain Replacement				
Revenue				
02-430-3307-03721	Transfer from Reserves	200,000.00	0.00	0.00
	Total Revenue	200,000.00	0.00	0.00
Expenditures				
02-430-3307-05525	Contracts	200,000.00	0.00	0.00
	Total Expenditures	200,000.00	0.00	0.00
	Net Revenue (Expenditures)	0.00	0.00	0.00
Joanne Crescent Servicing (Local Improvement)				
Revenue				
02-430-3308-03123	Property Owner Contribution	1,052,030.00	0.00	1,717,000.00
02-430-3308-03721	Transfer from Reserves	215,000.00	4,896.53	300,000.00
	Total Revenue	1,267,030.00	4,896.53	2,017,000.00
Expenditures				
02-430-3308-04900	Miscellaneous	15,000.00	3,000.00	15,000.00
02-430-3308-05250	Engineering	91,030.00	28,856.02	92,000.00
02-430-3308-05525	Contracts	1,161,000.00	0.00	1,910,000.00
	Total Expenditures	1,267,030.00	31,856.02	2,017,000.00
	Net Revenue (Expenditures)	0.00	(26,959.49)	0.00
Jenetta WTP Chlorine Contact Chamber Relocation/Upgrades				
Revenue				
02-430-3309-03724	Transfer from Reserve Funds - Development Charges			1,505,000.00
	Total Revenue			1,505,000.00
Expenditures				
02-430-3309-05250	Engineering			105,000.00
02-430-3309-05525	Contracts			1,400,000.00
	Total Expenditures			1,505,000.00
	Net Revenue (Expenditures)			0.00

**Town of Wasaga Beach
2021 Capital Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Joan Avenue Watermain			
	Revenue			
02-430-3310-03721	Transfer from Reserves			1,403,950.00
	Total Revenue			1,403,950.00
	Expenditures			
02-430-3310-05250	Engineering			97,950.00
02-430-3310-05525	Contracts			1,306,000.00
	Total Expenditures			1,403,950.00
	Net Revenue (Expenditures)			0.00
	Total Water & Wastewater Projects	0.00	(614,958.66)	0.00
	Storm Drainage Projects			
	Trillium Creek & Area - Flood Action Plan			
	Revenue			
02-450-2120-03721	Transfer from Reserves	1,175,000.00	62,014.32	0.00
02-450-2120-03722	Transfer from Reserve Funds	1,175,000.00	62,014.32	0.00
02-450-2120-03724	Transfer from Reserve Funds - Developmer	0.00	0.00	123,500.00
	Total Revenue	2,350,000.00	124,028.64	123,500.00
	Expenditures			
02-310-2104-04900	Trill Crk Berm - Miscellaneous	0.00	700.00	0.00
02-310-2104-05250	Trill Crk Berm RAP 5abc - Engineering	0.00	22,867.89	20,000.00
02-310-2104-05525	Trill Crk Berm - Contracts	2,350,000.00	679,955.84	227,000.00
	Total Expenditures	2,350,000.00	703,523.73	247,000.00
	Net Revenue (Expenditures)	0.00	(579,495.09)	(123,500.00)
	Bay Sands North (62nd Street) Area Drainage Improvements			
	Revenue			
02-450-3501-03721	Transfer from Reserves	5,070.00	3,346.86	150,000.00
02-450-3501-03722	Transfer from Reserve Funds	559,260.00	30,121.78	0.00
02-450-3501-03724	Transfer from Reserve Funds - Developmer	0.00	0.00	275,120.00
02-450-3501-03726	Transfer from Reserve Funds - Other	0.00	0.00	1,450,000.00
	Total Revenue	564,330.00	33,468.64	1,875,120.00
	Expenditures			
02-450-3501-04900	Miscellaneous	17,000.00	0.00	14,000.00
02-450-3501-05250	Engineering	90,700.00	54,276.98	153,290.00
02-450-3501-05525	Contracts	513,700.00	0.00	1,916,170.00
02-450-3501-05920	Property Acquisition	0.00	0.00	16,500.00
02-450-3501-07300	Transfer to Reserves	150,000.00	112,500.00	0.00
	Total Expenditures	771,400.00	166,776.98	2,099,960.00
	Net Revenue (Expenditures)	(207,070.00)	(133,308.34)	(224,840.00)

**Town of Wasaga Beach
2021 Capital Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
Constance/Thomas Roadside Ditching & Overland Flow Route				
Revenue				
02-450-3503-03721	Transfer from Reserves	242,100.00	0.00	0.00
02-450-3503-03722	Transfer from Reserve Funds	363,150.00	0.00	0.00
02-450-3503-03724	Transfer from Reserve Funds - Developer	0.00	0.00	403,950.00
	Total Revenue	605,250.00	0.00	403,950.00
Expenditures				
02-450-3503-04900	Miscellaneous	2,000.00	0.00	0.00
02-450-3503-05200	Legal	2,000.00	0.00	2,000.00
02-450-3503-05250	Engineering	41,250.00	0.00	41,250.00
02-450-3503-05525	Contracts	550,000.00	0.00	550,000.00
02-450-3503-05920	Land Acquisition	10,000.00	0.00	80,000.00
	Total Expenditures	605,250.00	0.00	673,250.00
	Net Revenue (Expenditures)	0.00	0.00	(269,300.00)
Shore Lane Drainage Improvements (39th St to 41st St)				
Revenue				
02-450-3505-03721	Transfer from Reserves			250,000.00
	Total Revenue			250,000.00
Expenditures				
02-450-3505-04900	Miscellaneous			5,090.00
02-450-3505-05250	Engineering			25,440.00
02-450-3505-05525	Contracts			616,670.00
	Total Expenditures			647,200.00
	Net Revenue (Expenditures)			(397,200.00)
Shore Lane Drainage Improvements (East of 74th Street)				
Expenditures				
02-450-3506-05250	Engineering			85,000.00
	Total Expenditures			85,000.00
	Net Revenue (Expenditures)			(85,000.00)
	Total Storm Drainage Projects	(207,070.00)	(712,803.43)	(1,099,840.00)

**Town of Wasaga Beach
2021 Capital Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Parks General			
	Revenue			
02-750-2750-03721	Transfer from Reserves	176,650.00	23,099.02	154,220.00
02-750-2750-03730	Grant Revenue	41,850.00	0.00	0.00
02-750-2750-03990	Community Support Receipts	0.00	2,000.00	0.00
	Total Revenue	218,500.00	25,099.02	154,220.00
	Expenditures			
02-750-6200-62300	Land Improvements - Pedestrian Bridges	0.00	0.00	405,000.00
02-750-6200-62500	Land Improvements - Trails	139,500.00	0.00	15,000.00
02-750-6200-62700	Land Improvements - Boat Launch / Docks	35,000.00	0.00	0.00
02-750-6400-64100	Vehicles - Light Duty	98,000.00	43,554.73	56,100.00
02-750-6400-64300	Vehicles - Maintenance	45,000.00	1,532.08	15,000.00
02-750-6400-64400	Vehicles - Trailers & Attachments	15,000.00	3,826.18	35,000.00
02-750-6500-65310	Equipment - Signs	1,500.00	1,628.16	25,000.00
02-750-6500-65510	Equipment - Playground	90,000.00	0.00	190,000.00
	Total Expenditures	424,000.00	50,541.15	741,100.00
	Net Revenue (Expenditures)	(205,500.00)	(25,442.13)	(586,880.00)
	Wasaga Sports Park			
	Expenditures			
02-751-6300-63101	Buildings - Fernbrook Center Renovations	10,000.00	0.00	0.00
02-751-6300-63200	Buildings - Farm Storage Shed	0.00	0.00	15,000.00
02-751-6500-65310	Equipment - Signs	5,000.00	0.00	0.00
02-751-6500-65520	Equipment - Kitchen	0.00	0.00	12,000.00
02-751-6500-65700	Equipment - Tools & Maintenance Equipme	4,000.00	0.00	0.00
	Total Expenditures	19,000.00	0.00	27,000.00
	Net Revenue (Expenditures)	(19,000.00)	0.00	(27,000.00)
	Oakview Woods Complex			
	Revenue			
02-752-2752-03721	Transfer from Reserves	0.00	73,715.70	0.00
02-752-2752-03990	Community Support Receipts	0.00	16,600.00	0.00
	Total Revenue	0.00	90,315.70	0.00
	Expenditures			
02-752-2752-05962	Dog Park/BMX/Skate Park	0.00	18,665.70	18,000.00
02-752-6300-63000	Buildings - Oakview Renovations	20,000.00	4,300.00	0.00
02-752-6500-65500	Equipment - Refrigeration	0.00	71,650.00	25,000.00
	Total Expenditures	20,000.00	94,615.70	43,000.00
	Net Revenue (Expenditures)	(20,000.00)	(4,300.00)	(43,000.00)
	Total Parks Projects	(244,500.00)	(29,742.13)	(656,880.00)
	Total Public Works	(1,336,260.00)	(3,945,987.42)	(2,059,620.00)
	Net Taxation Impact	(1,336,260.00)	(3,331,028.76)	(2,059,620.00)
	(excluding Water & Wastewater Projects)			

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2021 Goals and Objectives **Fleet Department**

Mission

The Fleet Department is responsible for all aspects of managing the Town's fleet of vehicles to maximize efficiency and ensure that various departments have the vehicles necessary to carry out their functions.

The Department will maintain a planned, controlled system of acquisition, disposal, and replacement of motor vehicles utilizing the Tangible Capital Asset Policy, and 10 Year Town Vehicle / Equipment Acquisition Forecast Schedule and funds allocated by Council to ensure a sustainable fleet.

Look for opportunities and implement measures to reduce vehicle-operating costs by reducing the risk of breakdowns through good maintenance practices and preventative maintenance programs.

Ensure the vehicles are sufficiently safe and operable for employee use.

"Right-sizing" the current fleet profile, to maintain and develop an optimal fleet without impacting services and operations delivered through the various Town Departments.

2021 Objectives and Work Initiatives

- Review and analyse the recently created surplus vehicle pool to ensure there are sufficient vehicles available for peak periods.
- The purchase of the approved capital vehicle replacements, (four light duty vehicles, two medium duty vehicles, two heavy-duty vehicles, and five maintenance equipment units).
- Continue and complete the capital acquisitions from 2020, (carryover units into 2021 include; one heavy duty vehicle, one medium duty vehicle and three maintenance equipment units).
- Maintain and review of regulations, legislation and industry best practices in the maintenance of the fleet.
- Update the vehicle replacement forecast based on mechanical reviews of existing fleet, departmental needs and Council budget allocations.
- Review the implementation of a parts inventory software system to more effectively manage parts.

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Fleet Maintenance			
	Revenue			
01-390-4390-03530	Private Work - Other Departments	100,000.00	100,261.72	130,000.00
01-390-4390-03721	Transfer from Reserves	0.00	0.00	1,200.00
	Total Revenue	100,000.00	100,261.72	131,200.00
	Expenditures			
01-390-9000-(FT Wages)	Full-Time Wages	191,710.00	162,161.68	194,740.00
01-390-9000-01201	Full-Time O/T	0.00	13,238.82	0.00
01-390-9000-(PT Wages)	Part-Time Wages	0.00	8,903.64	0.00
01-390-9000-(Benefits)	Employee Benefits	63,970.00	58,713.54	65,440.00
01-390-5390-04000	Office	750.00	455.76	770.00
01-390-5390-04035	Software Licenses & Maintenance	11,770.00	4,851.92	12,290.00
01-390-5390-04537	Small Tools & Maintenance Equipment	5,000.00	1,954.35	5,000.00
01-390-5390-04900	Miscellaneous	1,500.00	0.00	1,500.00
01-390-5390-05102	Telephone	350.00	183.07	540.00
01-390-5390-05200	Legal	800.00	0.00	800.00
01-390-5390-05607	Memberships	1,500.00	61.06	1,500.00
01-390-5390-05700	Professional Development	1,500.00	0.00	1,500.00
01-390-5390-05710	Advertisements	0.00	306.56	0.00
01-390-5390-05800	Insurance	0.00	0.00	9,420.00
01-390-9000-04410	Vehicle Maintenance & Licenses	45,580.00	(22,186.24)	46,260.00
01-390-9000-04411	Vehicle Fuel	8,880.00	34,251.38	9,150.00
01-390-9000-04810	Safety Shoe/Boot Allowance	480.00	288.16	480.00
		333,790.00	263,183.70	349,390.00
	Hydro Recoverable			
01-390-4390-03550	Recoverable Expenses - Hydro Vehicles	(38,500.00)	0.00	(39,600.00)
01-390-9600-(FT Wages)	Full-Time Wages - Hydro Vehicles	0.00	1,418.91	0.00
01-390-9600-01201	Full-Time O/T	0.00	130.87	0.00
01-390-9600-(Benefits)	Employee Benefits	0.00	337.69	0.00
01-390-9600-04410	Vehicle Maintenance & Licenses	3,500.00	6,864.59	3,550.00
01-390-9600-04411	Vehicle Fuel	35,000.00	18,953.92	36,050.00
		0.00	27,705.98	0.00
	Net Revenue (Expenditures)	(233,790.00)	(190,627.96)	(218,190.00)

**Town of Wasaga Beach
2021 Operating Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
Corporate Fleet Summary				
Vehicle Maintenance & Licenses				
01-210-5210-04410	Fire	30,450.00	34,767.47	35,000.00
01-250-5250-04410	Building	2,200.00	2,185.24	2,230.00
01-259-5259-04410	Parking	4,970.00	561.99	5,040.00
01-260-5260-04410	Bylaw	5,580.00	4,387.89	5,660.00
01-300-5300-04410	Public Works	180,000.00	266,253.19	250,000.00
01-305-5305-04410	Engineering	1,000.00	748.79	1,020.00
01-315-5315-04410	Transit	25,930.00	14,902.49	23,000.00
01-390-9000-04410	Fleet Pool & Parts Stock	45,580.00	(22,186.24)	46,260.00
01-401-5401-04410	Wastewater	12,500.00	4,664.01	9,000.00
01-401-5402-04410	Water	12,500.00	5,256.96	9,000.00
01-730-5730-04410	Library (bookmobile)	0.00	0.00	3,500.00
01-740-5740-04410	Recreation, Events & Facilities	760.00	26.14	0.00
01-750-5750-04410	Parks	21,500.00	31,445.57	25,000.00
01-760-5760-04410	Arena	2,280.00	2,749.85	4,250.00
01-770-5770-04410	Recplex	1,620.00	139.40	1,640.00
01-775-5775-04410	Events	0.00	0.00	500.00
01-820-5820-04410	Beachfront Rental Properties	0.00	751.61	500.00
		346,870.00	346,654.36	421,600.00
Vehicle Fuel				
01-210-5210-04411	Fire	22,660.00	11,042.97	23,340.00
01-250-5250-04411	Building	2,830.00	1,520.92	2,910.00
01-259-5259-04411	Parking	2,560.00	1,468.80	2,640.00
01-260-5260-04411	Bylaw	5,980.00	5,728.02	6,160.00
01-300-5300-04411	Public Works	185,400.00	98,803.54	190,960.00
01-305-5305-04411	Engineering	3,090.00	2,052.70	3,180.00
01-315-5315-04411	Transit	72,100.00	42,296.11	74,260.00
01-390-9000-04411	Fleet Pool & Fuel Stock	8,880.00	34,251.38	9,150.00
01-401-5401-04411	Wastewater	7,730.00	5,293.77	7,960.00
01-401-5402-04411	Water	7,730.00	5,293.77	7,960.00
01-730-5730-04411	Library (bookmobile)	0.00	0.00	3,900.00
01-740-5740-04411	Recreation, Events & Facilities	770.00	0.00	0.00
01-750-5750-04411	Parks	26,270.00	17,026.69	27,060.00
01-760-5760-04411	Arena	7,210.00	6,569.91	10,930.00
01-770-5770-04411	Recplex	2,580.00	0.00	2,660.00
01-775-5775-04411	Events	0.00	0.00	1,740.00
01-820-5820-04411	Beachfront	0.00	2,198.73	1,000.00
		355,790.00	233,547.31	375,810.00

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Town of Wasaga Beach
2021 Capital Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Fleet Capital			
	Expenditures			
02-390-6300-63100	Buildings - Stock Room Renovations	0.00	0.00	50,000.00
	Total Expenditures	0.00	0.00	50,000.00
	Net Revenue (Expenditures)	0.00	0.00	(50,000.00)

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**Town of Wasaga Beach
Fleet Department
2021 Fleet Capital Budget Detail**

Department	Unit No.	Replacement / Addition	Vehicle Description	Age (years)	2021 Budget	Comments
Municipal Law Enforcement		Addition	ATV Side by Side		\$25,000	
Recreation/Events/Facilities		Addition	Light Duty Vehicle		\$45,000	Funded from COVID-19 grant
Public Works - Roads		Replacement	Stake Truck		\$80,000	
Public Works - Roads	16-2010	Replacement	Single Axle Plow Sander	11	\$338,000	
Public Works - Roads	19-2010	Replacement	Wheel Loader	11	\$274,500	
Public Works - Roads	66-2010	Replacement	Sidewalk Maintenance Equipment	11	\$233,000	
Public Works - Roads	67-2010	Replacement	Sidewalk Maintenance Equipment	11	\$233,000	
Public Works - Transit	49-2015	Replacement	ETV Bus	6	\$105,000	
Public Works - Water/Wastewater		Addition	1/2 ton 4x4 Pickup Truck		\$45,000	Funded from Water/Wastewater reserves
Public Works - Parks	04-2013	Replacement	3/4 ton 4x4 Pickup Truck w/plow	8	\$56,100	
Public Works - Parks		Replacement	6 Ton Dump Trailer	15	\$14,500	
Public Works - Parks		Replacement	Float Trailer		\$5,500	
			2021 Fleet Capital Budget Requests		\$1,454,600	
Public Works - Roads	27-2009	Replacement	Tandem Axle Plow Sander	12	\$340,000	
Public Works - Roads	07-2004	Repair	Grader	17	\$50,000	
Public Works - Transit		Addition	Two Specialized Vans		\$160,000	Town portion of shared cost with County
Public Works - Water/Wastewater	24-2008	Replacement	Service Truck	13	\$178,500	Funded from Water/Wastewater reserves
Public Works - Parks		Replacement	Riding Mower and Trailer		\$30,000	
			2020 Fleet Capital Budget Carryover		\$758,500	
			Total 2021 Fleet Capital Budget		\$2,213,100	

TOWN OF WASAGA BEACH
2021 OPERATING AND CAPITAL
BUDGET

DEVELOPMENT
COMMITTEE



2021 Goals and Objectives

Building and Development Standards

Mission

Through a meaningful and result oriented customer service approach and the embodiment of a culture of success both corporately and within our community, to deliver Building Permit Services required under the Building Code Act ensuring that residential, institutional, commercial and industrial development all contribute to our sense of place within the community, and are aligned with Council's priorities and community vision for the future of our Town.

2021 Objectives and Work Initiatives

- Create Stronger Collaborative Links within the Town, County, and Provincial Ministries
 - Continue our relationship with Georgian College.
 - Promote open dialogue with developers and builders in our area.
 - Continue streamlining communications within Town departments to promote “one window approach” to development applications.
 - Continue communication with various regulatory agencies to exchange ideas and reduce red tape.
 - Continue active participation within OBOA.
 - Continue with active participation in Ontario Building Code service delivery modernization consultation and Building Code Transformation Technical Working Group.

- Leverage technology---Collaborate with IT
 - Implement new software solution for building permit issuance.
 - Continue to move the department towards digital submissions.
 - Continue building permit file audit of open building permits.

- Enhance our image within the community.
 - Undertake initiatives which make the building permit process more understandable and accessible within the community.
 - Enhance website and handout materials so that residents can more easily navigate the building permit process without the need to turn to costly design professionals.

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Building Department			
	Revenue			
01-250-4250-03121	Sundry/Miscellaneous Receipts	0.00	(117.00)	0.00
01-250-4250-03190	Septic Permits	1,500.00	2,985.00	1,500.00
01-250-4250-03210	Building Permits	849,030.00	604,833.41	849,030.00
01-250-4250-03215	Lot Grading Review Fee	2,500.00	1,987.50	2,500.00
01-250-4250-03220	Plumbing Permits	1,000.00	470.75	1,000.00
01-250-4250-03235	Water Connection Permits	54,250.00	33,225.00	54,250.00
01-250-4250-03240	Sewer Connection Permits	54,250.00	32,605.00	54,250.00
01-250-4250-03270	Business License Inspections	8,500.00	7,342.50	8,500.00
01-250-4250-03721	Transfer from Reserves	120,450.00	115,355.95	0.00
01-250-4250-03722	Transfer from Reserve Funds	42,100.00	0.00	0.00
	Total Revenue	1,133,580.00	798,688.11	971,030.00
	Expenditures			
01-250-5250-(FT Wages)	Full-Time Wages-Building	525,310.00	360,623.21	520,930.00
01-250-5250-01201	Full-Time O/T	0.00	7,664.32	0.00
01-250-5250-(PT Wages)	Part-Time Wages	107,190.00	77,397.33	43,870.00
01-250-5250-(Benefits)	Employee Benefits	172,030.00	122,840.38	171,980.00
01-250-5250-04000	Office	3,340.00	3,532.00	3,410.00
01-250-5250-04035	Software Licenses & Maintenance	199,640.00	120,918.32	11,680.00
01-250-5250-04410	Vehicle Maintenance & Licenses	2,200.00	2,185.24	2,230.00
01-250-5250-04411	Vehicle Fuel	2,830.00	1,520.92	2,910.00
01-250-5250-04607	Publications	1,000.00	230.53	1,000.00
01-250-5250-04800	Clothing Allowance	1,000.00	0.00	1,000.00
01-250-5250-04810	Safety Shoe/Boot Allowance	500.00	0.00	500.00
01-250-5250-04900	Miscellaneous	1,000.00	0.00	1,000.00
01-250-5250-05102	Telephone	2,500.00	1,711.10	2,700.00
01-250-5250-05200	Legal	1,500.00	4,245.94	1,500.00
01-250-5250-05250	Engineering	2,000.00	0.00	2,000.00
01-250-5250-05300	Travel	500.00	0.00	500.00
01-250-5250-05607	Memberships	2,640.00	2,736.70	3,500.00
01-250-5250-05700	Professional Development	4,000.00	1,920.24	4,000.00
01-250-5250-05705	Meals and Accommodation	4,000.00	139.48	4,000.00
01-250-5250-05710	Advertisements	700.00	334.43	700.00
01-250-5250-05800	Insurance	1,460.00	1,460.00	2,570.00
01-250-5250-07306	Transfer to Reserve Funds - Other	0.00	0.00	103,800.00
01-250-5250-50115	Transfer to Admin	37,160.00	27,870.00	36,400.00
01-250-5250-50116	Transfer to Clerk	4,680.00	3,510.00	3,770.00
01-250-5250-50120	Transfer to Treasury	30,280.00	22,710.00	26,960.00
01-250-5250-50122	Transfer to IT	21,120.00	15,840.00	18,120.00
01-250-5250-50800	Zoning Review Fee	5,000.00	3,750.00	0.00
	Total Expenditures	1,133,580.00	783,140.14	971,030.00
	Net Revenue (Expenditures)	0.00	15,547.97	0.00

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**Town of Wasaga Beach
2021 Capital Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
Building Department				
Revenue				
02-250-2250-03721	Transfer from Reserves	40,850.00	40,850.00	5,900.00
Total Revenue		40,850.00	40,850.00	5,900.00
Expenditures				
02-250-6400-64100	Vehicles - Light Duty	32,550.00	31,933.79	0.00
02-250-6500-65100	Equipment - Furniture	2,500.00	1,887.64	1,000.00
02-250-6500-65110	Equipment - Computer & Office Equipment	3,800.00	7,823.30	4,900.00
02-250-6500-65520	Equipment - Kitchen	2,000.00	2,297.01	0.00
Total Expenditures		40,850.00	43,941.74	5,900.00
Net Revenue (Expenditures)		0.00	(3,091.74)	0.00

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2021 Goals and Objectives **Planning and Economic Initiatives**

Mission

Planning

To provide sound advice to the Development Services Section of Coordinated Committee, Committee of Adjustment/Consent, Committee of the Whole, and Council on planning and development matters, to facilitate growth in Wasaga Beach through the efficient review of development proposals and applications, and to effectively implement the by-laws, policies and objectives approved by Council through the efficient and courteous delivery of customer service.

Economic Initiatives

To provide sound advice to Committee and Council and to the local business community, and to coordinate our efforts with community partners, with the goal of improving the economic landscape and resulting in healthy business opportunities in Wasaga Beach.

2021 Objectives and Work Initiatives

Planning

- To bring the new Official Plan to completion for Council consideration.
- To prepare the first draft of the new Comprehensive Zoning By-law.
- To complete an Affordable Housing Study resulting in goals and recommendations leading to a broader range of attainable housing types in Wasaga Beach.
- To apply efficiencies to the planning and development process with the goal of streamlining development approvals and, in particular, housing starts.
- To assist with the planning approvals necessary for the new Twin-pad Arena and new Library.

Economic Initiatives

- To create an 'Economic Development Strategy' for the Town with the goal of guiding the economic growth of Wasaga Beach in both the near and long term.
- To develop a 'Wayfinding and Signage Strategy' focusing on directional signage for all modes of transportation, including vehicular and human powered.
- To establish a 'Branding – Visual Identity Manual' for the Town of Wasaga Beach.
- To reach out and connect with local business operators in Wasaga Beach.
- To equitably market all of the assets of Wasaga Beach as a destination, expanding beyond the beach, to include outdoor activities, the natural lakes and river systems, the trail system, and local visitor destinations.
- To become the voice and champion of business within the organization.

**Town of Wasaga Beach
2021 Operating Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Planning Department			
	Revenue			
01-800-4800-03121	Sundry/Miscellaneous Receipts	100.00	375.00	100.00
01-800-4800-03270	Business License Inspections	1,100.00	1,265.00	1,100.00
01-800-4800-03721	Transfer from Reserves	229,250.00	30,834.08	167,200.00
01-800-4800-03722	Transfer from Reserve Funds	51,750.00	5,059.10	0.00
01-800-4800-03724	Transfer from Reserve Funds - Developer	0.00	0.00	80,000.00
01-800-4800-03925	Zoning OP Amendments	50,000.00	56,050.00	50,000.00
01-800-4800-03930	Committee of Consent	29,000.00	27,050.00	29,000.00
01-800-4800-03940	Committee of Adjustment	15,000.00	18,000.00	15,000.00
01-800-4800-03945	Pre-Consultation Fees	5,000.00	6,500.00	5,000.00
01-800-4800-03950	Subdivisions	40,000.00	98,559.42	40,000.00
01-800-4800-03980	Site Plans	30,000.00	28,767.00	25,000.00
01-800-4800-03985	Development Legal Fees	5,000.00	11,250.00	8,000.00
01-800-4800-40250	Zoning Review Fee	5,000.00	3,750.00	0.00
	Total Revenue	461,200.00	287,459.60	420,400.00
	Expenditures			
01-800-5800-(FT Wages)	Full-Time Wages-Planning	725,940.00	442,121.74	663,130.00
01-800-5800-01201	Full-Time O/T	8,000.00	8,551.29	8,000.00
01-800-5800-(Benefits)	Employee Benefits	225,370.00	169,956.42	220,840.00
01-800-5800-04000	Office	9,080.00	3,778.02	9,260.00
01-800-5800-04035	Software Licenses & Maintenance	6,190.00	30,902.68	26,640.00
01-800-5800-04607	Publications	500.00	0.00	500.00
01-800-5800-04810	Safety Shoe/Boot Allowance	750.00	0.00	750.00
01-800-5800-04900	Miscellaneous	500.00	240.61	500.00
01-800-5800-05102	Telephone	1,980.00	983.18	2,020.00
01-800-5800-05200	Legal	45,000.00	17,770.00	45,000.00
01-800-5800-05240	Planning	5,000.00	3,561.60	5,000.00
01-800-5800-05250	Engineering	5,000.00	0.00	5,000.00
01-800-5800-05256	Development Charges By-Law	70,000.00	35,099.05	0.00
01-800-5800-05265	Official Plan Update	115,000.00	24,981.03	80,000.00
01-800-5800-05278	Affordable Housing Proposal	0.00	0.00	40,000.00
01-800-5800-05280	West End Secondary Plan Study	166,000.00	0.00	166,000.00
01-800-5800-05300	Travel	1,000.00	0.00	1,000.00
01-800-5800-05525	Contract Planning Consultant	0.00	8,313.79	107,240.00
01-800-5800-05607	Memberships	5,000.00	4,606.50	5,000.00
01-800-5800-05700	Professional Development	6,000.00	1,969.05	6,000.00
01-800-5800-05705	Meals and Accommodation	1,000.00	178.85	1,000.00
01-800-5800-05710	Advertisements	20,000.00	25,070.48	25,000.00
	Department Expenditures	1,417,310.00	778,084.29	1,417,880.00
01-800-5803-01208	Committee Stipend	3,000.00	1,370.00	3,000.00
01-800-5803-(Benefits)	Employee Benefits	0.00	26.79	0.00
01-800-5803-04900	Miscellaneous	0.00	306.56	0.00
	Committee Expenditures	3,000.00	1,703.35	3,000.00
01-800-4800-03960	Planning - Billing Receipts	0.00	(5,950.25)	0.00
01-800-5804-05200	Legal	0.00	2,880.80	0.00
01-800-5804-05240	Planning	0.00	2,447.50	0.00
01-800-5804-05250	Engineering	0.00	621.95	0.00
	Recoverable Expenditures	0.00	0.00	0.00
	Total Expenditures	1,420,310.00	779,787.64	1,420,880.00
	Net Revenue (Expenditures)	(959,110.00)	(492,328.04)	(1,000,480.00)

Town of Wasaga Beach
2021 Operating Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Healthy Community Networks Committee			
	Expenditures			
01-801-5801-04900	Miscellaneous	0.00	181.55	0.00
01-801-5801-04960	Healthy Communities Activities	3,000.00	434.19	3,000.00
01-801-5801-05710	Advertisements	0.00	102.19	0.00
	Total Expenditures	3,000.00	717.93	3,000.00
	Net Revenue (Expenditures)	(3,000.00)	(717.93)	(3,000.00)

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**Town of Wasaga Beach
2021 Capital Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Planning Department			
	Revenue			
02-800-2800-03721	Transfer from Reserves	35,000.00	35,000.00	0.00
	Total Revenue	35,000.00	35,000.00	0.00
	Expenditures			
02-800-6300-63000	Buildings - Structural Alterations	40,000.00	71,666.50	0.00
02-800-6500-65100	Equipment - Furniture	8,000.00	7,764.72	2,500.00
02-800-6500-65110	Equipment - Computer & Office Equipment	1,500.00	2,478.88	2,000.00
	Total Expenditures	49,500.00	81,910.10	4,500.00
	Net Revenue (Expenditures)	(14,500.00)	(46,910.10)	(4,500.00)

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**Town of Wasaga Beach
2021 Operating Budget Statement**

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Economic Development			
	Revenue			
01-810-4810-03721	Transfer from Reserves	0.00	0.00	30,000.00
01-810-4810-04185	Grant Revenue	88,000.00	50,000.00	55,500.00
	Total Revenue	88,000.00	50,000.00	85,500.00
	Expenditures			
01-810-5810-(FT Wages)	Full-Time Wages-Economic Development	162,390.00	83,461.21	168,450.00
01-810-5810-01201	Full-Time O/T	1,500.00	6,171.09	1,500.00
01-810-5810-(Benefits)	Employee Benefits	54,290.00	31,721.79	56,480.00
01-810-5810-04000	Office	310.00	167.88	320.00
01-810-5810-04035	Software Licenses & Maintenance	280.00	375.35	120.00
01-810-5810-04900	Miscellaneous	500.00	0.00	500.00
01-810-5810-04904	Advisory Committee on Tourism (ACT)	1,500.00	204.38	1,500.00
01-810-5810-05102	Telephone	1,800.00	1,165.26	1,840.00
01-810-5810-05253	Economic Development Strategy	50,000.00	0.00	25,500.00
01-810-5810-05254	Comprehensive Wayfinding Study	68,000.00	543.17	60,000.00
01-810-5810-05300	Travel	2,000.00	0.00	2,000.00
01-810-5810-05607	Memberships	3,000.00	1,126.48	3,000.00
01-810-5810-05700	Professional Development	4,000.00	2,054.54	4,000.00
01-810-5810-05705	Meals and Accommodation	2,000.00	0.00	2,000.00
01-810-5810-05707	Small Business Enterprise Centre	5,000.00	0.00	10,000.00
01-810-5810-05708	Tourism Partnerships	75,000.00	36,197.77	75,000.00
01-810-5810-05710	Advertisements	60,000.00	26,759.39	60,000.00
01-810-5810-05712	Signage - TOD	9,000.00	13,358.38	0.00
01-810-5810-05716	Facade Improvement Program	5,000.00	0.00	5,000.00
01-810-5810-05929	Town Branding Project	0.00	0.00	14,060.00
01-810-5810-05934	Economic Development Initiatives	0.00	0.00	40,000.00
01-810-5810-08570	Business Show	500.00	0.00	500.00
01-810-5810-08571	Trade Shows	1,000.00	0.00	1,000.00
01-810-5810-08577	Doctor Recruitment	1,000.00	300.19	1,000.00
01-810-5810-08584	Blue Flag Program	1,500.00	1,250.00	1,250.00
01-810-5810-08614	Development Agreements/Incentives	25,000.00	0.00	25,000.00
	Total Expenditures	534,570.00	204,856.88	560,020.00
	Net Revenue (Expenditures)	(446,570.00)	(154,856.88)	(474,520.00)

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Town of Wasaga Beach
2021 Capital Budget Statement

		Budget	Actual	Budget
		2020	2020	2021
			(to October 31)	
	Economic Development			
	Expenditures			
02-810-6500-65100	Equipment - Furniture	8,000.00	0.00	0.00
02-810-6500-65110	Equipment - Computer & Office Equipment	1,500.00	0.00	1,500.00
02-810-6500-65310	Equipment - Signs	8,000.00	22,787.11	2,000.00
	Total Expenditures	17,500.00	22,787.11	3,500.00
	Net Revenue (Expenditures)	(17,500.00)	(22,787.11)	(3,500.00)

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TOWN OF WASAGA BEACH
OPERATING AND CAPITAL
FORECASTS



Appendix A
The Corporation of the Town of Wasaga Beach
Taxation / Assessment Information

	2021	% Change from Previous Year	2022	% Change from Previous Year	2023	% Change from Previous Year	2024	% Change from Previous Year	2025	% Change from Previous Year
Municipal Operations	24,222,740	4.7%	26,246,034	8.4%	28,116,484	7.1%	29,073,069	3.4%	29,427,659	1.2%
Municipal Capital	2,902,650	20.7%	2,590,938	-10.7%	2,627,807	1.4%	3,637,740	38.4%	5,287,186	45.3%
Total Municipal Expenditures	27,125,390	6.2%	28,836,972	6.3%	30,744,291	6.6%	32,710,809	6.4%	34,714,845	6.1%
Municipal Tax Rate	0.0057676	2.99%	0.0058958	2.22%	0.0060439	2.51%	0.0061832	2.30%	0.0063096	2.04%
Assessment	4,703,023,317		4,891,144,250		5,086,790,020		5,290,261,621		5,501,872,086	
\$\$ Change	140,351,894		188,120,933		195,645,770		203,471,601		211,610,465	
% Change	3.1%		4.0%		4.0%		4.0%		4.0%	

**THE CORPORATION OF THE TOWN OF WASAGA BEACH
SUMMARY FOUR YEAR OPERATING FORECAST (2022-2025)**

	Budget 2020	Budget 2021	Forecast 2022	Forecast 2023	Forecast 2024	Forecast 2025
Operating Revenues						
Taxation Supplementaries	200,000	200,000	200,000	200,000	200,000	200,000
Reserves / Discretionary Reserve Funds	1,187,370	659,680	225,783	26,808	395,344	4,798,372
Development Charges / Obligatory / Grant Reserve Funds (prior year)	190,450	891,040	182,500	135,000	-	100,000
Grants (current year)	2,179,170	2,886,610	2,650,785	2,469,080	2,304,277	2,164,597
User fees / donations / other	9,091,630	9,346,950	9,311,439	9,105,423	9,286,780	9,480,929
Rents and concessions	1,028,990	841,100	359,693	831,862	944,260	1,001,383
Licences and permits	1,090,030	1,094,730	1,094,730	1,094,730	1,094,730	1,094,730
Fines, penalties and interest	700,880	711,780	711,780	711,820	711,861	711,965
Investment income	731,800	578,010	578,010	578,010	578,010	578,010
Income from government business enterprise	500,000	500,000	500,000	500,000	500,000	500,000
Inter-department transfers	1,140,310	1,026,070	1,021,258	1,016,278	1,011,172	1,005,909
	18,040,630	18,735,970	16,835,978	16,669,011	17,026,433	21,635,894
Operating Expenditures (by department)						
Taxation Write-offs	100,000	100,000	100,000	100,000	100,000	100,000
Council	367,490	367,550	373,830	380,280	386,890	393,680
Administration	2,922,530	3,028,240	2,986,633	2,949,822	2,911,844	2,869,106
Main Street Market	8,500	-	-	-	-	-
Beachfront Rental Properties	974,630	670,720	-	-	-	-
Affordable Housing	6,420	6,420	-	-	-	-
After-Hours Medical Clinic	30,000	-	-	-	-	-
Clerk / Elections / Committees	527,650	524,970	637,193	527,275	537,567	548,169
Cemetery	65,870	67,580	67,843	68,108	68,385	68,663
Municipal Law Enforcement / Parking / Animal Control	1,610,050	1,361,260	1,367,354	1,380,158	1,393,304	1,406,792
Treasury / Debentures	2,776,570	2,942,640	3,125,651	4,181,735	4,780,864	9,269,641
Information Technology	605,200	646,260	557,945	618,284	581,656	576,016
Provincial & Community Policing	4,993,320	4,979,760	5,075,195	5,171,890	5,275,080	5,380,330
Fire & Emergency Management	3,826,990	4,074,770	4,125,356	4,245,879	4,398,400	4,527,840
Recreation, Events & Facilities	3,236,060	3,561,190	3,542,534	3,939,165	3,863,274	3,970,279
Library / Age-Friendly Community Advisory Committee	1,004,470	1,160,550	1,324,260	1,463,898	1,494,185	1,528,293
Public Works	5,633,930	6,924,460	7,115,738	6,923,810	7,030,326	7,155,380
Transit	914,140	970,910	1,252,923	1,276,636	1,300,848	1,325,562
Water and Wastewater	7,265,920	7,449,350	7,564,569	7,738,788	8,252,173	8,116,765
Parks	1,225,510	1,167,150	1,144,044	1,208,111	1,186,631	1,201,781
Building & Development Standards	1,133,580	971,030	971,030	971,030	971,030	971,030
Planning / Healthy Community Network Committee	1,423,310	1,423,880	1,284,618	1,170,374	1,091,706	1,173,658
Economic Development	534,570	560,020	465,296	470,252	475,339	480,566
	41,186,710	42,958,710	43,082,012	44,785,494	46,099,502	51,063,553
Operating Expenditures (by category)						
Salaries, wages and employee benefits	16,798,430	17,418,390	17,524,730	18,103,877	18,602,321	19,061,024
Contracted services / materials and supplies / rents and utilities / financial expenses / external transfers	17,789,640	18,293,020	18,160,673	19,212,133	19,954,636	19,054,115
Transfers to Reserves / Reserve Funds	4,042,000	4,733,730	4,697,660	3,749,031	3,268,455	4,212,032
Debenture principal and interest	1,416,330	1,487,500	1,677,691	2,704,176	3,262,918	7,730,474
Inter-department transfers	1,140,310	1,026,070	1,021,258	1,016,278	1,011,172	1,005,909
	41,186,710	42,958,710	43,082,012	44,785,494	46,099,502	51,063,553
Net Operating Surplus/(Deficit) - Taxation	(23,146,080)	(24,222,740)	(26,246,034)	(28,116,484)	(29,073,069)	(29,427,659)

APPENDIX B

The Corporation of the Town of Wasaga Beach
Assumptions made for 4 Year Forecast

A.

Percentage Increases/(Decreases)				
	2022	2023	2024	2025
Benefits (OMERS & Canada Life)	4.0%	4.0%	4.0%	4.0%
Wages (FT & PT) (average)	2.5%	2.5%	2.5%	2.5%
Postage and Courier	2.0%	2.0%	2.0%	2.0%
Software Licenses & Maintenance	5.0%	5.0%	5.0%	5.0%
Telecommunications	2.0%	2.0%	2.0%	2.0%
Utilities (Furnace Oil, Gas, Etc)	5.0%	5.0%	5.0%	5.0%
Water and Wastewater	2.0%	2.0%	2.0%	2.0%
Hydro	3.0%	5.0%	5.0%	5.0%
Hydro - Building	3.0%	5.0%	5.0%	5.0%
Hydro - Street Lighting	3.0%	5.0%	5.0%	5.0%
Insurance	5.0%	5.0%	5.0%	5.0%
Vehicle Maintenance & Licenses	2.0%	2.0%	2.0%	2.0%
Vehicle Fuel	2.0%	2.0%	2.0%	2.0%
Telephone	2.0%	2.0%	2.0%	2.0%
OCWA Operating	3.0%	3.0%	3.0%	3.0%
Contract - Policing	2.0%	2.0%	2.0%	2.0%

B.

	2022	2023	2024	2025
Borrowing Interest Rates	1.50%	2.59%	2.59%	2.59%
Borrowing Terms	10 Yrs	10 Yrs	10 Yrs	10 Yrs
Investment Interest Rates	2.00%	2.00%	2.00%	2.00%

C.

Base Assessment Growth	2022	2023	2024	2025
	4.00%	4.00%	4.00%	4.00%

D. Most revenue items, other than taxation, remain similar to 2020 Operating Revenues with the exception of the OMPF grant funding, Parking, Water & Sewer, and Building & Planning, and COVID related items.

E. Long Term Debt Financing

It is assumed that the Town will finance certain projects and equipment through long term debt, subject to the Annual Repayment Limit which has been estimated for this forecast. The amount to be financed has been calculated based on maintaining an approximate capital tax levy ranging from \$2.6Mio to 5.3Mio. An interest rate of 1.50% for 10 years has been assumed and 2.59% for 30 year. Borrowing will assist in alleviating the financial burden on development charge reserve funds if applicable. Payments can be made through development charge reserve funds as amounts are collected.

Of note, is the 2023 debenture for the new arena/library facility. This larger project is financed partially through long-term debt with the balance mainly through reserves and development charges.

F.

Proposed Financing	2022	2023	2024	2025
Amounts	\$ 22,175,800	\$ 2,715,654	\$ -	\$ -

**THE CORPORATION OF THE TOWN OF WASAGA BEACH
SUMMARY TEN YEAR CAPITAL FORECAST (2022-2031)**

	Budget 2021	Forecast 2022	Forecast 2023	Forecast 2024	Forecast 2025	Forecast 2026	Forecast 2027	Forecast 2028	Forecast 2029	Forecast 2030	Forecast 2031
Capital Revenues / Funding											
Transfer from General Reserves and Discretionary Reserve Funds	13,921,056	5,197,950	7,880,839	6,597,250	2,750,075	701,900	2,121,200	606,000	221,400	1,687,125	10,338,520
Transfer from Library Restricted		260,000									
Transfer from DC's	16,356,552	4,184,562	8,031,881	2,976,471	5,008,852	2,855,038	1,725,617	2,477,974	2,656,653	3,331,298	9,444,958
Grants / Donations	1,531,325	30,000	1,030,000	1,250,000	-	2,250,000	500,000	500,000	500,000	500,000	500,000
Federal Gas Tax	4,580,710	655,710	655,710	2,935,710	655,710	655,710	2,155,710	1,955,710	655,710	655,710	2,855,710
Provincial Gas Tax	-	56,070	86,875	-	60,000	-	-	-	-	-	-
Other Reserve Funds	320,025	305,289	458,125	670,325	106,285	95,290	349,220	18,325	18,325	18,325	18,325
Benefitting Owners & User Fees	2,866,240	-	3,205,718	4,032,367	8,940,182	5,960,227	2,900,552	2,707,975	4,638,530	2,705,717	-
Borrowing	11,704,834	22,175,800	2,715,654	-	-	-	-	-	-	-	-
Sale of Land/Equipment	200,000	3,656,000	3,656,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
Total Revenues	51,480,747	36,521,381	27,720,802	18,662,123	17,721,104	12,718,165	9,952,299	8,465,984	8,890,618	9,098,175	23,357,513
Capital Expenses											
Council	-	5,500	4,500	-	600	4,600	6,000	-	-	4,000	2,100
Administration/Property	1,135,914	1,069,810	1,443,710	1,355,710	1,835,710	1,466,510	1,160,710	1,066,610	1,061,710	1,057,210	1,055,710
Beachfront	50,000	3,000	12,500	-	25,000	71,500	27,500	-	12,500	-	-
Clerk/Committees/Cemetery	40,500	10,700	42,500	11,000	12,700	11,000	41,500	9,700	8,200	9,500	40,000
Treasury	24,060	17,500	2,500	11,000	6,800	2,500	3,500	15,500	2,500	17,300	-
Information Technology	34,210	30,500	30,500	30,500	55,500	38,400	34,000	46,300	34,000	30,500	52,000
Economic Development	3,500	14,000	2,000	8,000	9,500	3,500	6,000	2,000	2,000	7,500	2,000
Parking & By-Law	81,300	16,400	61,200	20,000	40,100	67,150	56,525	850	109,800	118,850	3,250
Fire & Emergency Management	1,149,600	1,643,900	237,500	460,400	396,540	398,840	1,171,940	397,540	394,940	1,125,540	1,328,060
Recreation, Events & Facilities	17,218,634	18,345,694	5,152,028	715,000	270,150	2,509,700	41,900	406,600	371,000	382,500	367,500
Library	6,789,170	6,757,643	1,383,357	67,500	69,000	69,000	69,000	98,700	69,000	69,000	69,000
Public Works	17,270,584	8,469,122	10,510,496	9,212,836	10,527,258	8,086,780	10,900,248	11,058,708	11,572,998	12,602,894	23,045,819
Water and Wastewater	9,764,425	1,822,000	9,479,318	8,948,367	9,027,032	5,461,227	3,144,252	2,742,975	4,640,030	4,214,317	9,525,000
Parks	811,100	866,200	1,985,000	1,417,300	724,300	777,300	565,750	964,500	201,700	335,200	200,000
Building & Planning	10,400	40,350	1,500	42,250	8,100	3,200	3,500	40,150	6,100	49,200	-
Total Expenses	54,383,397	39,112,319	30,348,609	22,299,863	23,008,290	18,971,207	17,232,325	16,850,133	18,486,478	20,023,511	35,690,439
Net Surplus/(Deficit) -- to Taxation	(2,902,650)	(2,590,938)	(2,627,807)	(3,637,740)	(5,287,186)	(6,253,042)	(7,280,026)	(8,384,149)	(9,595,860)	(10,925,336)	(12,332,926)

Town of Wasaga Beach		Opening Balance	Current Balance	Estimated Balance	2021 Budget Transfers		2021 Estimated	Estimated Balance
2020-2021 Reserves Forecast		December 31, 2019	October 31, 2020	December 31, 2020	Allocation	Utilization	DCs Collected	December 31, 2021
	General Reserves							
01-002-0271-05015	Reserves: Policing	391,221	381,123	379,621	0	-12,600		367,021
01-002-0271-05025	Reserves: Legal/OMB	167,444	167,444	167,444	0	0		167,444
01-002-0271-05035	Reserves: Information Technology	44,342	44,342	44,342	15,500	-4,370		55,472
01-002-0271-05040	Reserves: Affordable Housing	-14,708	-14,708	-12,218	2,270	0		-9,948
01-002-0271-05045	Reserves: Beach Area 1 & 2 Improvements	-1,408,802	-1,408,802	-1,408,802	0	0		-1,408,802
01-002-0271-05046	Reserves: Beachfront Rental Properties	-3,566,674	-3,566,674	-3,459,674	0	0		-3,459,674
01-002-0271-05047	Reserves: Dome Site Property Rehabilitation	10,353	10,353	10,353	0	0		10,353
01-002-0271-05050	Reserves: Insurance	96,271	96,271	96,271	0	0		96,271
01-002-0271-05740	Reserves: EDO	150,689	150,689	150,689	0	0		150,689
01-002-0271-05742	Reserves: Main Street Market	-188,996	-188,996	0	0	0		0
01-002-0271-05750	Reserves: Administration	1,029,469	821,663	805,969	0	-34,560		771,409
01-002-0271-05755	Reserves: After-Hours Medical Clinic	9,466	0	0	0	0		0
01-002-0271-05760	Reserves: Elections	25,000	43,750	50,000	18,000	0		68,000
01-002-0271-05770	Reserves: Fire	1,835	1,835	1,835	0	0		1,835
01-002-0271-05780	Reserves: Building	169,413	128,563	80,941	0	-5,900		75,041
01-002-0271-05810	Reserves: Public Works General	1,066,320	987,407	923,220	0	-45,000		878,220
01-002-0271-05811	Reserves: Engineering	498,526	498,526	523,526	0	-25,000		498,526
01-002-0271-05812	Reserves: Winter Maintenance	77,269	77,269	52,269	0	0		52,269
01-002-0271-05815	Reserves: Road Occupancy Permits	228,265	206,265	35,031	0	0		35,031
01-002-0271-05816	Reserves: Waste Management	35,676	35,676	35,676	0	0		35,676
01-002-0271-05820	Reserves: Water	9,482,814	9,381,032	10,240,991	1,386,630	-2,605,700		9,021,921
01-002-0271-05825	Reserves: Sewer	10,738,113	10,668,802	11,502,733	524,770	-2,920,250		9,107,253
01-002-0271-05826	Reserves: Clearview Contributions (WPCP capacity)	809,713	820,274	826,862	0	0		826,862
01-002-0271-05835	Reserves: Storm Maintenance	92,870	177,508	-763,701	50,000	-150,000		-863,701
01-002-0271-05840	Reserves: Library	288,420	208,359	209,026	15,130	-30,000		194,156
01-002-0271-05870	Reserves: Cemetery	65,017	65,017	70,017	0	-48,680		21,337
01-002-0271-05900	Reserves: Facilities & Recreation	82,528	81,307	141,428	10,000	-62,900		88,528
01-002-0271-05906	Reserves: Emerald Ash Borer	25,000	0	0	0	0		0
01-002-0271-05910	Reserves: Parks General	203,261	146,162	206,431	0	-154,220		52,211
01-002-0271-05915	Reserves: Mayor's Challenge Surplus	42,237	42,237	42,237	0	0		42,237
01-002-0271-05920	Reserves: Transit	287,430	287,430	537,430	0	-279,095		258,335
01-002-0271-05930	Reserves: Parking	618,701	598,629	549,110	0	-41,890		507,220
01-002-0271-05940	Reserves: Tax Rate Stabilization	1,000,087	996,995	1,000,087	0	-83,000		917,087
01-002-0271-05950	Reserves: Working Funds	1,249,136	1,099,732	1,084,751	375,000	-514,780		944,971
01-002-0271-05960	Reserves: Capital Replacement	12,851,701	13,210,762	11,677,809	1,511,630	-7,488,535		5,700,904
01-002-0271-05980	Reserves: Govt Business Enterprises	3,593,269	3,593,269	3,593,269	0	0		3,593,269
		40,252,676	39,849,511	39,394,975	3,908,930	-14,506,480	0	28,797,425
	Discretionary Reserves							
01-002-0275-02030	Discretionary Reserve Fund: Library	159,459	159,459	160,459	1,500	0		161,959
01-002-0275-02035	Discretionary Reserve Fund: Subdivision Plans	266,168	304,920	304,920	0	-38,750		266,170
		425,627	464,378	465,378	1,500	-38,750	0	428,128

Town of Wasaga Beach		Opening Balance	Current Balance	Estimated Balance	2021 Budget Transfers		2021 Estimated	Estimated Balance
2020-2021 Reserves Forecast		December 31, 2019	October 31, 2020	December 31, 2020	Allocation	Utilization	DCs Collected	December 31, 2021
	Obligatory Reserve Funds (includes development charges and grants)							
01-002-0275-07010	Oblig RF: Parkland	422,473	505,952	505,952	0	0		505,952
01-002-0275-07020	Oblig RF: Building Code Act	920,112	928,458	886,358	103,800	0		990,158
01-002-0275-07040	Oblig RF: Library Restricted Donations	89,840	90,655	90,655	75,000	0		165,655
01-002-0275-07060	Oblig RF: Federal Gas Tax	3,532,885	4,197,820	4,197,820	655,710	-3,399,910		1,453,620
01-002-0275-07070	Oblig RF: Provincial Gas Tax	93,798	124,777	124,777	30,000	0		154,777
01-002-0275-07080	Oblig RF: Ontario Community Infrastructure Fund	217,330	1,167	0	1,000,000	-1,000,000		0
01-002-0275-07090	Oblig RF: Ontario Municipal Commuter Cycling Fund	96,286	97,160	48,000	0	-48,000		0
01-002-0275-07095	Oblig RF: Ontario Safe Restart Fund (COVID-19)	0	0	606,000	0	-606,000		0
01-002-0275-07390	Oblig RF: Public Works (Buildings & Fleet)	813,941	923,251	902,971	0	-1,451,250	317,369	-230,910
01-002-0275-07400	Oblig RF: Emergency & Fire Services	-297,200	-166,289	-166,289	0	-441,000	210,434	-396,855
01-002-0275-07410	Oblig RF: Roads and Related	9,776,828	10,802,575	7,858,125	0	-3,859,280	2,091,115	6,089,960
01-002-0275-07420	Oblig RF: Parks and Recreation	3,939,273	4,247,263	4,247,263	0	-4,610,000	754,865	392,128
01-002-0275-07430	Oblig RF: Library Service	856,552	864,801	709,781	0	-2,660,670	94,711	-1,856,178
01-002-0275-07440	Oblig RF: General Government	-36,325	-29,025	-64,025	0	-80,000	22,428	-121,597
01-002-0275-07450	Oblig RF: Waterworks	3,461,675	4,021,299	2,175,049	0	-2,521,480	969,428	622,997
01-002-0275-07460	Oblig RF: Sewerworks	-601,026	-478,652	-478,652	0	-40,000	221,506	-297,146
01-002-0275-07470	Oblig RF: Storm Drainage	-434,336	-135,585	-1,200,070	0	-1,052,570	633,775	-1,618,865
01-002-0275-07480	Oblig RF: Transit	59,056	53,291	50,347	0	-20,300	28,578	58,625
01-002-0275-07490	Oblig RF: Parking	15,943	18,453	18,453	0	0	0	18,453
		22,927,104	26,067,370	20,512,514	1,864,510	-21,790,460	5,344,209	5,930,773
	Total Reserves & Reserve Funds	63,605,406	66,381,260	60,372,867	5,774,940	-36,335,690	5,344,209	35,156,326